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# **DEFINITIONS**

In this annual report, the following expressions shall have the following meanings unless the context requires otherwise.

"Annual General Meeting" or "AGM" the annual general meeting to be convened by the Company on 18 June 2021

"Articles of Association" or "Articles" the articles of association of the Company adopted by the written resolution of

the Shareholders on 16 May 2017 and as amended, supplemented and otherwise

modified from time to time

"associate(s)" has the meaning ascribed thereto under the Listing Rules

"Board" or "Board of Directors" the board of directors of the Company

"China" or "PRC" the People's Republic of China, excluding, for the purpose of this annual report,

Hong Kong, Macau and Taiwan

"Companies Ordinance" the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) as amended,

supplemented or otherwise modified from time to time

"Company" Sichuan Energy Investment Development Co., Ltd.\* (四川能投發展股份有限公司)

(stock code: 1713), a company established in the PRC as a joint stock company

with limited liability on 29 September 2011

"Company Law" the Company Law of the PRC (中華人民共和國公司法), as amended or otherwise

modified from time to time

"connected person(s)" has the meaning ascribed thereto under the Listing Rules

"Controlling Shareholders" has the meaning ascribed thereto under the Listing Rules

"Corporate Governance Code" code on corporate governance practices contained in Appendix 14 to the Listing

Rules

"Director(s)" the director(s) of the Company

"Domestic Shares" domestic ordinary shares in the Company's registered capital, with a nominal

value of RMB1.00 each, which are subscribed for and paid up in Renminbi and held by PRC nationals or PRC-incorporated entities, and are not listed or traded on

any stock exchange

"EECS business and related business" electrical engineering construction service and related business, which includes

the construction, installation, testing and maintenance of power facilities and

related sales of electric equipment and materials

"Energy Investment Group" Sichuan Energy Investment Group Co., Ltd.\* (四川省能源投資集團有限責任公司),

a company established in China on 21 February 2011 with limited liability, one of

our Controlling Shareholders

"Group" the Company and its subsidiaries

"H Share(s)" the ordinary share(s) issued of RMB1.00 each in the share capital of the Company,

which are listed on the Main Board of the Stock Exchange

"HK\$" and "HK cents" Hong Kong dollars and cents respectively, the lawful currency of Hong Kong

# **DEFINITIONS**

"Hong Kong"	The Hong Kong Special Administrative Region of the PRC

"Hydropower Group" Sichuan Province Hydropower Investment and Management Group Co., Ltd.\* (四

川省水電投資經營集團有限公司), a company established in China on 17 December

2004 with limited liability, one of our Controlling Shareholders

"IFRS" International Financial Reporting Standards, which include standards, amendments

and interpretations promulgated by the International Accounting Standards Board and the International Accounting Standards and interpretation issued by the

International Accounting Standards Committee

"Listing" listing of the H Shares of the Company on the main board of the Stock Exchange

"Listing Date" 28 December 2018, on which the H Shares of the Company were listed on the

Stock Exchange

"Listing Rules" the Rules Governing the Listing of Securities on the Main Board of the Stock

Exchange

"Model Code" the model code for securities transactions by directors of listed issuers as set out

in Appendix 10 of the Listing Rules

"Prospectus" the prospectus dated 13 December 2018 in relation to the initial public offering of

H Shares

"RMB" Renminbi, the lawful currency of the PRC

"SFO" the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as

amended, supplemented and otherwise modified from time to time

"Share(s)" the ordinary share(s) of RMB1.00 each in the share capital of the Company,

including H Shares, Domestic Shares and Unlisted Foreign Shares

"Shareholder(s)" the shareholder(s) of the Company

"Sichuan Development" Sichuan Development (Holding) Co., Ltd.\* (四川發展(控股)有限責任公司), a wholly

state-owned company established on 24 December 2008 under the laws of the

PRC with limited liability, one of our Controlling Shareholders

"Stock Exchange" The Stock Exchange of Hong Kong Limited

"subsidiary(ies)" has the meaning ascribed to it in Section 15 of the Companies Ordinance (Chapter

622 of the Laws of Hong Kong)

"substantial shareholder(s)" has the meaning ascribed thereto under the Listing Rules

"Supervisor(s)" the supervisor(s) of the Company

"Supervisory Committee" the supervisory committee of the Company

"Unlisted Foreign Shares" ordinary shares issued by the Company that are not listed on any stock exchange,

with a nominal value of RMB1.00 each, and held by China Power International

Development Limited (a company incorporated in Hong Kong)

"%" per cent.

# **CHAIRMAN'S STATEMENT**

The year 2020 represents an extraordinary year. Under the headwinds of severe and complicated international economic situation and the unexpected COVID-19 pandemic, the Company was confronted with the rising economic downward pressure and the energy development trend of accelerating transformation. With the full support from the shareholders of the Company and all walks of life of the society, the Company directly came up against difficulties, forged ahead with firm confidence and determination, and showed a sound development trend of steady progress and improvement.

Looking back to 2020, the Company firmly established new development concept, adapted to and grasped the new normal of development, and made great efforts to ensure safety, maintain growth, promote reform, enhance management, and strengthen Party building to realise operating results growth despite economic downturn, advance industrial development steadily, and make historic high in major operating indicators. During the year, the electricity sales increased by 13.1% year on year, operating revenue increased by 22.1% year on year, profit before taxation increased by 47.6% year on year, net profit attributable to equity shareholders of the Company increased by 52.7% year on year, and earnings per share increased by 52.7% as compared with the previous year, which made a satisfactory conclusion of the "Thirteenth Five-Year Plan".

The year 2021, the first year of the "Fourteenth Five-Year Plan", also marks the tenth anniversary of the establishment of the Company. Standing at a new starting point, the Company will accurately grasp the historical orientation in the new development stage, seize strategic development opportunities, consolidate the momentum for deepening reforms, give full play to the comprehensive advantages of the listed company, continuously optimize the industrial structure layout, enhance the risk control and profitability on an ongoing basis, strive to build the Company into a first-class modern integrated energy service provider with a focus on power supply by the end of the "Fourteenth Five-Year Plan", realize the high-quality sustainable development of the Company, and deliver generous returns for Shareholders and investors. Moreover, the Company will actively make greater contributions to the sustainable development of the society and environment.

Last but not the least, on behalf of the Board, I would like to extend my sincere gratitude and best wishes to all of our employees and their families for their hard working during the past year, to all our Shareholders, leaders at all levels and friends from all walks of life who have long been caring and supporting the development of the Company, as well as the business partners who have worked with us for common development.

Chairman Xiong Lin Chengdu, 24 March 2021

# **COMPANY PROFILE**

### 1. CORPORATE INFORMATION

#### **Chinese Name:**

四川能投發展股份有限公司

## **English Name:**

Sichuan Energy Investment Development Co., Ltd.\*

### **Registered Address:**

No. 789, Renhe Road, Wenjiang District, Chengdu City, Sichuan Province, the PRC

# Headquarters/Principal Place of Business in the PRC:

No. 789, Renhe Road, Wenjiang District, Chengdu City, Sichuan Province, the PRC

## **Principal Place of Business in Hong Kong:**

40th Floor, Dah Sing Financial Centre, No. 248 Queen's Road East, Wanchai, Hong Kong

## **Company Website:**

http://www.scntaf.com

#### Tel:

+86 (28) 86299666

#### Fax:

+86 (28) 86299666

#### E-mail:

db@scntqf.com

## 2. STOCK PROFILE OF THE COMPANY

### **Classes of Shares:**

H Shares, Domestic Shares and Unlisted Foreign Shares

## **Stock Exchange of H Shares:**

Main Board of The Stock Exchange of Hong Kong Limited

#### Stock Abbreviation of H Shares:

SICHUAN EN INV

## **Stock Code of H Shares:**

1713

## 3. EXECUTIVE DIRECTORS

Mr. Xiong Lin *(Chairman)* Mr. Li Hui

Ms. Xie Peixi

## 4. NON-EXECUTIVE DIRECTORS

Ms. Han Chunhong

Ms. Li Yu

Mr. Zhou Yanbin

Mr. Xu Zhenhua

# 5. INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Kin Kwong Kwok Gary

Mr. Fan Wei

Ms. He Zhen

Mr. Wang Peng

## 6. SUPERVISORS

Mr. Yan Yi (Chairman)

Ms. Fu Ruoxue

Ms. Li Jia

Mr. Hu Changxian

Ms. Chen Yingchun

Mr. Xie Jun

## 7. AUTHORIZED REPRESENTATIVES

Mr. Xiong Lin

Mr. Li Hui

## 8. AUDIT COMMITTEE

Mr. Kin Kwong Kwok Gary (Chairman)

Ms. Han Chunhong

Mr. Fan Wei

## 9. REMUNERATION COMMITTEE

Mr. Wang Peng (Chairman)

Mr. Li Hui

Ms. He Zhen

## **COMPANY PROFILE**

## 10. NOMINATION COMMITTEE

Mr. Xiong Lin (Chairman)

Ms. He Zhen

Mr. Wang Peng

## 11. RISK CONTROL COMMITTEE

Mr. Fan Wei (Chairman)

Ms. Li Yu

Mr. Kin Kwong Kwok Gary

## 12. JOINT COMPANY SECRETARIES

Mr. Li Hui

Ms. Wong Wai Ling

## 13. H SHARE REGISTRAR

Tricor Investor Services Limited Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong

## 14. INTERNATIONAL AUDITORS

KPMG

Public Interest Entity Auditor registered in accordance with the Financial Reporting Council Ordinance 8th Floor, Prince's Building, 10 Chater Road, Central, Hong Kong

### 15. LEGAL ADVISORS

## As to Hong Kong law:

Jingtian & Gongcheng LLP Suites 3203–3207, 32/F, Edinburgh Tower, The Landmark, 15 Queen's Road Central, Hong Kong

#### As to PRC law:

Jingtian & Gongcheng (Chengdu) 31/F, Aerospace Science and Technology Building, 7 Xinguanghua Street, Jinjiang District, Chengdu City, the PRC

## 16. COMPLIANCE ADVISOR

Rainbow Capital (HK) Limited Rm 5B, 12/F, Tung Ning Building, 2 Hillier Street, Sheung Wan, Hong Kong

## 17. PRINCIPAL BANKS

Bank of Communications Co., Ltd., Chengdu Branch, Wenjiang Sub-branch (交通銀行股份有限公司成都溫江支行)

Agricultural Bank of China Limited,

Chengdu Branch, Jincheng Sub-branch (中國農業銀行股份有限公司成都錦城支行)

The Bank of East Asia, Limited, Chengdu Branch (東亞銀行有限公司成都分行)

Industrial Bank Co., Ltd., Chengdu Branch,

Jinniu Sub-branch

(興業銀行股份有限公司成都金牛支行)

# **FINANCIAL HIGHLIGHTS**

		Year e	ended 31 Decemb	er	
	2020	2019	2018	2017	2016
Summary of consolidated statement of profit or loss	(RMB'000)	(RMB'000)	(RMB'000)	(RMB'000)	(RMB'000)
Revenue	3,020,286	2,472,733	2,031,095	1,853,243	1,691,675
Profit before taxation	318,637	215,884	198,117	143,554	136,084
Income tax expense	48,502	38,451	28,745	18,664	18,260
Profit for the year	270,135	177,433	169,372	124,890	117,824
Attributable to:					
Equity shareholders of the Company	269,142	176,249	169,150	125,311	116,605
Non-controlling interests	993	1,184	222	(421)	1,219
Basic earnings per share (RMB)	0.25	0.16	0.21	0.16	0.15
statement of financial position	(RMB'000)	(RMB'000)	(RMB'000)	( RMB'000)	(RMB'000)
Summary of consolidated	2020	2019	at 31 December 2018	2017	2016
Statement of infancial position	(IIIII CCC)	(1111112 000)	(TIVID CCC)	(11111111111111111111111111111111111111	(THVID 000)
Total non-current assets	3,289,670	3,214,344	3,174,276	3,160,594	3,050,312
Total current assets	1,201,947	1,265,794	1,206,916	766,174	989,850
Total assets	4,491,617	4,480,138	4,381,192	3,926,768	4,040,162
Total current liabilities	1,472,465	1,468,003	909,092	1,504,436	1,543,774
Total non-current liabilities	164,694	320,103	873,461	305,532	442,753
Total liabilities	1,637,159	1,788,106	1,782,553	1,809,968	1,986,527
Net assets	2,854,458	2,692,032	2,598,639	2,116,800	2,053,635
Including:					
Equity attributable to equity shareholders of					
the Company	2,839,759	2,678,053	2,593,124	2,111,507	2,050,641
Equity attributable to non-controlling interests	14,699	13,979	5,515	5,293	2,994
Equity attributable to from controlling interests	1-7,000	10,070	0,010	0,200	2,004

## 1. INDUSTRY OVERVIEW

The value chain of China's power industry consists of power generation, power transmission and distribution as well as power sales. Power generation process converts other types of energy into power, such as hydropower plants using flowing water energy to generate power. The grid transmission and distribution system is the core of power supply, which includes power transmission network that reaches various provinces and cities in China, distribution network for end-use purposes, as well as step-up and step-down substations. Lastly, power sales activities distribute power directly to end users.

In 2020, the total electricity consumption in China reached 7.51 trillion kWh, a year-on-year growth of 3.1%, of which electricity consumption in the western China increased by 1.1 percentage points as compared with the previous year. The newly-added national power generation capacity reached 190.87 million kWh, including 13.23 million kWh of hydropower, 71.67 million kWh of wind power and 48.2 million of solar power. In 2020, the total electricity consumption recorded by Sichuan province was 286.52 billion kWh, a year-on-year increase of 8.7%, representing an increase of 1.53 percentage points as compared with 2019.

As the country continues to promote the "dual-cycle" development pattern basis, the construction of Chengdu-Chongqing Economic Circle continues to deepen, Yibin City accelerates the development of emerging industrial clusters, we believe that the Company will have room for further development in engineering construction and integrated energy services.

## 2. BUSINESS OVERVIEW

#### 2.1 Overview

We are a vertically integrated power supplier and service provider in Yibin City, Sichuan Province, with a full value chain of power supply covering power generation and electricity distribution and sales. We have a stable user base and a comprehensive network of power supply in Yibin City, which allows us to optimize the balance usage of power resources within our power supply network through efficient allocation of electricity. Our businesses currently consist of (i) Power business, which includes electrical generation, distribution and sales which can be divided into general power supply business and incremental power transmission and distribution business; and (ii) EECS business, which includes electrical engineering construction service and sales of electric equipment and materials.

In 2020, we realized revenue of RMB3,020.3 million, representing a year-on-year increase of 22.1%. Our profit before taxation was RMB318.6 million, representing a year-on-year increase of 47.6%. In the same year, we achieved net profit of RMB270.1 million, representing a year-on-year increase of 52.2%, and net profit attributable to equity shareholders of the parent company of RMB269.1 million, representing a year-on-year increase of 52.7%.

As of the end of 2020, we had an aggregate 35 hydropower plants with a total installed capacity of 138,680 kW. We also had 2 units of 220 kV substations with an aggregate capacity of 540,000 kVA, 19 units of 110 kV substation with an aggregate capacity of 942,000 kVA, and 59 units of 35 kV substation with an aggregate capacity of 572,050 kVA.

## 2.2 Operating Results

The following table sets forth the breakdown of the revenue, cost of sales and profit margin by category of business for the years ended 31 December 2019 and 2020, and the percentage of changes.

	Year ended 31 December 2020			Year ended 31 December 2019			age of chang centage poin		
Business	Revenue (RMB'000)	Cost of Sales (RMB'000)	Gross profit (RMB'000)	Revenue (RMB'000)	Cost of Sales (RMB'000)	Gross profit (RMB'000)	Revenue	Cost of Sales	Gross profit
General power supply business Incremental power transmission	2,105,535	1,658,094	447,441	1,927,338	1,555,826	371,512	9.2	6.6	20.4
and distribution business EECS business (1)	516,196 398,555	492,717 328,511	23,479 70,044	188,325 357,070	176,431 298,099	11,894 58,971	174.1 11.6	179.3 10.2	97.4 18.8
Total	3,020,286	2,479,322	540,964	2,472,733	2,030,356	442,377	22.1	22.1	22.3

Note:

## 2.2.1 General Power Supply Business

The following table sets forth the breakdown of revenue from our general power supply business by customer category for the periods indicated.

	2020	)	2019	)	Percentage of ch Percentage	•
Customer	Electricity Sales (MWh)	Revenue (RMB'000)	Electricity Sales (MWh)	Revenue (RMB'000)	Electricity Sales	Revenue
Household General industrial and	1,290,095	713,740	1,167,026	634,624	10.5	12.5
commercial	983,593	567,459	914,531	573,772	7.6	-1.1
Large industrial	1,444,633	763,109	1,275,371	677,341	13.3	12.7
State Grid	94,103	20,353	32,672	6,621	188.0	207.4
Others	116,264	40,874	84,884	34,980	37.0	16.8
Total	3,928,688	2,105,535	3,474,484	1,927,338	13.1	9.2

Most of our revenue for the year ended 31 December 2020 was derived from our general power supply business, including production, distribution and sales of power. We generated RMB2,105.5 million of revenue from our general power supply business, which accounted for 69.7% of our total revenue.

## 2.2.2 Incremental Power Transmission and Distribution Business

Our revenue from incremental power transmission and distribution business mainly consists of electricity retail business outside our normal power supply service area and other power distribution business related to new-energy vehicles. By implementing measures to diversify of the industry chain, we generated RMB516.2 million revenue from incremental power transmission and distribution business for the year ended 31 December 2020, which accounted for 17.1% of our total revenue.

#### 2.2.3 EECS Business

We also derived revenue from our EECS business, which mainly involves undertaking the engineering construction projects for, and selling electric equipment and materials to, the users and grid companies in our power supply area. For the year ended 31 December 2020, we generated RMB398.6 million of revenue from our EECS business, which accounted for 13.2% of our total revenue.

<sup>(1)</sup> Include revenue from the sales of electric equipment and materials of RMB15.4 million for the year ended 31 December 2020.

## 2.3 Main Operational Measures

# 2.3.1 Fighting against pandemic, safeguarding power supply, full resumption of work and production

In 2020, in the face of sudden outbreak of COVID-19, we strengthened the prevention and control of the epidemic and fully promote the resumption of work and production by (i) implementing the prevention and control requirements, strengthening contactless services, and realizing "zero infection" and "zero complaints" in the provision of electricity supply services; (ii) rolling out various measures to ensure the protection of electricity supply for the return of production of enterprises, and implementing preferential tariff reduction and exemption in accordance with the policies; and (iii) monitoring the production and supply of electricity on a daily basis to ensure the smooth flow of information on the resumption of production of government and enterprises.

# 2.3.2 Increasing revenue and reducing expenditure to maintain steady and stable growth

In 2020, our total revenue grew steadily, mainly due to: (i) consolidation of our inventories, expansion of incremental business and our in-depth participation in market competition to attain a new stage of benefits of our comprehensive energy business; (ii) taking advantage of regional power grids to realize the balance of inter-county load and power supply allocation in case of power shortage and the optimization of resource allocation, and were able to take advantage of the power grid interconnection and its scientific scheduling capability; and (iii), increasing revenue and reducing expenditure by implementing strict management of our operating costs. Efforts were made in three particular aspects: (i) strengthen our budget planning management, process control and post mortem analysis, and adopt a performance based assessment system; (ii) put emphasis on the management of accounts receivable and inventory and reduce operating costs; and (iii) enhance financing management and reduce costs of capital. We were able to accomplish these by strengthening our working capital and financing analysis and monitoring the availability of capital to meet our operational needs.

## 2.3.3 Consolidating the foundation and continuously optimizing the service level

In 2020, we promoted the voltage level of the power grids and establishment of informatization. Firstly, we completed the new construction of the 220 kV substation of Pingshan Wangchang and the capacity expansion and technological transformation project of the 220 kV substation of Yuqing in Gongxian County. Secondly, we unified the marketing and management system, with the coverage rate of smart meters and collection terminals exceeding 98%. Thirdly, we implemented online operation and remote payment of fees, and constantly improved the service quality and level. Fourthly, power lines of 35 kV and above were cut off by 216 times, representing a year-on-year decrease of approximately 9.24% as compared with 238 times in 2019, indicating that the reliability of power supply to our power grids has been further improved.

## 2.3.4 Standardizing governance and optimizing compliance management mechanism

In 2020, in order to standardize the corporate governance mechanism, three main measures have been implemented including: (i) to revise the Company's manual of administrative authority to clarify the boundaries of the Company's headquarters and its subsidiaries; (ii) to optimize the system of compliance management, amend the Articles of Association, the Rules of Procedures for Shareholders' General Meetings and the Rules of Procedures for the Board of Directors, and strengthen the prevention of legal compliance risks; and (iii) to regulate the connected transactions of the Company, improve the internal control procedures for information disclosure, and promote the safe and stable operation of the Company.

## 3. FINANCIAL REVIEW

# Analysis of Key Items in the Consolidated Statement of Profit or Loss and Other Comprehensive Income

#### Revenue

	Year ended 31 December		
	2020	2019	
	Revenue	Revenue	
Business	(RMB'000)	(RMB'000)	
General power supply business	2,105,535	1,927,338	
Incremental power transmission and distribution business	516,196	188,325	
EECS business <sup>(1)</sup>	398,555	357,070	
Total	3,020,286	2,472,733	

Note:

(1) Includes revenue from the sales of electric equipment and materials of RMB15.4 million for the years ended 31 December 2020.

Revenue increased by 22.1% from RMB2,472.7 million for the year ended 31 December 2019 to RMB3,020.3 million for the year ended 31 December 2020, primarily due to (i) an increase of RMB178.2 million in revenue from our general power supply business as a result of an increase in the amount of electricity sales made to our household and large-scale industrial customers in 2020, and (ii) an increase in business scale of our customers, which led to an increase in demand in 2020 as compared to 2019, revenue from our incremental power transmission and distribution business increased by RMB327.9 million.

#### **General Power Supply Business**

Revenue generated from general power supply business increased by 9.2% from RMB1,927.3 million for the year ended 31 December 2019 to RMB2,105.5 million for the year ended 31 December 2020. The increase was primarily due to an increase in the number of our household and large-scale industrial customers by approximately 23,022 and 77, respectively, in 2020 compared to 2019. Revenue generated from general power supply business accounted for 77.9% and 69.7% of our total revenue for the years ended 31 December 2019 and 2020, respectively.

### Incremental Power Transmission and Distribution Business

Revenue generated from incremental power transmission and distribution business increased by 174.1% from RMB188.3 million for the year ended 31 December 2019 to RMB516.2 million for the year ended 31 December 2020. The increase was primarily due to an increase of the demands from our customers in 2020 compared to 2019.

### **EECS Business**

Revenue generated from the EECS business increased by 11.6% from RMB357.1 million for the year ended 31 December 2019 to RMB398.6 million for the year ended 31 December 2020. The increase was primarily due to an increase of the number of the EECS projects the Group undertook in 2020.

#### Cost of Sales

	Year ended 31	Year ended 31 December			
Business	2020 ( <i>RMB'000</i> )	2019 ( <i>RMB'000</i> )			
General power supply business Incremental power transmission and distribution business EECS business	1,658,094 492,717 328,511	1,555,826 176,431 298,099			
Total	2,479,322	2,030,356			

Cost of sales increased by 22.1% from RMB2,030.4 million for the year ended 31 December 2019 to RMB2,479.3 million for the year ended 31 December 2020, mainly due to an increase in electricity purchase from third-party suppliers as a result of the expansion in the scale of general power supply business and incremental power transmission and distribution business.

### General Power Supply Business

Cost of sales associated with our general power supply business increased by 6.6% from RMB1,555.8 million for the year ended 31 December 2019 to RMB1,658.1 million for the year ended 31 December 2020. The increase was primarily due to an increase in electricity purchases from third-party suppliers, as a result of an increase in the scale of general power supply business in 2020. Cost of sales from our general power supply business accounted for 76.6% and 66.9% of our total cost of sales for the years ended 31 December 2019 and 2020, respectively.

#### Incremental Power Transmission and Distribution Business

Cost of sales associated with the incremental power transmission and distribution business increased by 179.3% from RMB176.4 million for the year ended 31 December 2019 to RMB492.7 million for the year ended 31 December 2020. The increase mainly due to an increasing scale of our incremental power transmission and distribution business in 2020.

#### **EECS Business**

Cost of sales associated with the EECS business increased by 10.2% from RMB298.1 million for the year ended 31 December 2019 to RMB328.5 million for the year ended 31 December 2020. The increase was primarily due to an increase in the number of EECS projects we undertook in 2020.

#### Gross Profit and Gross Profit Margin

	Year ended 31 December				
	202	0	2019		
	Gross Profit	Gross Profit Margin	Gross Profit	Gross Profit Margin	
Business	(RMB'000)	%	(RMB'000)	%	
General power supply business Incremental power transmission and distribution	447,441	21.3	371,512	19.3	
business	23,479	4.5	11,894	6.3	
EECS business	70,044	17.6	58,971	16.5	
Total	540,964	17.9	442,377	17.9	

Our gross profit increased by 22.3% from RMB442.4 million for the year ended 31 December 2019 to RMB541.0 million for the year ended 31 December 2020. Gross profit margin remained relatively stable, representing 17.9% and 17.9% for the year ended 31 December 2019 and 2020, respectively.

## **General Power Supply Business**

The gross profit under general power supply business increased by 20.4% from RMB371.5 million for the year ended 31 December 2019 to RMB447.4 million for the year ended 31 December 2020. The increase was primarily due to an increase in the amount of electricity sales made to our household use and general industrial and commercial use in 2020.

#### **Incremental Power Transmission and Distribution Business**

The gross profit of incremental power transmission and distribution business increased by 97.4% from RMB11.9 million for the year ended 31 December 2019 to RMB23.5 million for the year ended 31 December 2020. The increase was primarily due to an increasing scale of our incremental power transmission and distribution business in 2020.

#### **EECS Business**

The gross profit of EECS business increased by 18.8% from RMB59.0 million for the year ended 31 December 2019 to RMB70.0 million for the year ended 31 December 2020. The corresponding gross profit margin increased from 16.5% for the year ended 31 December 2019 to 17.6% for the year ended 31 December 2020. The increase was primarily due to an increase in the number of EECS projects we undertook in 2020 and strengthening internal control to reflect gross profit margin accurately, such as shortening settlement cycle, enhancing cost control etc..

#### Other Income

Other income is generally comprised of (i) government grants; (ii) interest income; (iii) fair value changes of other financial assets; and (iv) others. Other income increased by 21.6% from RMB28.4 million for the year ended 31 December 2019 to RMB34.5 million for the year end 31 December 2020, mainly due to an increase of net income from the investment in structured deposits in banks measured at FVPL the Group entered in 2020.

#### Administrative Expenses

Administrative expenses primarily consist of (i) staff and labor costs; (ii) depreciation and amortization; (iii) taxes; (iv) office and travelling expenses; (v) vehicle costs; and (vi) others. Administrative expenses remained relatively stable, representing RMB191.0 million and RMB191.4 million for the year ended 31 December 2019 and 2020, respectively.

#### Impairment Losses on Trade and Other Receivables and Contract Assets

Impairment losses on trade and other receivables and contract assets increased significantly by 68.5% from RMB20.8 million for the year ended 31 December 2019 to RMB35.0 million for the year ended 31 December 2020. The corresponding increase was primarily due to an increase in expected credit loss rate of EECS projects as the additional uncertainties in the operations and financial position of some corporate customers brought by the COVID-19 pandemic.

#### Finance Costs

Finance costs decreased by 47.0% from RMB39.5 million for the year ended 31 December 2019 to RMB21.0 million for the year ended 31 December 2020, primarily due to a decrease in interest expense because of the reduction of bank loans in 2020 and less foreign exchange loss in 2020 compared to 2019.

#### Share of Profits Less Losses of Associates

Share of profits less losses of associates decreased by 200.7% from RMB1.0 million for the year ended 31 December 2019 to RMB-1.0 million for the year ended 31 December 2020, primarily due to a decrease of RMB2.7 million in profits from one small loan company associate, one power supply company and one property investment company as a result of the adverse market conditions.

#### Income Tax

Income tax expenses were RMB38.5 million and RMB48.5 million for the years ended 31 December 2019 and 2020 at effective tax rates of 17.8% and 15.2%, respectively. The increase in income tax was due to an increase in profit before taxation

#### Profit for the Year

As a result of the above, profit for the year increased by 52.2% from RMB177.4 million for the year ended 31 December 2019 to RMB270.1 million for the year ended 31 December 2020.

## **Analysis of Key Items of Consolidated Statement of Financial Position**

## Property, Plant and Equipment

	As at 31 December		
	2020	2019	
	(RMB'000)	(RMB'000)	
Property, Plant and Equipment	2,758,782	2,671,074	

Our property, plant and equipment, which consisted primarily of plants and buildings, machinery, vehicles, office equipment, and projects under construction increased from RMB2,671.1 million as of 31 December 2019 to RMB2,758.8 million as of 31 December 2020, mainly due to an increase in projects under construction in 2020.

#### Intangible Assets

Our intangible assets decreased from RMB4.7 million as of 31 December 2019 to RMB4.4 million as of 31 December 2020, primarily due to the amortization and the impairment of old marketing systems during 2020.

#### *Inventories*

Our inventories consisted primarily of raw materials, spare parts and others. The table below sets forth the breakdown of our inventory as of the indicated dates:

	As at 31 D	As at 31 December		
	2020	2019		
	(RMB'000)	(RMB'000)		
Raw materials	64,045	56,647		
Spare parts and others	145	198		
Total	64,190	56,846		

The average turnover days of our inventories (calculated by using the average value of the opening balance and closing balance of inventories of the relevant period divided by the cost of sales for the period, and then multiplied by the number of days in the period) were 10.1 days and 8.9 days as at 31 December 2019 and 2020, respectively, the decrease mainly due to the increase of cost of sales in 2020 compared to 2019.

#### Trade and Other Receivables

Our trade and other receivables were RMB394.4 million and RMB420.1 million as at 31 December 2019 and 2020, respectively. The increase in our trade and other receivables was mainly due to an increasing scale of incremental power transmission and distribution business.

The turnover days of our average trade and other receivables (calculated by using the average of opening and closing balance of the trade receivables for a period divided by the revenue of the period and multiplied by the number of days in the period) decreased from 46.9 days for the year ended 31 December 2019 to 43.4 days for the year ended 31 December 2020, mainly due to the increase of total revenue in 2020.

#### Other Financial Assets

Our other financial assets were RMB110.2 million and RMB260.2 million as at 31 December 2019 and 2020, respectively. The increase in our other financial assets was mainly due to an increase of structured deposits in banks with the principal amount of RMB160 million and the term of 189 days with floating interest rate.

## Trade and Other Payables

Our trade and other payables were RMB791.7 million and RMB833.4 million as at 31 December 2019 and 2020, respectively. The increase in our trade and other payables were mainly due to derivative financial liabilities generated by a foreign exchange forward contract and an interest rate swap contract.

The turnover days of our average trade and other payables (calculated by using the average of opening and closing balance of the trade payables for a period divided by the cost of the period and multiplied by the number of days in the period) decreased from 78.4 days for the year ended 31 December 2019 to 74.4 days for the year ended 31 December 2020, mainly due to the increase of cost of sales in 2020.

### Contract Liabilities

Our contract liabilities increased by 14.7% from RMB205.8 million as of 31 December 2019 to RMB236.1 million as of 31 December 2020, mainly due to the increase of deposit and advance payment received from power business.

#### Liquidity and Financial Resources

Our Group manages its capital to ensure that entities of our Group will be able to operate as a going concern while maximizing the return to our Shareholders through the optimization of the debt and equity balance. Our Group's overall strategy remains unchanged throughout the year. The capital structure of our Group consists of net debts (which includes borrowings net of cash and cash equivalents) and total equity (comprising paid-in capital/share capital, capital reserve, statutory surplus reserve, retained profits and non-controlling interests). Our Group is not subject to any externally imposed capital requirements.

As at 31 December 2020, our cash and cash equivalents amounted to RMB500.8 million (31 December 2019: RMB780.5 million)

As at 31 December 2020, the total borrowings of our Group amounted to RMB381.3 million (31 December 2019: RMB591.8 million), including bank and other borrowings. All of our bank and other borrowings bear interest at floating rate.

## Gearing Ratio

As at 31 December 2020, the gearing ratio of our Group was 13.1% (31 December 2019: 21.7%). Gearing ratio is calculated based on our total interest-bearing liabilities divided by total equity on the same date.

#### 4. DIVIDEND

The Board proposed to declare a final dividend of RMB0.12 per Share (tax inclusive) for the year ended 31 December 2020 to Shareholders whose names appeared on the register of members of the Company on 29 June 2021 (the "Record Date"), with the total amount of dividend amounting to approximately RMB128,922,924. Subject to approval of the declaration of dividend by Shareholders at the Annual General Meeting, the final dividend is expected be distributed on or before 19 July 2021. For more details, please refer to "Dividends and Distribution" of this report.

## 5. GLOBAL OFFERING AND USE OF PROCEEDS FROM GLOBAL OFFERING

The Company was listed on the Stock Exchange on 28 December 2018 and 268,800,000 H Shares with a nominal value of RMB1.00 each were issued at a price of HK\$1.77 per share (the "Global Offering"). The net proceeds from the Global Offering amounted to approximately RMB380.5 million. Our Group has utilized RMB219.5 million of such proceeds from the Global Offering according to those disclosed in the Prospectus as at 31 December 2020. The remaining of RMB161.0 million has not been used. The use of proceeds as follows:

Use of Proceeds as disclosed in the Prospectus	Percentage of net proceeds from initial public offering (as set out in the Prospectus)	Net proceeds from initial the public offering (as set out in the Prospectus) (RMB'000)	Amount unused as at 1 January 2020 (RMB'000)	Amount used for the year (RMB'000)	Amount unused as at 31 December 2020 (RMB'000)	Estimated schedule
Acquisition of power-related assets Construction and optimization of power	40%	152,193	152,193	0	152,193	2022
grid Establishment of centralized power dispatching and control center and	30%	114,145	54,645	49,698	4,947	2021
promotion of smart grid system	20%	76,097	37,097	37,097	0	N/A
Working capital	10%	38,048	35,838	31,931	3,907	2021
Total	100%	380,483	279,773	118,726	161,047	

Note:

(1) The estimated schedule for utilizing the remaining proceeds is based on the best estimation made by the Group on future market condition and may change with the current market condition and future development.

As of 31 December 2020, the unused net proceeds from the global offering for each business strategy mentioned in the above table have been deposited as deposits in licensed banks in China and will be used in accordance with the progress of the Company's investment projects. As disclosed in the Prospectus, the Company intended to use 40% of the unused net proceeds for the acquisition of power-related assets. However, due to the outbreak of the COVID-19 epidemic and the social restrictions caused by regional epidemic prevention and blockade measures, the intended investment project was not expected to complete as scheduled considering that both parties of the transaction have not reached an agreement on the transaction conditions as the progress of the investigation and research work related to the project failed to meet the expectation. It is expected to be postponed to the end of 2022 to complete the acquisition of power-related assets. The Company will accelerate the progress of the project and improve the efficiency of the use of proceeds.

The net proceeds from the Global Offering have been and are expected to be used as previously disclosed in the prospectus. As of 31 December 2020, saved the delay in the acquisition of power-related assets, there have been no major changes or delays in the usage or use of the net proceeds of the Company.

### 6. CAPITAL COMMITMENTS

We have certain capital commitments relating to the construction of our centralized power dispatching and control center. We will undertake those classified as authorized but not contracted for if our management has identified potential capital commitment and has determined that it is more likely to make the commitment.

The following table sets forth our capital commitments outstanding for the periods indicated:

	As at 31 December		
	2020 (RMB'000)	2019 <i>(RMB'000)</i>	
Contracted for	68,994	24,014	

## 7. SIGNIFICANT INVESTMENTS HELD, MAJOR ACQUISITIONS AND DISPOSALS

For the year ended 31 December 2020, we did not have any significant investments held, nor were there any major acquisitions or disposals of subsidiaries, associates, or joint ventures

## 8. PLEDGES OF OUR GROUP'S ASSETS

No property, plant and equipment were pledged to banks as at 31 December 2020 (31 December 2019: nil).

### 9. FOREIGN EXCHANGE RISK

Our Group entered into a facility letter with a bank in November 2019 in relation to a term loan facility extending a credit line of up to USD20.0 million for a term of one year. Pursuant to the relevant facility letter, our Group undertakes that inter alia (i) it shall remain at lease 25% directly or indirectly owned by Sichuan Development (Holding) Co., Ltd.\* and (ii) at least 50% directly or indirectly owned by State-Own Assets Supervision and Administration Commission of the State council or other local government bodies. To the best knowledge and belief of the company, the above undertaking have been complied with during the Reporting Period, and the company does not foresee, pursuant to currently available information, any material impediment on their continuing compliance for the removing term of the facility letters, Our Group subsequently made a drawdown in the principal amount of USD18.0 million on 16 April 2020. To avoid the adverse impact of the exchange rate fluctuations, our Group has entered into foreign exchange rate swap contract for our US Dollar bank loan on 17 April 2020. Saved as disclosed above our Group does not currently hedge its exposure to foreign currencies and recognises the profits and losses resulting from currently fluctuations as when they arise. The Group carried out business in the PRC and revenue pays its costs expenses in RMB. The Group has unutilised proceeds from the Global offering and distributed dividends in Hong Kong dollar.

## 10. CONTINGENT LIABILITIES

As at 31 December 2020, our Group did not have any contingent liabilities (31 December 2019: nil).

#### 11. MAJOR INVESTMENT PLAN

We plan to expedite the construction of the high voltage power grids, including the investment in the construction of new 220 kV substation project in Lianhua of Xingwen County, which was approved by the Sichuan Provincial Development and Reform Commission in October 2020. It is planned to build one 220 kV substation and two main transformers with a capacity of 360,000 kVA. The total investment is RMB115.99 million, 40% of which are self-raised funds and 60% of which are bank loans. The project is expected to be completed by the end of 2022 in order to improve the power supply and support capabilities, operational efficiency and service level of the regional power grid.

### 12. EMPLOYEE AND REMUNERATION POLICY

As at 31 December 2020, the Company had a total of 3,006 full-time employees (31 December 2019: 2,968). The related employee costs (including directors' fees) for the year were approximately RMB378.1 million. The Company believes that attracting, recruiting and retaining high-quality employees is essential to the success of the Company. Our employee compensation is determined based on current industry practices and employees' educational background, experience and performance. The Company has contributed to a number of employee social security plans managed by local governments for employees, including housing provident funds, pensions, medical insurance, social insurance and unemployment insurance, etc., and provide employees with adequate job training in accordance with the laws and regulations in China. To attract outstanding employees, the remuneration committee under the Board of the Company regularly reviews employees' remuneration policies and benefits.

#### 13. SUBSEQUENT EVENTS

As disclosed above, a final dividend will be distributed in July 2021 subject to the approval by the Shareholders at the Annual General Meeting. In order to reduce exchange rate risk, the Company signed a forward contract with Industrial and Commercial Bank of China at around about HK\$ 30 million at a forward exchange rate of HK\$1.0 to RMB0.8487 on 10 March 2021.

## 14. IMPACT OF COVID-19 PANDEMIC ON THE COMPANY

Firstly, according to the Notice on Implementation of National Policies on Progressive Reduction of Enterprise Power Consumption Costs for Supporting Resumption of Work and Production (《關於落實國家階段性降低企業用電成本支持企業 復工復/產政策有關工作的通知》), the Notice on Relevant Matters of Extending Supporting Policies of Progressive Power Consumption Price (《關於延長階段性用電價格支持政策有關事項的通知》) of the Development and Reform Commission of Sichuan Province, from 1 February 2020 to 31 December 2020, except for those in the high energy-consuming industries, the electricity price for the category of industrial, commercial and other use of electricity (excluding sale) in the power sale table of Sichuan Province Power Grid Catalogue will be settled at 95% of the electricity price level in the current month. The Company's concessionary electricity charges amounted to RMB51,023,900.

Secondly, according to the requirements of the Notice on Issuance by 5 Departments including the Human Resources and Social Security Bureau of Sichuan Province (《四川省人力資源和社會保障廳等5部門關於印發的通知》), since February 2020, the Group has enjoyed a progressive reduction or exemption policy for the payment of basic pension insurance, unemployment insurance and work-related injury insurance. The social insurance unit payable amounted to RMB43,638,800 in total, and since January 2021, the Group has no longer enjoyed the policy of social insurance exemption during the pandemic period, and resumed payment of the whole-line social insurance unit.

On the whole, COVID-19 pandemic had no significant impact on the Company's performance for this year.

## 15. OUTLOOK

According to the 14th Five-Year Plan of China and the industry, we have actively planned our development strategy and report to our shareholders and the Board to make decisions on this matter. We will build our Company into a first-class domestic power supply provider at the end of the 14th Five-Year Plan by achieving the strategic goal of modern integrated energy service enterprises, striving to create the development of an integrated energy service ecosystem with power grid features and service industry development, and continuing to strengthen the Company's efforts in five aspects, namely reform, quality improvement and efficiency enhancement, maintaining safety and stability as well as team building, in order to promote steady and sound development of the Company, and ensure stable growth in operating results, remarkable returns to Shareholders.

# (1) Reforming and tackling difficulties, and accelerating the construction of new development pattern

First is to deepen reform and open up to enhance the endogenous incentives for development and further optimize corporate governance. Second is to explore pilot reforms of mixed ownership, focusing on market-oriented businesses and creating new profit growth for the Company. Third is to give full play to the regional advantages, actively participate in the development of the Yibin gas industry cluster, strengthen communication and coordination with the local government, explore scientific and pragmatic and win-win cooperation, and optimize the Company's power source structure and reliability of power supply. Fourth is to vigorously promote the electric energy substitute business, as well as explore and expand the comprehensive energy investment and construction projects such as "charged pile +". Fifth is to build a smart power grid park pilot project by combining the national comprehensive energy service policy documents.

# (2) Paying close attention to quality improvement to increase endogenous development capability

First is to build a regional power grid with 220 kV backbone, and promote the construction of strong power grid in an orderly manner. Second is to establish a standardized, normalized and institutionalized process and mechanism for marketing services, and establish a long-term sound mechanism for "acquisition of electricity" to promote the sustainable and stable development of the Company itself. Third is to make rational use of the "four new" technologies to enable the technological upgrade of equipment facilities to be carried out in a sound manner, laying a solid foundation for the construction of energy Internet. Fourth is to strengthen the Company's informatization construction and management, promote the construction of information platform by focusing on digital transformation of enterprises, and facilitate the deep integration of business and informatization.

# (3) Strengthening team building and solidifying the foundation of transformation and development

First is to adhere to the rationalization of human resources management in line with the Company's strategy and business development, give full play to the role of the market and enhance the supporting role of human resources in the strategic objectives of the Company. Second is to further improve the mechanism of selecting and employing talents in the market to expand the channel of talent introduction, strengthen the cultivation of talents and echelon construction, and provide human resources protection for the Company's high-quality development. Third is to optimize the incentive mechanism for remuneration allocation, actively and steadily formulate measures, such as medium and long-term equity incentives combining incentives and restraints, so as to fully stimulate the vitality and motivation of all kinds of talents.

In 2020, the Board of Sichuan Energy Investment Development Co., Ltd., (hereinafter referred to as the "Company"), in strict accordance with the Company Law, the Hong Kong Listing Rules, the Articles of Association and other relevant laws and regulations, performed its duties in a diligent and faithful manner, carried out the decisions passed at the general meeting, formulated plans for operations and development and focused on the power system reform. All Directors offered suggestions to the Company by leveraging their expertise, providing support for the steady and rapid development of the Company. The work of the Board in 2020 is reported as follows:

### **PRINCIPAL BUSINESS**

The Group is a vertically integrated power supplier and service provider in Yibin City, Sichuan Province, with a full power supply value chain covering power generation and power distribution and sales. We have a relatively stable user base and a complete power supply network in Yibin City, which allows us to optimize the balanced use of power resources within the power supply network through efficient allocation of electricity. Our current businesses consist of (i) power business, which includes power production, distribution and sales of power which can be divided into general power supply business and incremental power transmission and distribution business; and (ii) EECS business, which consists of power engineering construction services and sales of electrical equipment and materials.

## **DIVIDEND POLICY**

The Company may declare and pay dividends by way of cash or stock or a combination of both. Distribution of dividends will be determined by the Board at its discretion and will be subject to Shareholders' approval. A decision to declare or to pay any dividends, and the amount of any dividends, will depend on, among other things, our operating results, cash flows, financial condition, operating and capital expenditure requirements, distributable profits as determined under generally accepted accounting principles of the PRC (the "PRC GAAP") or IFRS (whichever is lower), our Articles of Association, the PRC Company Law and any other applicable PRC laws and regulations and other factors that our Directors may consider relevant. In any event, the Company will pay dividends out of the profit after tax only after the following allocations is made:

- recovery of accumulated losses, if any;
- allocation to the PRC statutory reserve an amount equivalent to 10% of our profit after tax, as determined under PRC GAAP;
- allocation, if any, to a discretionary common reserve fund an amount approved by the shareholders at a general meeting.

The minimum allocation to the PRC statutory reserve is 10% of the profit after tax, as determined under PRC GAAP. When the statutory common reserve fund reaches and is maintained at or above 50% of our registered capital, no further allocation to this PRC statutory reserve will be required. Any distributable profits that are not satisfied in any given year will be retained and become available for distribution in subsequent years.

#### DIVIDENDS AND DISTRIBUTION

The Board proposed to declare a final dividend of RMB0.12 per Share (tax inclusive) for the year ended 31 December 2020 to Shareholders whose names appeared on the register of members on 29 June 2021, with the total amount of dividend amounting to approximately RMB128,922,924. The deduction of dividend shall be subject to approval by Shareholders at the Annual General Meeting, the final dividend will be paid on or before 19 July 2021.

For the distribution of dividends, dividends for holders of Domestic Shares and Unlisted Foreign Shares will be distributed and paid in RMB, while dividends for holders of H Shares will be declared in RMB but paid in HK\$. The exchange rate adopted for conversion was the average of the medium conversion price between RMB and HK\$ as announced by China Foreign Exchange Trading Center for the calendar week immediately prior to 24 March 2021, being the date of proposed declaration of dividend (i.e. 17 March 2021 to 23 March 2021) (HK\$1.0 to RMB0.8374). Accordingly, the amount of the final dividends payable in HK\$ will be approximately HK\$0.14330 per Share.

## FINAL DIVIDEND INCOME TAX APPLICABLE TO OVERSEAS SHAREHOLDERS

Under the relevant tax rules and regulations of the PRC (collectively the "PRC Tax Law"), the Company is required to withhold enterprise income tax at the rate of 10% when distributing final dividends to non-resident enterprises (such term shall have the meaning as defined under the PRC Tax Law) whose names appear on the H shares register of members of the Company.

In accordance with the PRC Tax Law, the Company is also required to withhold individual income tax when distributing final dividends to individual shareholders whose names appeared on the H shares register of members of the Company. The Company will determine the country of domicile of the individual H Shareholders based on the registered addresses as recorded in the H shares register of members of the Company on the Record Date with details as follows:

For individual H Shareholders who are Hong Kong and Macau residents and those whose country of domicile is a country which has entered into a tax treaty with the PRC stipulating a dividend tax rate of 10%, the Company will withhold and pay individual income tax at the rate of 10% on behalf of them.

For individual H Shareholders whose country of domicile is a country which has entered into a tax treaty with the PRC stipulating a dividend tax rate of less than 10%, the Company will withhold and pay individual income tax at the rate of 10% on behalf of them. If such individual H Shareholders would like to apply for a refund of the additional amount of tax withheld and paid, the Company may make applications on their behalf to seek entitlement of the relevant agreed preferential treatments pursuant to the tax treaties.

For individual H Shareholders whose country of domicile is a country which has entered into a tax treaty with the PRC stipulating a dividend tax rate of higher than 10% but lower than 20%, the Company would withhold and pay the individual income tax at the agreed-upon effective tax rate on behalf of them.

For individual H Shareholders who are residents of those countries without any tax treaties with the PRC or having tax treaties with the PRC stipulating a dividend tax rate of 20% or more and other situations, the Company would withhold and pay the individual income tax at a tax rate of 20% on behalf of them.

Should H Shareholders have any doubt in relation to the aforesaid arrangements, they are recommended to consult their tax advisors for relevant tax implications in Mainland China, Hong Kong and other countries (regions) on the possession and disposal of the H shares of the Company.

The Company will strictly comply with the requirements of relevant government departments, and will withhold and pay the enterprise/individual income tax on behalf of its shareholders whose names appear on the H-share register of the Company on the record date. The Company will take no responsibility and will reject any requests from shareholders whose identity cannot be confirmed within the specified time or cannot be confirmed at all or any disputes arising from the arrangement of withholding tax or paying tax. However, the Company may provide assistance to the extent of its ability.

#### **CLOSURE OF REGISTER OF MEMBERS**

In order to determine the entitlement to attend and vote at the Annual General Meeting, the register of members of the Company will be closed from 19 May 2021 to 18 June 2021 (both days inclusive), during which period no transfer of Shares will be effected. In order to be qualified to attend and vote at the Annual General Meeting, all transfers accompanied by the relevant share certificates must be lodged with the H share registrar of the Company, namely Tricor Investor Services Limited, at Level 54 (for shareholder of H share), Hopewell Centre, 183 Queen's Road East, Hong Kong for registration by holders of H Shares, or to the Company's registered office at No. 789, Renhe Road, Wenjiang District, Chengdu City, Sichuan Province, the PRC for registration by holders of Domestic Shares and Unlisted Foreign Shares no later than 4:30 p.m. on 18 May 2021 (for shareholder of domestic shares and unlisted foreign shares).

In order to determine the entitlement of Shareholders for the final dividend, subject to the approval of the Shareholders at the Annual General Meeting, the register of members of the Company will be closed from 24 June 2021 to 29 June 2021 (both days inclusive), during which period no transfer of Shares of the Company will be effected. The Company will distribute final dividends to Shareholders which are on the register of members of the Company on 29 June 2021. In order to be qualified to obtain final dividends, all transfers accompanied by the relevant share certificates must be lodged with the H share registrar of the Company, namely Tricor Investor Services Limited, at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong for registration by holders of H Shares, or to the Company's registered office at No. 789, Renhe Road, Wenjiang District, Chengdu City, Sichuan Province, the PRC for registration by holders of Domestic Shares and Unlisted Foreign Shares no later than 4:30 p.m. on 23 June 2021.

## **BUSINESS REVIEW**

The business review and performance of the Company for the year ended 31 December 2020 are set out in the section headed "Management Discussion and Analysis" of this annual report. The discussion forms part of this Report of the Board of Directors.

## **FINANCIAL REVIEW**

The financial review of the Company for the year ended 31 December 2020 are set out in the section headed "Management Discussion and Analysis" of this annual report. The discussion forms part of the Report of the Board of Directors.

## **CORPORATE GOVERNANCE**

The Company's corporate governance principles and practices are set out in the section headed "Corporate Governance Report" of this annual report.

## **SHARE CAPITAL**

Details of the changes in the share capital of the Company during the year ended 31 December 2020 are set out in note 27 to the consolidated financial statements of this annual report.

#### **RESERVES**

Details of the changes in the Company's reserves during the year ended 31 December 2020 are set out in note 27 to the consolidated financial statements of this annual report.

#### DISTRIBUTABLE RESERVES OF THE COMPANY

As at 31 December 2020, the Company's distributable reserves available for distribution is approximately RMB198.8 million.

## PROPERTY, PLANT AND EQUIPMENT

Details of the changes in the Company's property, plant and equipment during the year ended 31 December 2020 are set out in note 11 to the consolidated financial statements of this annual report.

## **DONATION**

During the year ended 31 December 2020, the Group's outward donations were RMB112,181.5.

## **DIRECTORS**

During the year ended 31 December 2020 and up to the date of this annual report, the Board is composed of:

Xiong Lin

Zeng Yong

Chairman and Executive Director (appointed on 15 January 2021)

Chairman and Executive Director (resigned on 15 January 2021)

Li Hui

Deputy Chairman, Executive Director and General Manager

Li Hui Deputy Chairman, Exec Xie Peixi Executive Director Han Chunhong Non-executive Director Li Yu Non-executive Director

Xu Zhenhua Non-executive Director (appointed on 17 June 2020)
Wang Chengke Non-executive Director (resigned on 17 June 2020)

Zhou Yanbin Non-executive Director

Kin Kwong KWOK Gary

Fan Wei

He Zhen

Wang Peng

Independent Non-executive Director
Independent Non-executive Director
Independent Non-executive Director
Independent Non-executive Director

The biographies details of the Directors are set out in the section headed "Directors, Supervisors and Senior Management" in this annual report and details for remuneration of Directors are set out in Note 8 to the consolidated financial statements in this annual report.

# INTERESTS OF DIRECTORS AND SUPERVISORS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

During the year ended 31 December 2020 except for the service contracts, there was no transaction, arrangement or contract of significance to the Company's business in which the Company, any of its subsidiaries, fellow subsidiaries or holding companies was a party, and in which none of the Directors, Supervisors or entities connected with them have or had directly or indirectly material interests.

## MANAGEMENT CONTRACT

During the year ended 31 December 2020, the Company did not enter into nor did the Company have any existing contracts for the management and operation of all or part of the Company's material businesses.

## DIRECTORS' AND SUPERVISORS' RIGHT TO ACQUIRE SHARES OR DEBENTURES

During the year ended 31 December 2020, none of the Company, Controlling Shareholders or the companies under the same Controlling Shareholders with the Company was a party of any arrangement to entitle the Directors and Supervisors of the Company or their associates to acquire benefits by means of the acquisition of shares in or debentures of them.

## DIRECTOR AND SUPERVISOR SERVICE CONTRACT

Each of the executive Directors, non-executive Directors and the independent non-executive Directors has entered into a service contract with the Company, which commenced on the Listing Date and is consistent with the term of the third session of the Board of the Group. The service contract may be renewed in accordance with the Articles of Association and applicable laws, rules and regulations.

The Supervisors have entered into contracts with the Company which is consistent with the term of the third session of the Supervisory Committee, in respect of, among other things, the compliance with the relevant laws and regulations, the Articles of Association and the provisions on arbitration.

During the year of 2020, none of the Directors or Supervisors has entered into any service contract with the Company which does not expire or is not terminable by the Company within one year without payment of compensation (other than statutory compensation).

#### REMUNERATION OF DIRECTORS AND SUPERVISORS

Details for remuneration of Directors and Supervisors are set out in note 8 to the consolidated financial statements in this annual report.

# DETERMINATION OF AND BASIS FOR DETERMINATION OF REMUNERATION OF THE DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

As of 31 December 2020 there were eleven Directors in the Company, including four non-executive Directors who did not receive remuneration from the Company; four independent non-executive Directors, among which Mr. Kin Kwong Kwok Gary, Ms. He Zhen and Mr. Wang Peng received remuneration from the Company, for which the remuneration shall be subject to the remuneration standards approved by the general meeting, and Mr. Fan Wei did not receive remuneration from the Company; and three executive Directors, including Mr. Zeng Yong, Mr. Li Hui and Ms. Xie Peixi who did not receive separate directors' fees for their office as executive Directors while receiving the corresponding remuneration for their management-level positions in the Company.

There were six supervisors in the Company, including two employee Supervisors who received the corresponding remuneration for their posts while not receiving remuneration for Supervisors, and the other four Supervisors who had not received any remuneration from the Company.

Annual remuneration system is applied for the senior management of the Company, where their remuneration consists of three parts, namely basic remuneration, annual performance pay and medium-and-long-term incentives.

## **DIRECTORS' INTERESTS IN COMPETING BUSINESS**

During the year ended 31 December 2020, to the best knowledge of the Board, none of the Directors of the Company and their respective associates was interested in any business which competed or was likely to compete with the business of the Group, or caused or was likely to cause any other conflict of interest to the Group.

# DIRECTORS', SUPERVISORS' AND CHIEF EXECUTIVE'S INTEREST AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 December 2020, according to the information obtained by the Company and to the best knowledge of the Company, none of our Directors, Supervisors or chief executives of the Company has for the purpose of Divisions 7 and 8 of Part XV of the SFO, nor is any of them taken to or deemed to have under Divisions 7 and 8 Part XV of the SFO, any interests and short positions in the shares, underlying shares and debentures of the Group or any of its associated corporations (within the meaning of Part XV of the SFO) or any interests which will have to been registered in the register to be kept by our Company pursuant to section 352 of the SFO or which will be required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

## SUBSTANTIAL SHAREHOLDERS' INTERESTS IN SECURITIES

As at 31 December 2020, within the knowledge of the Directors, the following persons (other than the Directors, Supervisors or chief executive of the Company) had an interest or a short position in the shares or underlying shares that would be required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or as recorded in the register required to be kept pursuant to Section 336 of the SFO:

Long position in the ordinary Shares of the Company as at 31 December 2020

Name of shareholder	Capacity	Class of Shares	Number of Shares (Note 1)	Percentage of total Shares	Percentage of Shares of the same class issued (%)
Sichuan Development (Holding) Co., Ltd.* (四川發展(控股)有限責任公司) (Note 2)	Beneficial owner and interest of controlled corporations		419,336,000	39.03	59.27
Sichuan Energy Investment Group Co., Ltd.* (四川省能源投資集團有限責任公司) (Note 2)	Interest of controlled corporations	Domestic Shares	394,398,400	36.71	55.74
Sichuan Province Hydropower Investment and Management Group Co., Ltd.* (四川省水電投資經營集團有限公司)	Beneficial owner	Domestic Shares	394,398,400	36.71	55.74
China Power International Development Limited (中國電力國際發展有限公司)	Beneficial owner	Unlisted Foreign Shares	98,039,200	9.13	100
China Three Gorges Corporation* (中國長江三峽集團有限公司) <i>(Note 3)</i>	Interest of controlled corporations	Domestic Shares	98,039,200	9.13	13.86
Three Gorges Capital Holdings Company Limited* (三峽資本控股責任有限公司)	Beneficial owner	Domestic Shares	98,039,200	9.13	13.86
Gao County State-owned Assets Operation and Management Co., Ltd.* (高縣國有資產經營管理有限責任公司)	Beneficial owner	Domestic Shares	92,406,000	8.60	13.06
Yibin City State-owned Assets Operation Co., Ltd.* (宜賓市國有資產經營有限公司)	Beneficial owner	Domestic Shares	65,359,500	6.08	9.24
Beijing Forever Technology Company Limited* (北京恒華偉業科技股份有限公司)	Beneficial owner	H Shares	55,366,000	5.15	20.60
Sichuan Provincial Investment Group Company Limited* (四川省投資集團有限責任公司) (Note 4)	Interest of controlled corporations	H Shares	46,326,000	4.31	17.23

Name of shareholder	Capacity	Class of Shares	Number of Shares (Note 1)	Percentage of total Shares	Percentage of Shares of the same class issued (%)
SCIG International Limited	Beneficial owner	H Shares	46,326,000	4.31	17.23
Ou Zongrong (Note 5)	Interest of controlled corporations	H Shares	31,638,000	2.94	11.77
Lin Shuying (Note 5)	Interest of spouse	H Shares	31,638,000	2.94	11.77
RoYue Limited (Note 5)	Interest of controlled corporations	H Shares	31,638,000	2.94	11.77
Zhenro Properties Group Limited (Note 5)	Interest of controlled corporations	H Shares	31,638,000	2.94	11.77
Zhenro International Limited (Note 5)	Interest of controlled corporations	H Shares	31,638,000	2.94	11.77
Zhenro Hong Kong Limited	Beneficial owner	H Shares	31,638,000	2.94	11.77
Sichuan Furun Enterprise Reorganization Investment Co., Ltd.* (四川富潤企業重組投資有限責任公司)	Beneficial owner	H Shares	31,072,000	2.89	11.56
Aegis Investment Holdings Limited	Beneficial owner	H Shares	30,508,000	2.84	11.35

#### Notes:

- 1. As at 31 December 2020, the Company has issued 707,518,500 Domestic Shares, 98,039,200 Unlisted Foreign Shares and 268,800,000 H Shares. The total number of issued Shares was 1,074,357,700 shares.
- 2. As at 31 December 2020, Hydropower Group held 394,398,400 Domestic Shares and Hydropower Group is held as to 77.74% of equity interest by Energy Investment Group which is in turn held by Sichuan Development as to 67.80%. Therefore, Energy Investment Group is deemed to be interested in 394,398,400 Domestic Shares held by Hydropower Group pursuant to Part XV of the SFO; Sichuan Development is also deemed to be interested in the said 394,398,400 Domestic Shares. In addition, Sichuan Development directly held 24,937,600 Domestic Shares of the Company, thus Sichuan Development was deemed to hold a total of 419,336,000 Domestic Shares.
- 3. As at 31 December 2020, Three Gorges Capital Holdings Company Limited held 98,039,200 Domestic Shares. Three Gorges Capital Holdings Company Limited is directly wholly-owned by China Three Gorges Corporation. Therefore, according to Part XV of the SFO, China Three Gorges Corporation is deemed to be interested in 98,039,200 Domestic Shares.
- 4. As at 31 December 2020, SCIG International Limited held 46,326,000 H Shares. SCIG International Limited is directly wholly-owned by Sichuan Provincial Investment Group Company Limited. Therefore, pursuant to Part XV of the SFO, Sichuan Provincial Investment Group Company Limited is deemed to be interested in 46,326,000 H Shares held by SCIG International Limited.
- 5. As at 31 December 2020, Zhenro Hong Kong Limited held 31,638,000 H Shares. Zhenro Hong Kong Limited is directly wholly-owned by Zhenro International Limited which in turn is directly wholly-owned by Zhenro Properties Group Limited. RoYue Limited, directly wholly-owned by Mr. Ou Zongrong, held 55.26% of equity in Zhenro Properties Group Limited. Therefore, Zhenro International Limited, Zhenro Properties Group Limited, RoYue Limited and Mr. Ou Zongrong are deemed to be interested in 31,638,000 H Shares according to Part XV of the SFO. In addition, Ms. Lin Shuying is the spouse of Mr. Ou Zongrong. Therefore, Ms. Lin Shuying is deemed to be interested in 31,638,000 H Shares according to Part XV of the SFO.

Save as disclosed above, as of 31 December 2020, the Company was not aware of any other persons (other than the Directors, Supervisors or chief executive of the Company) have an interest or a short position in the shares or underlying shares that would be required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or as recorded in the register required to be kept pursuant to Section 336 of the SFO.

### CHANGES TO INFORMATION ON DIRECTORS AND SUPERVISORS

According to Rule 13.51B(1) of the Listing Rules, changes in information about Directors and Supervisors are as follows:

Since November 2020, Mr. Kin Kwong KWOK Gary ceased to be the CEO of Changyou Alliance Group Limited (Stock Code: 1039) and served as the Chief Financial Officer of a Hong Kong-based apparel company since December 2020.

Since November 2020, Ms. He Zhen employed as an independent non-executive Director of Qianhei Condiment and Food Co., Ltd(Stock Code: 603027).

Since 17 June 2020, Mr. Wang Chengke resigned as the non-executive Director of the Company due to work adjustment, and Mr. Xu Zhenhua was appointed as the non-executive Director of the Company. Since 15 January 2021, Mr. Zeng Yong resigned as Chairman of the Board and Chairman of the Nomination Committee of the Company due to work arrangement, and Mr. Xiong Lin was appointed Chairman of the Board and Chairman of the Nomination Committee.

Since 17 June 2020, Mr. Ouyang Yu resigned as a supervisor of the Company due to work adjustment, and Mr. Xie Jun was appointed as a supervisor of the Company. Since 15 January 2021, Mr. Zeng Zhiwei resigned as a Supervisor of the company due to work adjustment, and Mr. Yan Yi was appointed as a Supervisor of the Company. For more details, please refer to the announcements of the Company dated 22 April 2020, 17 June 2020, 26 August 2020, 30 November 2020 and 15 January 2021.

Since July 2020, Mr. Yan Yi ceased to be the vice general manager of risk management department (legal affairs department) and served or vice general manager of investment management department of Three Gorges Capital Holding Co., Ltd..

After making specific enquiries by the Company and confirmed by the Directors and Supervisors, save as disclosed as above, no other changes in the information of any Directors and Supervisors that are required to be disclosed pursuant to paragraphs (a) to (e) and paragraph (g) of Rule13.51(2) of the Listing Rules have to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

## NON-EXEMPT CONNECTED TRANSACTIONS

During the year ended 31 December 2020, the Group has the following connected transactions with its Controlling Shareholder or subsidiaries, which are subject to the reporting, annual review and announcement requirements but exempt from the circular and independent Shareholders' approval requirements set out in Chapter 14A of the Listing Rules.

## (1) Loan Agreement

On 15 April 2020, Sichuan Energy Power Investment Pingshan Electricity Co., Ltd. (Pingshan Electricity), a wholly-owned subsidiary of the Company, entered into the Loan Agreement with Pingshan Jinping Real Estate Development Co., Ltd. ("Jinping Real Estate Development"), pursuant to which, Pingshan Electricity agreed to provide a loan to Jinping Real Estate Development in the principal amount of RMB8.5 million with the annual rate of 8.0% for a term of one year commencing from the actual date of remittance of the fund. Jinping Real Estate Development, is an indirectly non-wholly owned subsidiary of Energy Investment Group and Hydropower Group, which are the Controlling Shareholders. Accordingly, Jinping Real Estate Development is a connected person of the Company and the transaction contemplated under the Loan Agreement constitutes a connected transaction for the Company pursuant to Chapter 14A of the Listing Rules. Further details are set out in the announcement of the Company dated on 15 April 2020.

## (2) Subcontracting Agreements

On 17 June 2020, Sichuan Energy Power Investment Yibin Electricity Engineering Construction Co., Ltd. ("Electricity Engineering Construction") a wholly owned subsidiary of the Company, entered into the Subcontracting Agreement I and Subcontracting Agreement II with Sichuan Energy Construction Engineering Group Co., Ltd.("Sichuan Energy Construction"), pursuant to which, Sichuan Energy Construction agreed to subcontract to Electricity Engineering Construction the construction of the distribution lines and the installation and testing of the relevant power equipment for the Project I(the enhancement and upgrading of rural power grids of 10 kV and below in Junlian County (筠連縣2020年農網改造升級10kV及以下工程)) and the Project II(the enhancement and upgrading of rural power grids of 10 kV and below in Gao County (高縣2020年農網改造升級10kV及以下工程)), respectively. Sichuan Energy Construction shall pay the consideration of RMB20,681,600 and RMB16,347,763 in accordance with Subcontracting Agreements I and Subcontracting Agreements II to Electricity Engineering Construction. Sichuan Energy Construction, is a subsidiary of Energy Investment Group, which is one of the Controlling Shareholders. Accordingly, Sichuan Energy Construction is an associate of Energy Investment Group and therefore a connected person of the Company and the transactions contemplated under the Subcontracting Agreements constitute connected transactions for the Company pursuant to Chapter 14A of the Listing Rules. Further details are set out in the announcement of the Company dated on 17 June 2020.

## (3) Equipment Procurement Agreements

On 1 September 2020, Sichuan Energy Yibin City Xuzhou Electricity Co., Ltd. ("Sichuan Energy Xuzhou Electricity"), Sichuan Energy Yibin Electricity Engineering Co., Ltd. ("Sichuan Energy Yibin Electricity Engineering") and Sichuan Energy Electricity Co., Ltd. ("Sichuan Energy Electricity Company"), being the subsidiaries of the Company, respectively (as purchaser) purchased equipment with a total amount of RMB 1,048,035 from Chengdu Sun Technology Company Limited ("Sun Technology") (as supplier) ("Equipment Procurement Arrangement for September"). Subsequently, on 30 December 2020, Sichuan Energy Xuzhou Electricity, Sichuan Energy Yibin Electricity Engineering and Sichuan Energy Electricity Company, being the subsidiaries of the Company, each (as purchaser) entered into a separable Equipment Procurement Agreement with Sun Technology (as supplier), a connected person of our Company, for the sale and purchase of certain equipment supplied by Sun Technology. The aggregated purchase price of the equipment payable under the Equipment Procurement Agreements shall not exceed RMB2,672,000 (delivery fee and tax inclusive). Sun Technology is a non-wholly owned subsidiary of Hydropower Group, which is one of the controlling Shareholders of the Company. Accordingly, Sun Technology is a connected person of the Company, the above Equipment Procurement Arrangement for September and the transactions contemplated under the Equipment Procurement Agreements entered into on 30 December 2020 constitute connected transactions of the Company pursuant to Chapter 14A of the Listing Rules. Further details are set out in the announcement of the Company dated on 30 December 2020.

## NON-EXEMPT CONTINUING CONNECTED TRANSACTIONS

## (1) Rural Power Grid Assets Usage Agreement (2018–2020)

On 23 November 2018, the Company entered into a rural power grid assets usage agreement with Hydropower Group, a Controlling Shareholder pursuant to which the Group has the rights to use the Excluded Rural Power Grid Projects (the "Rural Power Grid Assets Usage Agreement").

The term of the Rural Power Grid Assets Usage Agreement is three years from the Listing Date and renewable upon expiry, subject to compliance with the provisions under the Listing Rules regarding continuing connected transactions.

The Company is the only authorized regional power supplier in the designated statutory area that covers the Seven Counties and Districts and certain of the surrounding areas where the Excluded Rural Power Grid Projects, a policy-directed projects for the benefits of people (惠民工程), are located. And the Company currently uses the Excluded Rural Power Grid Projects from time to time after certain part of the Excluded Rural Power Grid Projects are completed and connected to our power grid. Therefore, Hydropower Group authorized us to use the Excluded Rural Power Grid Projects

The annual usage fees payable by the Company to Hydropower Group shall be the volume of our electricity passing through the Excluded Rural Power Grid Projects multiplied by the unit usage price, being RMB0.0853/kWh, as recommended in the power grid report prepared by Sichuan Electric Power Design & Consulting Co., Ltd.\* (四川電力設計諮詢有限責任公司) ("Sichuan Power Consulting") as commissioned by the Company detailing the information of the Excluded Rural Power Grid Projects.

The formula for calculation of the per kWh usage price is set out below:

 $RMB0.4453/kWh \times 19.15\% = RMB0.0853/kWh$ 

RMB0.4453/kWh refers to the price standards of electricity transmission and distribution in Sichuan Province under the Notice on the Price of Electricity Transmission and Distribution of Sichuan Grid for the Years from 2017 to 2019 and the Relevant Matters (Chuan Fagai Jiage [2017] No. 378)\* (關於四川電網2017–2019年輸配電價及有關事項的通知(川發改價格[2017]378號)), with reference to the average unit cost of power supply of electricity companies in Sichuan Province, considering the factors including depreciation costs and the operation costs, plus certain profit margin.

19.15% refers to the estimated per kWh depreciation rate of the Excluded Rural Power Grid Projects arrived at with our depreciation costs divided by our total costs for power supply.

The per kWh usage price is subject to PRC regulations and policies issued by the government from time to time.

It was proposed that the annual caps under the Rural Power Grid Assets Management and Maintenance Agreement for each of the three financial years ended 31 December 2020 would not exceed RMB570,000, RMB13,300,000, and RMB17,000,000, respectively. The annual caps are determined based on the expected electricity volume passing through the Excluded Rural Power Grid Projects assuming that the relevant parts of the Excluded Rural Power Grid Projects which are currently under construction are completed and put into use for the relevant year according to the expected construction schedule of the Excluded Rural Power Grid Projects, and the increase in annual caps is also in line with the increase in proposed investment in the construction of the Excluded Rural Power Grid Projects for the three years ended 31 December 2020. Further, as the majority of the Excluded Rural Power Grid Projects are expected to be completed and put into use after 2018, the annual caps for the year of 2019 and 2020 increased substantially against that of 2018.

As of 29 November 2019, the annual cap for the year ended at 31 December 2019 was adjusted to RMB16,000,000. For further details, please refer to the Prospectus and the announcement of the Company dated at 29 November 2019.

On 30 November 2020, the annual cap for the year ended 31 December 2020 was adjusted to RMB18,120,000 from RMB17,000,000, which was based on: (1) the expected progress of operation of the Excluded Power Grid Projects; (2) the actual amount of the usage fees under the Rural Power Grid Assets Usage Agreement for ten months ended 31 October 2020, being approximately RMB14,950,000; and (3) the anticipated amount of electricity under the Excluded Power Grid Projects according to the expected increase in power sales of the Group in these areas. For more details, please refer to the Prospectus and the announcement of the Company dated 30 November 2020.

During the year ended 31 December 2020, the actual excluding tax transaction amount under the Rural Power Grid Assets Usage Agreement was RMB15,957,894.

Since the Rural Power Grid Assets Usage Agreement expired on 31 December 2020, On 31 December 2020 (after trading hours), the Company has entered into the Renewed Rural Power Grid Assets Usage Agreement to renew the relevant existing continuing connected transaction with Hydropower Group for a term of three years. More details are set out in item (10) below.

### (2) Rural Power Grid Assets Management and Maintenance Agreement (2018–2020)

On 23 November 2018, the Company entered into a rural power grid assets management and maintenance agreement with Hydropower Group, a Controlling Shareholder, pursuant to which the Group agreed to provide management and maintenance service for the Excluded Rural Power Grid Projects in the Seven Counties and Districts to Hydropower Group (the "Rural Power Grid Assets Management and Maintenance Agreement").

The term of the Rural Power Grid Assets Management and Maintenance Agreement is three years from the Listing Date and renewable upon expiry, subject to compliance with the provisions under the Listing Rules regarding continuing connected transactions.

The Rural Power Grid Assets Management and Maintenance Agreement was entered into because the Company is familiar with electricity demand and power grid operation in certain parts of Cuiping District, Xuzhou District, Xingwen County, Pingshan County, Gong County, Gao County, and Junlian County in Yibin City, Sichuan Province (the "Seven Counties and Districts").

The annual service fees payable by Hydropower Group to the Company pursuant to the provision of management and maintenance services shall be determined based on arms' length negotiation between the parties by reference to the cost standards stipulated under the Cost Standards of Overhaul, Maintenance, Operation and Management for Power Grid and Generation of Electric Power Companies in Sichuan (Chuan Dian Caiwu [2010] No. 29)\* (《四川省電力公司電網及發電檢修運維和運營管理成本標準》(川電財務[2010]29號)), subject to PRC regulations and policies issued by the PRC government from time to time, details of which are set out below:

Type of Assets		Unit Cost Standard
Transformer substations (DMD/M41/A)	25 IV/ transformer substation	6.452
Transformer substations (RMB/MVA)	35 kV transformer substation	6,452
	110 kV transformer substation	2,875
Power supply lines (RMB/km)	35 kV power transformation lines	3,637
	110 kV power transformation lines	4,704
Power distribution networks (RMB/km)	10 kV power distribution networks	1,053

It was proposed that the annual caps under the Rural Power Grid Assets Management and Maintenance Agreement for each of the three financial years ended 31 December 2020 would not exceed RMB520,000, RMB11,200,000, and RMB13,300,000, respectively. The annual caps are determined based on (i) the expected total capacity of the transformer substations under operation; and (ii) the expected total length of power supply lines and distribution networks under operation, assuming that the Excluded Rural Power Grid Projects which are currently under construction are completed and put into use for the relevant year according to the expected construction schedule of the Excluded Rural Power Grid Projects. Further, as the majority of the Excluded Rural Power Grid Projects are expected to be completed and put into use after 2018, the annual caps for the year of 2019 and 2020 increased substantially against that of 2018.

As of 29 November 2019, the annual cap for the year ended 31 December 2019 was adjusted to RMB13,000,000. More details are set forth in the Prospectus and the announcement of the Company dated 29 November 2019 and the 2019 annual report.

As of the year ended 31 December 2020, the actual transaction amount under the Rural Power Grid Assets Management and Maintenance Agreement was RMB11,663,729.

As the Rural Power Grid Assets Management and Maintenance Agreement expired on 31 December 2020, on 31 December 2020 (after trading hours), the Company entered into the Renewed Rural Power Grid Assets Management and Maintenance Agreement to renew the relevant existing continuing connected transaction with Hydropower Group for a term of three years. More details are set forth in the following article (9).

## (3) Master Products Purchase Agreement (2018–2020)

On 23 November 2018, the Company entered into a master products purchase agreement with Sichuan Energy Investment Material Industry Group Co., Ltd.\* (四川能投物資產業集團有限公司) ("Material Industry"), pursuant to which the Company agreed to purchase electric related equipment and materials from Material Industry or its subsidiaries (the "Master Products Purchase Agreement"). Material Industry is an associate of Energy Investment Group and therefore is a connected person of the Company pursuant to the 14A.07 of the Listing Rules.

The term of the Master Products Purchase Agreement is three years from the Listing Date and renewable upon expiry, subject to compliance with the provisions under the Listing Rules regarding continuing connected transactions.

In order to ensure timely delivery and quality of electric related equipment and materials sourced from external suppliers, the Group will continue to procure from reliable suppliers. As Material Industry has so far been a reliable supplier of the Group, and is familiar with the Group's standards and requirements, the Group expect to continue such transactions with them after the Listing.

The price of the electric related equipment and materials will be determined on arm's length negotiations and with reference to the public bidding prices of the relevant products, which should be in any event no less favorable to our Group than those provided by independent third parties.

It was proposed that the annual caps under the Master Products Purchase Agreement for each of the three financial years ended 31 December 2020 would not exceed RMB900,000, RMB9,000,000, and RMB9,000,000, respectively. The annual caps are determined based on the average historical annual transaction amount during the Track Record Period. In respect of the annual cap for the year ended 31 December 2018, it is estimated on a pro-rata monthly basis of the annual caps for the years ended 31 December 2019 and 2020.

During the year ended 31 December 2020, the actual transaction amount under the Master Products Purchase Agreement was RMB11,800. More details of the Master Products Purchase Agreement are set forth in the Prospectus.

## (4) Electricity Purchases and Sales Agreement (2019–2021)

On 28 March 2019, Sichuan Energy Investment Gong County Electricity Co., Ltd. (四川能投珙縣電力有限公司) ("Gong County Electricity"), a wholly owned subsidiary of the Company, entered into the electricity purchases and sales agreement with Yunnan Yiliangruiyuan Hydropower Development Co., Ltd\* (雲南彝良瑞源水電開發有限公司) ("Yiliangruiyuan Hydropower"), pursuant to which, Yiliangruiyuan Hydropower agreed to supply electricity to the Group. Yiliangruiyuan Hydropower is an indirect subsidiary of Hydropower Group and Energy Investment Group, and therefore is a connected person of the Company pursuant to the 14A.07 of the Listing Rules.

The term of the Electricity Purchases and Sales Agreement is from the date of signing the agreement to 31 December 2021

The proposed annual caps for intended transactions under the Electricity Purchases and Sales Agreement for the years ended 31 December 2019, 31 December 2020 and 31 December 2021 are RMB16,640,000, RMB20,000,000 and RMB20,000,000, respectively. The annual caps were determined based on the following factors: the unit price of electricity to be sold under the Electricity Purchases and Sales Agreement; the estimated amount of annual gross electricity to be generated by the hydropower station of Yiliangruiyuan Hydropower (the "Hydropower Station") which is calculated according to the rated output capacity of electricity generation and the annual utilization hours of the Hydropower Station, taking into account the effect of the water-sufficient and water-deficit seasons; the actual volume of the on-grid electricity per year calculated by deducting the estimated amount of electricity waste during the process of transmission from the amount of annual gross generation electricity of the Hydropower Station.

As of the year ended 31 December 2020, the actual transaction amount under the Electricity Purchases and Sales Agreement was RMB13,373,847. More details of the Electricity Purchases and Sales Agreement are set forth in the announcement of the Company dated 28 March 2019.

# (5) EPC Contract for Wangchang 220 kV Transformer Substation Construction Project in Pingshan County (2019–2020)

On 27 June 2019, Sichuan Energy Power Investment Pingshan Electricity Co., Ltd. (四川能投屏山電力有限公司) ("Pingshan Electricity"), a wholly owned subsidiary of the Company, entered into the EPC Contract with a connected person, Sichuan Energy Construction Engineering Group Co., Ltd.\* (四川能投建工集團有限公司) ("Sichuan Energy Construction"), and PowerChina Construction Group Chengdu Engineering Corporation Limited\* (中國電建集團成都勘測設計研究院有限公司) (collectively, the "Contractors"), an independent third party, pursuant to which, the Contractors agreed to provide engineering, procurement and construction service to the Company for the project. Sichuan Energy Construction is a subsidiary of Energy Investment Group and therefore a connected person of the Company pursuant to the 14A.07 of the Listing Rules.

The period of the EPC Contract for Wangchang 220 kV Transformer Substation Construction Project in Pingshan County is 200 calendar days, commencing from the date of the work commencement notice issued by Pingshan Electricity to the Contractors.

The proposed annual caps for intended transactions under the EPC Contract for the years ended 31 December 2019 and 31 December 2020 are RMB46,975,786 and RMB11,743,946, respectively. The annual caps were determined based on the following factors: the estimated construction schedule of the project under the EPC Contract, the major portion of which completed before the end of the year 2019; and the maximum contract price, RMB58,719,732, of the EPC Contract.

As of the year ended 31 December 2020, the actual transaction amount under the EPC Contract for Wangchang 220 kV Transformer Substation Construction Project in Pingshan County was RMB10,191,330. More details of the EPC Contract for Wangchang 220 kV Transformer Substation Construction Project in Pingshan County are set forth in the announcement of the Company dated 27 June 2019.

# (6) Engineering Supervision Contract for Wangchang 220 kV Transformer Substation Construction Project in Pingshan County (2019–2020)

On 15 July 2019, Pingshan Electricity, a wholly-owned subsidiary of the Company, entered into the engineering supervision contract with a connected person, Sichuan Yilian Construction Project Management Co., Ltd.\* (四川億聯建設工程項目管理有限公司) ("Sichuan Yilian"), pursuant to which, Sichuan Yilian agreed to provide engineering supervision service to Pingshan Electricity for the project. Sichuan Yilian is a subsidiary of Energy Investment Group and therefore is a connected person of the Company pursuant to 14A.07 of the Listing Rules.

The contract price is RMB630,000, the successful tender price offered by Sichuan Yilian in the public tender and is accepted by the bid evaluation committee (評標委員會) for the project after thorough evaluation, pursuant to the relevant laws and regulations of the PRC.

The proposed annual caps for intended transactions under the Engineering Supervision Contract for the years ended 31 December 2019 and 31 December 2020 are RMB504,000 and RMB126,000, respectively. The annual caps of the Engineering Supervision Contract were determined based on the following factors: the estimated construction schedule of the project, the major portion of which completed before the end of the year 2019; and the maximum contract price of RMB630,000 of the Engineering Supervision Contract.

As of the year ended 31 December 2020, the actual transaction amount under the Engineering Supervision Contract for Wangchang 220 kV Transformer Substation Construction Project in Pingshan County was RMB118,868. More details of the Engineering Supervision Contract for Wangchang 220 kV Transformer Substation Construction Project in Pingshan County are set forth in the announcement of the Company dated 15 July 2019.

## (7) Yuqing Project EPC Contract (2019–2020)

On 29 November 2019, Sichuan Energy Investment Gong County Electricity Co., Ltd. ("Gong County Electricity"), a wholly owned subsidiary of the Company, entered into the Yuqing Project EPC Contract with Sichuan Energy Construction, a connected person, and Sichuan Electric Power Design & Consulting Co., Ltd.\* (四川電力設計諮詢有限責任公司) ("Sichuan Power Consulting"), an independent third party, pursuant to which, Sichuan Energy Construction and Sichuan Power Consulting agreed to provide engineering, procurement and construction service to the Company for the Yuqing Project ("Yuqing Project") (the "Yuqing Project EPC Contract"). Sichuan Energy Construction is a subsidiary of Energy Investment Group and therefore is a connected person of the Company pursuant to 14A.07 of the Listing Rules.

The construction period is 180 calendar days, commencing from the date of the work commencement notice issued by Gong County Electricity to Sichuan Energy Construction and Sichuan Power Consulting.

The final consideration, comprising of construction and installation fee, equipment and materials procurement fee, survey and design fee and other fees related to the project, will be determined after the completion of construction, but in any event not exceed RMB21,047,745. The contract price is the bid price offered by the successful bidder after assessment by the bid evaluation committee (評標委員會), through public tender. The procedures for tender and bidding are subject to the Tender and Bidding Law 《(招標投標法》) and other relevant laws and regulations.

The proposed annual caps for intended transactions under the Yuqing Project EPC Contract for the years ended 31 December 2019 and 31 December 2020 are RMB2,104,774.5 and RMB18,942,970.5, respectively. The annual caps were determined based on the following factors: the estimated construction schedule of the Yuqing Project under the Yuqing Project EPC Contract, according to which the major portion of the Yuqing Project completed during the year of 2020; and the maximum contract price, RMB21,047,745, of the Yuqing Project EPC Contract.

There was a delay in the commencement of the Yuqing Project and the construction progressed slower than expected resulting in delay in project completion. As a result, the Board resolved on 30 November 2020 to extend the construction period from 180 calendar days commencing from the date of issuance of the work commencement notice to Sichuan Energy Construction and Sichuan Power Consulting by the end of 31 December 2021 and renew the annual cap for the year ending 31 December 2021 at RMB5.0 million. The existing terms and conditions under the Yuqing Project EPC Agreement remain unchanged.

The renewed annual cap was determined based on (1) the actual amount of services rendered by the Yuqing Contractors under the Yuqing Project EPC Agreement up to October 2020; (2) delay in project construction attributable to, amongst others, the coronavirus and adverse weather conditions; and (3) an expected increase in the amount of compensation payable to the Group arising from the collapse of certain equipment foundation caused by adverse weather conditions and resources expensed in reviving certain subprojects.

As of the year ended 31 December 2020, the actual transaction amount under the Yuqing Project was RMB16,822,701. More details of the Yuqing Project are set forth in the announcement of the Company dated 30 November 2020.

## (8) The Property Management Agreement (2018–2020)

As disclosed in the Prospectus, on 1 January 2017 and in August 2017 and January 2018, the Company entered into the Property Management Agreement and a supplemental agreement with Sichuan Province Hydropower Group Baishiji Property Management Co., Ltd.\* (四川省水電集團百事吉物業管理有限公司), currently renamed Sichuan Energy Investment Baishiji Industries Co., Ltd.\* (四川能投百事吉實業有限公司) ("Baishiji"), pursuant to which Baishiji agreed to provide property management service to the Company (the "Property Management Agreement"). The Company expected that the transaction amounts contemplated under the Property Management Agreement for each of the financial years ending 31 December 2018, 2019 and 2020 would be not more than RMB2.3 million and would therefore constitute fully exempted continuing connected transactions under Chapter 14A of the Listing Rules. Baishiji is a wholly-owned subsidiary of Hydropower Group and therefore is a connected person of the Company pursuant to 14A.07 of the Listing Rules.

Owing to increases in average salary rates, social insurance rates and general inflation rate, the Company and Baishiji entered into the Property Management Supplemental Agreement on 30 November 2020 and the Board resolved on the same date to impose an annual cap for the transactions under the Property Management Agreement for the financial year ending 31 December 2020 at RMB3.2 million. Save as disclosed above, all other existing key terms and conditions under the Property Management Agreement remain unchanged.

The annual service fees payable by the Company to Baishiji for the provision of property management services was to be determined based on the rates set out in the Property Management Agreements, which were arrived after arms' length negotiation between the parties with reference to the market price level and factors such as the area of the properties, number of rooms, greening requirements, daily maintenance, government guided prices and the level of property management service fees for similar office buildings in the vicinity of Wenjiang District, Chengdu.

For property management service fees, services include: comprehensive management service, etiquette service, gate service and public utilities and facilities service management (including intelligent integrated system, public security system, power supply and distribution system, public lighting system and water supply and drainage system), environmental sanitation services, greening and maintenance services, etc. The fee charged is calculated based on the unit rate per square meter of the construction area used by the Company.

For the special property management service fees, Baishiji shall provide administrative front-desk services based on the needs of the Company, and the remuneration structure is based on the remuneration standard applied in the same industry in Chengdu. The social insurance and housing provident fund shall be adjusted by national policies and settled based on actual circumstances.

The annual caps are determined after taking into account the increase in future costs caused by factors such as the increase in the number of service personnel required for property services, increase in labour costs, increase in price costs and seasonal fluctuation of greening services.

The adjustment of the annual cap is based on (1) the actual amount of the services fee paid for the first 10 months in 2020; and (2) the anticipated increase in the service fees in the fourth quarter of 2020.

As of the year ended 31 December 2020, the actual transaction amount under the Property Management Agreement was RMB2,660,627. More details about determining the Property Management Agreement are set forth in the announcement of the Company dated 30 November 2020.

As the Property Management Agreement expired on 31 December 2020, on 31 December 2020 (after trading hours), the Company entered into the Renewed Property Management Agreement to renew the relevant existing continuing connected transaction with Baishiji for a term of three years. More details are set forth in the following article (11).

# (9) Renewal of the Rural Power Grid Assets Management and Maintenance Agreement (2021–2023)

On 23 November 2018, the Company entered into the rural power grid assets management and maintenance agreement with Hydropower Group (one of the Company's controlling Shareholders), pursuant to which the Company agreed to provide management and maintenance services for the Excluded Rural Power Grid Projects in the Seven Counties and Districts to Hydropower Group (the "Rural Power Grid Assets Management and Maintenance Agreement"). The agreement has a term of three years from the Listing Date and is renewable upon expiration (subject to the requirement about continuing connected transactions contemplated under the Listing Rules). The agreement expired on 31 December 2020.

On 31 December 2020 (after trading hours), the Company entered into the Renewed Rural Power Grid Assets Management and Maintenance Agreement to renew the relevant existing continuing connected transaction with Hydropower Group for a term of three years, pursuant to which the Company agreed to continue to provide management and maintenance services for the Excluded Rural Power Grid Projects in the Seven Counties and Districts to Hydropower Group upon the expiry of the existing term.

The rate of annual service fees payable by Hydropower Group to the Company for the provision of management and maintenance services was determined based on arms' length negotiation between the parties with reference to the cost standards stipulated in the Cost Standards of Overhaul, Maintenance, Operation and Management for Power Grid and Generation of Electric Power Companies in Sichuan (Trial) (Chuan Dian Caiwu [2010] No. 29)\* (《四川省電力公司電網及發電檢修運維和運營管理成本標準(試行)》(川電財務[2010] 29號)) and the prevailing market price at the time of signing the agreement, subject to PRC regulations and policies issued by the PRC government from time to time, details of which are set out below:

Type of Assets		Unit cost standard
Transformer substations (RMB/MVA)	35 kV transformer substations	6,452
	110 kV transformer substations	2,875
Power supply lines (RMB/km)	35 kV power transformation lines	3,637
	110 kV power transformation lines	4,704
Power distribution networks (RMB/km)	10 kV power distribution networks	1,053

The actual service fees payable by Hydropower Group to the Company on an annual basis will be settled based on the actual services rendered and with reference to the unit cost standard mentioned above.

For each of the three financial years ended 31 December 2023, the proposed estimated annual caps of the transactions contemplated under the Rural Power Grid Assets Management and Maintenance Agreement are no more than RMB14,550,000, RMB18,020,000 and RMB20,530,000.

The renewed annual caps were determined based on (1) the actual amount of management and maintenance services the Company provided under the Rural Power Grid Assets Management and Maintenance Agreement for the two years ended 31 December 2019 and for the 11 months ended 30 November 2020; and (2) the anticipated increase of the services according to the construction progress and the volume of the power grid assets of the Excluded Rural Power Grid Projects.

## (10) Renewal of the Rural Power Grid Assets Usage Agreement (2021–2023)

On 23 November 2018, the Company entered into the rural power grid assets usage agreement with Hydropower Group, pursuant to which the Company was entitled to use the Excluded Rural Power Grid Projects (the "Rural Power Grid Assets Usage Agreement"). The agreement has a term of three years from the Listing Date and is renewable upon expiration (subject to the requirement about continuing connected transactions contemplated under the Listing Rules). The agreement expired on 31 December 2020.

On 31 December 2020 (after trading hours), the Company entered into the Renewed Rural Power Grid Assets Usage Agreement to renew the relevant existing continuing connected transaction with Hydropower Group for a term of three years, pursuant to which the Company will continue to be entitled to use the Excluded Rural Power Grid Projects controlled by Hydropower Group upon the expiry of the existing term.

The rate of annual usage fee was determined based on arms' length negotiation between the parties with reference to the volume of the Group's electricity passing through the power grids under the Excluded Rural Power Grid Projects multiplied by the unit usage price, being RMB0.1138/kWh. The formula for calculating the per kWh usage price is set out below:

 $RMB0.5465/kWh^{(1)} \times 20.82\%^{(2)} = RMB0.1138/kWh$ 

#### Notes:

- (1) RMB0.5465/kWh refers to the electricity pricing standards in Sichuan Province under the Notice on the Price of Electricity Transmission and Distribution of Sichuan Grid for the Years from 1 July 2019 (Chuan Fagai Jiage [2019] No. 257)\* (《四川電網目錄 銷售電價表(2019年7月1日起執行)》(川發改價格[2019] 257號)) with reference to the average unit cost of power supply of electricity companies in Sichuan Province, and having considered factors including depreciation costs and operation costs, plus certain profit margin.
- (2) 20.82% refers to the estimated per kWh depreciation rate of the Excluded Rural Power Grid Projects arrived at with the depreciation costs divided by the total costs of the Company for power supply.

The actual usage fees payable by the Company to Hydropower Group on an annual basis will be settled based on the actual electricity sale and adopting the formula above.

For each of the three financial years ended 31 December 2023, the proposed estimated annual caps of the transactions contemplated under the Rural Power Grid Assets Usage Agreement are no more than RMB26,840,000, RMB30,220,000 and RMB34,090,000.

The renewed annual caps were determined based on (1) the expected development in the operation of the Excluded Rural Power Grid Projects; (2) the actual amount of usage fee under the Rural Power Grid Assets Usage Agreement for the two years ended 31 December 2019 and for the 11 months ended 30 November 2020; and (3) the expected increase in electricity sales in the relevant regions based on the anticipated increase in the volume of electricity in respect of the Excluded Rural Power Grid Projects.

## (11) Renewal of the Property Management Agreement (2021–2023)

On 1 January 2017 and in August 2017 and January 2018, the Company entered into the Property Management Agreement and a supplemental agreement with Sichuan Province Hydropower Group Baishiji Property Management Co., Ltd.\* (四川省水電集團百事吉物業管理有限公司), currently renamed Sichuan Energy Investment Baishiji Industries Co., Ltd.\* (四川能投百事吉實業有限公司) ("Baishiji"), pursuant to which Baishiji agreed to provide property management service to the Company. The agreement has a term of three years from the Listing Date and is renewable upon expiration (subject to the requirement about continuing connected transactions contemplated under the Listing Rules). The agreement expired on 31 December 2020.

On 31 December 2020 (after trading hours), the Company entered into the Renewed Property Management Agreement to renew the relevant existing continuing connected transaction with Baishiji for a term of three years, pursuant to which Baishiji agreed to continue to provide property management services to the Company upon the expiry of the existing term.

The service fees payable by the Company to Baishiji for the provision of property management services was determined based on the rates set out in the Property Management Agreement, which were arrived after arms' length negotiation between the parties with reference to the market price level and factors such as the area of the properties, number of rooms, greening requirements, daily maintenance, government guided prices and the level of property management service fees for similar office buildings in the vicinity of Wenjiang District, Chengdu.

- (1) For property management service fees, the services include: comprehensive management service, etiquette service, gate service and public utilities and facilities service management (including intelligent integrated system, public security system, power supply and distribution system, public lighting system and water supply and drainage system), environmental sanitation services, greening and maintenance services, etc. The fee charged is calculated based on the unit rate per square meter of the construction area used by the Company.
- (2) For the special property management service fees, Baishiji shall provide administrative front-desk services based on the needs of the Company, and the remuneration structure is based on the remuneration standard applied in the same industry in Chengdu. The social insurance and housing provident fund shall be adjusted with reference to national policies and settled having regard to the actual circumstances.

The actual service fees payable by the Company to Baishiji shall be settled in accordance with the particular service provided, which varies from monthly to quarterly settlements.

For each of the three financial years ended 31 December 2023, the proposed estimated annual caps of the transactions contemplated under the Property Management Agreement are no more than RMB10,300,000 respectively.

The renewed annual caps were determined with reference to the actual amount of service fees paid under the Property Management Agreement for the two years ended 31 December 2019 and for the 11 months ended 30 November 2020, and taking into account the increase in future costs caused by factors such as the increase in the number of service personnel required for property services, increase in labour costs, increase in price costs and seasonal fluctuation of greening services.

The increase was mainly due to the increase in the number of entities of the Group receiving such services under the Renewed Property Management Agreement from four entities for the three financial years ended 31 December 2020 to seven entities for the three financial years ended 31 December 2023. Other factors leading to the increase of the annual cap include: (i) the increase of the service scope provided by Baishiji; and (ii) the expected increase of the Consumer Price Index in Sichuan and the social insurance payment base in 2022 and 2023. In addition, a certain degree of buffer has been reserved to flexibly cope with the unexpected growth in the demand for property management services in the next three years when the above annual caps were determined.

#### REVIEW BY THE INDEPENDENT NON-EXECUTIVE DIRECTORS

The independent non-executive Directors have reviewed the above-mentioned continuing connected transactions during the year and confirmed that such transactions were:

- (i) in the ordinary and usual course of business of the Company;
- (ii) carried out in normal commercial terms and no less favorable than those available or provided by an independent third party;
- (iii) conducted in accordance with the terms of relevant agreements, which were fair and reasonable and in the interests of the shareholders of the Company as a whole.

#### **AUDITOR'S OPINION**

The auditor of the Company has been appointed by the Company to issue a report on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements No.3000 "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" (Revised) and with reference to the Practice Note No.740 "Auditor's Letter on Continuing Connected Transaction under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor has reviewed the transactions in accordance with Rule 14A.56 of the Listing Rules and issued the letter of confirmation to the Board to confirm that as of 31 December 2020 regarding the above-mentioned continuing connected transactions, nothing has come to their attention that causes them to believe that:

- (i) such continuing connected transactions were not approved by the Board;
- (ii) if the transactions involve the provision of goods or services by the Group, they were not in all material respects in accordance with the Group's pricing policy;
- (iii) they were not entered into, in all material respects, in accordance with the relevant agreements governing such transactions; or
- (iv) they have exceeded annual caps.

#### PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

The Company and any of its subsidiaries have not purchased, sold or redeemed any of the listed securities of the Company in 2020.

#### MAJOR CUSTOMERS AND SUPPLIERS

During the year ended 31 December 2020, the total purchasing amount by the Company from five largest suppliers accounted for 43.1% of the total cost of sales amount for the year ended 31 December 2020, of which the purchasing amount from the largest supplier accounted for 20.9% of the total cost of sales amount for the year ended 31 December 2020.

During the year ended 31 December 2020, the total sales amount by the Company from five largest customers accounted for 20.6% of the total sales for the year ended 31 December 2020, of which the sales amount from the largest customer accounted for 9.1% of the total sales for the year ended 31 December 2020.

During the year ended 31 December 2020, to the knowledge of the Directors, none of the Directors or any of their close associates or any Shareholders (which to the knowledge of the Directors own more than 5.0% of the Company's issued share capital) had an interest in any of the Company's top five customers or suppliers.

#### **EMPLOYEE RELATIONSHIP**

The Company attaches importance to the construction of employee relationship through standardized and institutionalized management, adheres to the normative employment in accordance with the laws, and establishes harmonious labor relations. The Company was awarded as "AA Grade Model Enterprise with Harmonious Labor Relations in Chengdu" by Chengdu Tripartite Committee for Coordinating Labor Relations.

#### RELATIONSHIP WITH CUSTOMERS AND SUPPLIERS

The Company's business is based on customer-oriented culture and is committed to establishing a smooth communication and reporting mechanism with provincial, municipal, district and county governments. At the same time, it is very important to maintain good relationship with customers and suppliers for the Company's long-term development. Therefore, the Company has always been committed to providing customers with high-quality and high-level services.

#### PRE-EMPTIVE RIGHT AND SHARE OPTION ARRANGEMENTS

During the year of 2020, the Company had no pre-emptive right and share option arrangements. There are no specific provisions under the PRC laws or the Articles of Association in relation to pre-emptive right.

#### **ENVIRONMENTAL POLICIES AND PERFORMANCE**

The Company strictly complies with laws and regulations in relation to environmental protection and soil and water conservation, and advocates the development philosophy of lower carbon, energy conservation and environmental protection. In practice, the Company carries out environmental impact assessment regularly and implement the "three simultaneities" system of environmental protection during the construction process; actively introduces clean energy such as hydropower into the power grid during the production process; reduces transmission losses through various measures to achieve energy conservation and emission reduction. During the Reporting Period, the Company has repeatedly been inspected by the regional environmental protection administrative authorities and has no non-compliance records.

#### **PUBLIC FLOAT**

As at the date of this annual report, based on the information that is publicly available to the Company and to the best knowledge of the Directors, the Company maintained sufficient public float, which the public shareholders held not less than 25% of the issued share capital of the Company as required by the Listing Rules.

#### COMPLIANCE WITH NON-COMPETITION AGREEMENT

The Controlling Shareholders signed a non-competition agreement in favour of the Company on 7 December 2017 (the "Non-competition Agreement"). Pursuant to the Non-competition Agreement each of the Controlling Shareholders has irrevocably undertaken to the Group that each of them would not, and would procure each of its respective associates (except any member of our Group) would not, directly or indirectly, carry on, participate or be interested or engaged in any business which is or may be in competition with the business of any member of our Group from time to time.

Hydropower Group, the direct Controlling Shareholder of the Group, agreed to grant the Group irrevocable options to acquire any and all of the excluded rural power grid projects in Seven Counties and Districts, which constitute part of the rural power grid construction project phase III and are controlled by Hydropower Group (the "Excluded Rural Power Grid Projects") and the power generation and power supply businesses of Hydropower Group in Sichuan Province (except our power supply service area) (the "Other Power Business").

Hydropower Group has agreed to grant the Group irrevocable right of first refusal. If Hydropower Group intends to transfer its interests in Excluded Rural Power Grid Projects and Other Power Businesses to any third party, the Group has the right of first refusal to acquire the Excluded Rural Power Grid Projects and Other Power Business at the considerations proposed by third-party valuers in accordance with applicable laws and regulations at the time.

If each of our Controlling Shareholders and its associates have any business which is or may be in competition with the business of any member of the Group from time to time (the "Restricted Business"), it will notify the Group immediately and assist the Group and the subsidiaries of the Group to obtain the business opportunities on the same terms or on more favorable terms.

For details, please refer to the section headed "Relationship with our Controlling Shareholders" in the Prospectus.

For the year ended 31 December 2020, the Company did not exercise the options, right of first refusal or the options for new business opportunities granted by the Controlling Shareholder(s). After considering the business scale and prospect, financial conditions and other related factors of the Group, and the current conditions of the Excluded Rural Power Grid Projects and the Other Power Business, the independent non-executive Directors decided not to exercise the options. Moreover, to the best knowledge of our Controlling Shareholders, no business opportunity of Restricted Business was offered to them and they had no intention to transfer its interest in the Excluded Rural Power Grid Projects and Other Power Business to any third party during the Reporting Period. The independent non-executive Directors have reviewed the information provided by the Company and the Controlling Shareholders regarding compliance with the Non-competition Agreement and determined that the Controlling Shareholder had fully complied with the Non-competition Agreement during the year of 2020.

#### **RISKS**

#### (1) Operational Risk

- With the imminent implementation of Sichuan's "double-parity" policy, the Company's operating model and profitability will be profoundly affected and changed, which will bring great risks and challenges to the Company's future survival, development and management.
- 2. The power generation of the Company depends on hydrological conditions and may face seasonal business risk. As the power generation of the hydropower plant relies on the ever-changing hydrological conditions in the area where the hydropower plant is located, when the hydrological, climatic, or environmental conditions change, the Company's power generation will change accordingly, which will affect the Company's profitability.

#### (2) Significant Investment Risk

The Company is currently at the stage of transformation and upgrading. Various significant investment as well as merger and acquisition projects will advance in succession. The efficient use and supervision of proceeds from the Listing especially will have a material impact on the Company's future development.

#### (3) Industry Policy Risk

The Company's principal business is the public power supply business for public welfare, and its major business activities are regulated by government authorities. If there are relatively material changes in terms of industrial policies such as energy landscape and price formation mechanism in China, it will affect the Company's existing profit model and have an impact on the Company's operating efficiency in a certain period of time.

#### (4) Financial Risk

The Company mainly operates in mainland China, and makes settlement in RMB. Fluctuations in the exchange rate of RMB against Hong Kong dollar will cause corresponding exchange gains and losses in the Hong Kong dollars held by the Company, thereby affecting the Company's financial position and operating results.

#### MATERIAL LEGAL PROCEEDINGS

During the year ended 31 December 2020, the Company had not been involved in any material legal proceedings nor arbitration.

#### **PERMITTED INDEMNITY**

Subject to the Articles of Association, each director of the Company shall be entitled to receive compensation from the Company for any losses that may be suffered or incurred. The Company has taken out insurance against the liability and costs associated with defending any proceedings which may be brought against Directors of the Company as a result of the performance of his/her duties or in other aspects in connection with it.

#### **AUDITOR**

KPMG ("KPMG"), Certified Public Accountants, has been our auditor since the Listing Date and has been appointed as the auditor of the Company for the year ended 31 December 2020. The Company's consolidated financial statements for the year ended 31 December 2020 have been audited by KPMG.

On behalf of the Board Chairman Xiong Lin

Chengdu, 24 March 2021

### REPORT OF THE SUPERVISORY COMMITTEE

#### 1 BASIC COMPOSITION OF THE SUPERVISORY COMMITTEE

The Company established the Supervisory Committee on 8 September 2011. As of the date of the report, the Supervisory Committee consisted of six members, including Mr. Yan Yi, Ms. Chen Yingchun, Mr. Xie Jun, Ms. Li Jia, Mr. Hu Changxian and Ms. Fu Ruoxue, of which Mr. Yan Yi was the chairman of the Supervisory Committee, Ms. Li Jia and Mr. Hu Changxian are employee representative supervisors. The term of office of the Supervisor is 3 years.

The Supervisory Committee is the Company's supervisory body. It strictly performs its duties in accordance with the Company Law, the Articles of Association and the Listing Rules, and is responsible for the Company's general meeting. It supervises the Company's finance, the Board of Directors and its members, and general managers and other senior management personnel, preventing their abuse of power and safeguarding the interests of Shareholders.

#### 2 MEETINGS OF THE SUPERVISORY COMMITTEE

In 2020, the Supervisory Committee of the Company held two meetings of the Supervisory Committee, and reviewed 8 proposals and relevant reports such as the Working Report of the Supervisory Committee of Sichuan Energy Investment Development Co., Ltd. for 2019, the Financial Report on the Final Account of Sichuan Energy Investment Development Co., Ltd. for 2019, and the Profit Distribution Proposal of Sichuan Energy Investment Development Co., Ltd. for 2019. All supervisors attended the meetings in person or entrusted other supervisors to attend, and there was no unexcused absence. For more details, please refer to "Corporate Governance Report" of this annual report.

# 3 THE SUPERVISORY COMMITTEE'S BASIC EVALUATION ON THE OPERATIONS CONDUCTED BY THE BOARD OF DIRECTORS AND THE SENIOR MANAGEMENT

During the Reporting Period, through supervising the Company's Directors and senior management, the Supervisory Committee believed that the Board of Directors strictly implemented the requirements of the Company Law, the Listing Rules, the Articles of Association and relevant laws and regulations, and operated according to law. The Company's major business decision-making procedures were legal and effective; when performing their duties, the Company's Directors and senior management earnestly implemented the laws and regulations of the PRC, the Articles of Association and the resolutions of general meeting and the Board, and there was no behavior that harmed the interests of the Company or Shareholders. No non-compliance committed by the Board or senior management was found during operations.

## 4 INDEPENDENT OPINION OF THE SUPERVISORY COMMITTEE ON THE OPERATION OF THE COMPANY

#### 4.1 Independent Opinion on the Company's Legal Operation

Supervisory Committee supervised the operation according to law, and believed that the decision-making procedures of the general meeting and the Board of Directors were legal. The Board and management team effectively executed each of the resolutions passed by the general meeting, which was in compliance with the relevant provisions of laws, regulations and the Articles of Association.

### REPORT OF THE SUPERVISORY COMMITTEE

#### 4.2 Independent Opinion on the Company's Financial Position

The Supervisory Committee supervised the Company's finances and believed that the Company's financial system was sound and its financial operations were in good condition. The Company strictly met the requirements of the accounting system and accounting standards for business enterprises and other relevant financial regulations.

#### 4.3 Independent Opinion on the Company's Connected Transactions

The Supervisory Committee believed that the Company's connected transactions were strictly entered into in accordance with the relevant rules and agreements of connected transaction, and were in line with the principles of fairness and reasonableness, without prejudice to the interests of the Company and its Shareholders.

#### 4.4 Independent Opinion on the Company's Performance of Social Responsibility

The Company made due contributions to economic development and environmental protection, earnestly fulfilled its due social responsibilities and safeguarded the interests of Shareholders, customers and employees.

#### 5 WORK PLAN

In 2021, the Supervisory Committee will strictly comply with the relevant provisions of the Company Law, the Securities Law, the Listing Rules and the Articles of Association, continue to strengthen the implementation of supervisory functions in accordance with the requirements of the modern enterprise system, focusing on overseeing material business decisions, material asset acquisitions, foreign investment, management and utilization of the raised funds, and information disclosure, and supervise and urge the implementation of the resolutions of the general meeting and the Board of Directors to better safeguard the interests of Shareholders.

On behalf of the Supervisory Committee *Chairman* 

Yan Yi

Chengdu, 24 March 2021

The Company is fully aware of the importance of maintaining high-standard corporate governance to increase shareholders' equity and enhance the performance of the Group. The Board reviews the Company's corporate governance practices from time to time to meet the expectations of stakeholders and comply with the increasingly stringent regulatory requirements, as well as to fulfill its commitment to adhere to good corporate governance. The corporate governance principles adopted by the Company for the year ended 31 December 2020 are set out as follows.

#### 1. CORPORATE GOVERNANCE STRUCTURE

The Company conducts standard operation by strictly following applicable laws and regulations and regulatory documents such as the Company Law, the Securities Law and the Listing Rules as well as the Articles of Association. The Company has established an internal governance structure comprising the general meeting, the Board and its special committees, the Supervisory Committee and senior management and taken step-by-step measures to improve its system, specify the management mechanism and workflow. The Board and the management always follow good governance principles to manage the Company's business effectively, treat all Shareholders fairly and strive for the long-term, stable and growing return for all Shareholders. During the Reporting Period, the internal governance structure remained independent and efficient operation and performed their responsibilities and obligations effectively.

## 2. COMPLIANCE WITH THE PROVISIONS OF THE CORPORATE GOVERNANCE CODE

As a company listed on the main board of the Stock Exchange, the Company has adopted the Corporate Governance Code as its own code for corporate governance. During the period from 1 January 2020 to 31 December 2020, the Company has complied with all the applicable Corporate Governance Code provisions.

## 3. COMPLIANCE WITH THE PROVISIONS OF THE MODEL CODE BY DIRECTORS AND SUPERVISORS

The Company formulated and implemented an internal rule that is not below the standard of Model Code and adopted the rule as the code of conduct for the Company's directors and supervisors to purchase securities. No shares of the Company were held by Directors and Supervisors and there were no violations of regulations.

#### 4. SHAREHOLDERS

#### 4.1 Shareholders' rights

As stipulated in the Articles of Association, the procedures for Shareholders to convene the extraordinary general meeting, send enquiries and make proposals at the general meeting are as follows:

#### a) Convene extraordinary general meeting

Two or more shareholders who jointly hold 10% (inclusive) or more of the shares carrying the right to vote at the proposed meeting can request the Board to convene an extraordinary general meeting or class meeting by signing one or several copies of written request(s) in the same form and content, and stating the proposals. The Board shall convene the extraordinary general meeting or class meeting as specified in the request as soon as possible.

#### b) Make enquiries to the Board

Shareholders who intend to put forward their inquiries about the Company to the Board could email their inquiries to our Investor Relations Department at the email address: db@scntgf.com. The Company will not normally deal with verbal or anonymous inquires.

#### c) Make proposals to the general meeting

- (1) Shareholders individually or jointly holding over 3% of shares of the Company are entitled to put forward extraordinary proposals to the Board and submit them in writing 10 days before the convening of the general meeting.
- (2) When the Company convenes a general meeting, a written notice of the meeting shall be given 20 working days before the date of the meeting for annual general meeting and 15 days (or 10 working days, whichever is longer) before the date of the meeting for extraordinary general meeting, to notify all of the shareholders whose names appear in the share register of the matters to be considered and the date and place of the meeting. A shareholder who intends to attend the annual general meeting or the extraordinary general meeting shall deliver to the Company his/her written reply concerning his/her attendance at such meeting 10 days or 8 days before the date of the meeting.

#### 4.2 General meeting

During the year ended 31 December 2020, the Company convened one annual general meeting and three class shareholder general meetings as follows:

Meeting name	Time	Convening Method	Number of shareholders or their proxies in attendance	Shares represented	Proportion
					portion
2019 Annual General Meeting	17 June 2020	Site	14	945,137,700	87.97%
H Share Class Shareholder General Meeting	17 June 2020	Site	6	139,580,000	51.93%
Domestic Share Class Shareholder General Meeting	17 June 2020	Site	7	707,518,500	100%
Unlisted Foreign Shares Class Shareholder General Meeting	17 June 2020	Site	1	98,039,200	100%

Relevant legal procedures were performed at the above general meeting to ensure shareholders' attendance and enforcement of right.

#### 5. THE BOARD

#### 5.1 Composition of the Board

As at the date of this report, the Board of the Company is composed of:

Xiong Lin Chairman, Executive Director (appointed on 15 January 2021)
Li Hui Deputy Chairman, Executive Director and General Manager

Xie PeixiExecutive DirectorHan ChunhongNon-executive DirectorLi YuNon-executive Director

Xu Zhenhua Non-executive Director (appointed on 17 June 2020)

Zhou Yanbin Non-executive Director

Kin Kwong Kwok Gary
Independent Non-executive Director
Independent Non-executive Director
He Zhen
Independent Non-executive Director
Wang Peng
Independent Non-executive Director

There is no financial, business, family or other material relationship(s) among the Directors of the Company. The Company has independent non-executive Directors representing over one-third of the Board, one of whom is an accounting and financial management professional with a proper qualification, meeting the requirements of Rule 3.10 and Rule 3.10A of the Listing Rules.

Under the Articles of Association, the term of office of each Director (including non-executive Directors) is three years, which is renewable upon re-election. Each independent non-executive Director may not serve six consecutive years to guarantee its independence. As of the date of this annual report, the Company had received an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules from each independent non-executive Director and the Company confirmed that all independent non-executive Directors are independent.

#### 5.2 Board meetings

During the year ended 31 December 2020, the Company convened one general meeting and seven Board meetings in total, at which 42 proposals were considered and approved, as well as two remuneration committee meetings, six Audit Committee meetings, two nomination committee meetings and two risk control committee meetings.

The attendance of each Director at general meeting, Board meetings and committee meetings, whether in person or by means of electronic communication, is detailed in the table below:

Director	General Meeting	Board	Remuneration Committee	Risk control Committee	Audit Committee	Nomination Committee
Zeng Yong (Note 1)	1/1	7/7	-	_	-	2/2
Xiong Lin (Note 2)	_	_	_	_	_	_
Li Hui	1/1	7/7	2/2	_	-	-
Xie Peixi	1/1	7/7	_	_	_	_
Han Chunhong	1/1	7/7	-	-	6/6	-
Li Yu	1/1	7/7	-	2/2	-	-
Wang Chengke (Note 3)	-	3/3	-	-	-	-
Xu Zhenhua (Note 4)	1/1	4/4	-	-	-	-
Zhou Yanbin	1/1	7/7	-	-	-	-
Kin Kwong Kwok Gary	1/1	7/7	-	2/2	6/6	-
Fan Wei	1/1	7/7	-	2/2	6/6	-
Wang Peng	1/1	7/7	2/2	-	-	2/2
He Zhen	1/1	7/7	2/2	-	-	2/2

#### Notes:

- 1. Mr. Zeng Yong resigned as the Director of the Company on 15 January 2021.
- 2. Mr. Xiong Lin resigned as the Director of the Company on 15 January 2021.
- 3. Mr. Wang Chengke resigned as the Director of the Company on 17 June 2020.
- 4. Mr. Xu Zhenhua has been appointed as the Director of the Company since 17 June 2020.

#### 5.3 Directors' continuing professional training

The Company regularly arranges seminars and training for Directors and from time to time provides Directors with updates on the latest developments and changes in the Listing Rules and other relevant legal and regulatory requirements. During the Reporting Period, as of the year ended 31 December 2020, all Directors, namely Mr. Zeng Yong, Mr. Li Hui, Ms. Xie Peixi, Ms. Han Chunhong, Ms. Li Yu, Mr. Xu Zhenhua, Mr. Zhou Yanbin, Mr. Kin Kwong Kwok Gary, Mr. Fan Wei, Ms. He Zhen and Mr. Wang Peng had received special training on insider information and training on notifiable transactions of equity securities under the Listing Rules, environmental, social and governance report. Directors actively participated in training and continuing professional development, learned and updated their knowledge and skills to make correct decisions for the development of the Company.

#### 5.4 Directors and senior management's remuneration

Details for remuneration of Directors are set out in Note 8 to the consolidated financial statements in this annual report.

During the Reporting Period, thirteen senior management team members of the Company including Wang Heng (the resigned former general manager), Yang Houjun (the resigned former secretary of the party committee), and Zhao Zhilong (the resigned former secretary of the discipline inspection commission) were granted remunerations totaling RMB6.6182 million (before tax and including the Company's contribution in social insurance housing provident funds) based on their salary payables covering the months they were in service.

The following table sets out the remuneration paid to senior management of the Company categorized by range during the year ended 31 December 2020 in this annual report:

	Number of individuals
0-500	6
500-1,000	7

#### 5.5 The Board and senior management

The Company's chairman and general manager are served by different persons. As at the date of the report, Mr. Xiong Lin acts as the chairman and Mr. Li Hui acts as the general manager of the Company. The Board and the management perform their respective functions and responsibilities with strict division of functions and powers and comply with the stipulations in the Articles of Association, Rules of Procedures for the Meetings of the Board of Directors, Rules for Work of General Manager and relevant laws and regulations.

#### 1) The Board

The Board exercises the following functions and powers:

- to convene general meetings, to propose at a general meeting to pass the relevant matters and to report its work to the general meeting;
- (2) to implement the resolutions passed at the general meeting;
- (3) to decide the Company's operation and investment plans;
- (4) to formulate the Company's proposed annual preliminary and final financial budgets;
- (5) to formulate the Company's profit distribution plan and plan for recovery of losses;
- (6) to formulate proposals for increases or reductions of the Company's registered capital and issue of bonds or other securities and listing;
- (7) to draw up plans for the material asset acquisition or disposal, repurchase of shares of the Company or merger, division, dissolution and alternation of corporate form of the Company;
- (8) to decide on the establishment of the Company's internal management structure;
- (9) to appoint or remove the Company's general manager and secretary to the Board; to appoint or remove other senior management staff based on nomination from the general manager; and to determine the matters relating to the remuneration, incentives and punishments of the senior management staff;

- (10) to decide on the proposals for salaries, benefits, incentives and punishments of the Company's staff;
- (11) to draw up the Company's basic management system;
- (12) to draw up proposals for amendments to the Articles of Association;
- (13) to determine the establishment of the Company's domestic or overseas branches;
- (14) to decide on the matters such as merger, division, reorganization or dissolution of the Company's wholly-owned subsidiaries and controlling subsidiaries;
- (15) to decide on the establishment of special committees under the Board and to appoint or remove its person-in-charge;
- (16) to propose at general meetings a resolution in respect of candidates for independent non-executive directors and replacement of independent non-executive directors;
- (17) to propose at general meetings for the appointment, renewal or removal of accountant's firm conducting auditing for the Company;
- (18) to hear the work report and inspect the work of the general manager;
- (19) to manage information disclosure of the Company;
- (20) to formulate the equity incentives plan;
- (21) to exercise decision-making powers on issues in respect of external investment (including increase in investment and equity transfer), financing, venture capital, entrusted wealth management, provision of external guarantees, save and except for those decisions to be made by the general meeting pursuant to the laws, regulations and the Articles of Association;
- (22) to formulate and review the corporate governance policy and practices of the Company;
- (23) to review and supervise the training and continuing professional development of directors, supervisors and senior management staff;
- (24) to review and supervise the policies and practices of the Company in compliance with legal and regulatory requirements;
- (25) to formulate, review and supervise the code of conduct and compliance manual (if any) applicable to employees and directors;
- (26) to review the Company's compliance with the Corporate Governance Code as set out in the Listing Rules of the Main Board and the disclosure in the Corporate Governance Report;
- (27) to decide on other major affairs of the Company, save for matters to be resolved at general meetings as required by the Company Law and the Articles of Association;
- (28) to exercise other powers conferred by the Articles of Association or general meetings;
- (29) other matters as required by the PRC laws and regulations.

The Board currently sets up four committees, namely, audit committee, remuneration committee, nomination committee, and risk control committee. All committees have drawn up rules of procedures and are responsible to the Board and provide suggestions and advisory opinions for Board's decision-making under the unified leadership of the Board.

During the Reporting Period, to make the Board's decision-making more scientific and promote its standard and efficient operation, the Board expanded channels of information communication and launched special surveys while strengthening communication with the senior management and closely paying an attention to material matters.

#### 2) Senior Management

The Company has one general manager, who is responsible to and report to the Board, and four vice general managers, one chief financial officer (chief accountant), one chief engineer, one chief economist to assist the work of the general manager.

The general manager shall exercise the following functions and powers:

- (1) to be in charge of the production, operation and management of the Company and to report to the Board, and report to chairman when the Board meeting is not in session;
- (2) to organize the implementation of the resolutions of the Board, the annual business plans and investment plans of the Company;
- (3) to draft the plan of the Company's annual finance budgets and final accounts, and propose to the Board;
- (4) to draft the basic management system of the Company and the plan for the establishment of the Company's internal management organization;
- (5) to formulate the specific rules and regulations of the Company;
- (6) to request the Board to employ or dismiss other senior management staff;
- (7) to decide on the employment or dismissal of management personnel other than those to be employed or dismissed by the Board;
- (8) to propose to convene extraordinary board meetings in case of emergency;
- (9) to decide matters of the Company such as investment, financing, contracts and transactions to the extent of powers delegated by the Board;
- (10) other functions and powers delegated by the Articles of Associations and the Board.

#### 5.6 Special committees of the Board

#### 5.6.1 Audit committee

The audit committee of the Company ("Audit Committee") is responsible for supervising our internal control, risk management, financial information disclosure and financial reporting.

At the end of the Reporting Period, the Audit Committee comprises Kin Kwong Kwok Gary (independent non-executive Director), Ms. Han Chunhong (non-executive Director) and Mr. Fan Wei (independent non-executive Director), with Mr. Kin Kwong Kwok Gary serving as the chairman. During the Reporting Period, the audit committee held six meetings and considered 13 proposals. The Group's audited annual results for the year ended 31 December 2019 and unaudited interim results for the six months ended 30 June 2020 have been reviewed by the Audit Committee, which was of the opinion that the preparation of the relevant financial statements complied with the applicable accounting standards and requirements and that adequate disclosure has been made. The Audit Committee has also reviewed the accounting principles and practices adopted by the Group for selection and appointment of the external auditors and the financial management and internal control systems of the Group.

#### 5.6.2 Remuneration committee

The remuneration committee of the Company ("Remuneration Committee") is responsible for proposing to the Board on remuneration policies and structure for all Directors (including executive Directors) and senior managers of the Company (factors to be considered in the remuneration policies shall include remuneration paid by comparable companies, time commitment and responsibilities and employment conditions of other positions within the Group), and establishment of formal and transparent procedures for the formulation of remuneration policies or plans. The Remuneration Committee has adopted the approach under B.1.2(c)(ii) of the Corporate Governance Code Provisions to make recommendations to the Board on the remuneration packages of individual executive Directors and senior management.

At the end of the Reporting Period, the Remuneration Committee comprises Mr. Wang Peng (independent non-executive Director), Mr. Li Hui (executive Director) and Ms. He Zhen (independent non-executive Director), with Mr. Wang Peng serving as the chairman. During the Reporting Period, the Remuneration Committee held two meetings and considered three proposals.

#### 5.6.3 Nomination committee

The nomination committee of the Company ("Nomination Committee") is responsible for proposing to the Board on appointment or dismissal of directors and senior management.

At the end of the Reporting Period, the Nomination Committee comprises Mr. Zeng Yong (Chairman and executive Director), Ms. He Zhen (independent non-executive Director) and Mr. Wang Peng (independent non-executive Director), with Mr. Zeng Yong serving as the chairman. Mr. Zeng Yong resigned as the chairman on 15 January 2021, and Xiong Lin replaced him as chairman During the Reporting Period, the Nomination Committee held two meetings and considered two proposals.

#### Nomination policy

All matters relating to nomination shall be deliberated by the Nomination Committee prior to its submission to the Board of Directors for deliberation. The Nomination Committee shall determine, by a resolution, the appointment criteria, selection procedure and term of office of the Company's Directors and senior management members pursuant to relevant applicable laws and regulations, the Articles of Association and based on the actual situations of the Company. The resolution should be filed for record and submitted to the Board for approval.

#### 5.6.4 Risk control committee

The risk control committee of the Company ("Risk Control Committee") is responsible for formulating risk management policies, regularly evaluating risk level and management conditions, assessing the working procedure and results by the internal audit department, making proposals to improve risk management and internal control, and supervising senior management in credit, market and operation management risks.

At the end of the Reporting Period, the Risk Control Committee comprises Mr. Fan Wei (independent non-executive Director), Ms. Li Yu (non-executive Director) and Mr. Kin Kwong Kwok Gary (independent non-executive Director), with Mr. Fan Wei (Chairman and executive Director) serving as the chairman. During the Reporting Period, the Risk Control Committee held two meetings and considered two proposals.

#### 5.7 Board diversity policy

The Board has adopted the board diversity policy pursuant to the Corporate Governance Code. The Company affirms and accepts the benefits from the board diversity policy and guarantees the Board will strike a balance among the skills, experience and diversity as required by the Company's business. All appointments by the Board are on the basis of merit and the Board follows a series of diverse standards in selecting candidates, including but not limited to gender, age, cultural and educational background, experience, skills and knowledge.

#### 6. SUPERVISORY COMMITTEE

The Supervisory Committee is responsible for supervising the legality of the performance of duties by the directors and other senior management personnel of the Company, protecting the interests of the Company and its Shareholders as a whole.

As at the date of the report, the Supervisory Committee is comprised of six members, including Mr. Yan Yi, Ms. Chen Yingchun, Mr. Xie Jun, Ms. Li Jia, Mr. Hu Changxian and Ms. Fu Ruoxue. Specifically, Ms. Li Jia and Mr. Hu Changxian are employee representative Supervisors.

During the Reporting Period, the Supervisory Committee of the Company held two meetings and reviewed and approved eight proposals including the working report of the Supervisory Committee for 2019, the Financial Report on the final account for 2019, and the profit distribution proposal for 2019, etc.

Details of the attendance of each Supervisor for the meetings of the Supervisory Committee during the Reporting Period are set out in the following table:

Supervisors	Meetings to be attended	Meetings attended	Attendance
Zeng Zhiwei (Note 1)	2	2	100%
Yan Yi (Note 2)	_	_	_
Chen Yingchun	2	2	100%
Ouyang Yu (Note 3)	1	1	100%
Xie Jun (Note 4)	1	1	100%
Li Jia	2	2	100%
Hu Changxian	2	2	100%
Fu Ruoxue	2	2	100%

#### Notes:

- 1. Mr. Zeng Zhiwei resigned as the Supervisor of the Company on 15 January 2021.
- 2 Mr. Yan Yi has been appointed as the Supervisor of the Company since 15 January 2021.
- 3. Mr. Ouyang Yu resigned as the Supervisor of the Company on 17 June 2020.
- 4. Mr. Xie Jun has been appointed as the Supervisor of the Company since 17 June 2020.

#### 7. JOINT COMPANY SECRETARIES

In accordance with the Listing Rules, the Company engaged Mr. Li Hui and Ms. Wong Wai Ling, a vice president of SWCS Corporate Services Group (Hong Kong) Limited, as the joint company secretaries. Ms. Wong is a member of the Hong Kong Institute of Chartered Secretaries, and is qualified to act as a joint company secretary of the Company. Mr. Li is the main contact of Ms. Wong at the Company. Both Mr. Li and Ms. Wong have complied with the Rule 3.29 of the Listing Rules and participated in no less than 15 hours of training during the Reporting Period.

#### 8. INTERNAL CONTROL AND RISK MANAGEMENT

During the Reporting Period, the Company formulated and printed the compilation of compliance management system achievements in combination with the actual situation of the Company, and issued 9 specific management systems under the general outline of the Compliance Management Measures of Sichuan Energy Investment Development Co., Ltd., including the Implementation Rules for Information Disclosure Compliance Management of Sichuan Energy Investment Development Co., Ltd., and Administration Authority Manual for Subsidiaries of Sichuan Energy Investment Development Co., Ltd., and established a relatively complete internal control and risk management system.

The Board is responsible for establishing and maintaining a sound internal control and risk management system. The Audit Committee is mainly responsible for inspecting, reviewing and supervising the Company's financial information and its reporting procedures, and the communication, supervision and verification of internal and external audits, as well as connected transaction control and daily management; the risk control committee is mainly responsible for the control, management, supervision and evaluation of the Company's risks. The Company also established an independent audit department to review the development and implementation of internal control and risk management systems. The audit department will conduct special audits on the weak link of the internal controls every year, sort out the internal control defects, and make recommendations for rectification, and continuously improve the internal control system through internal and external supervision and inspection to control the risks at a reasonable level.

The Board has reviewed the internal control and risk management systems during the Reporting Period, including the Company's resources in accounting and financial reporting functions, staff qualifications and experience, as well as the adequacy of training courses and budget. The Board believes that the Company's internal control and risk management systems are effective.

#### 9. AUDITORS' REMUNERATION

During the year ended 31 December 2020, the audit service fee paid to the Company's auditor was approximately RMB2,600,000. During the year ended 31 December 2020, the auditor did not provide significant non-audit services to the Company.

#### 10. INFORMATION DISCLOSURES

The Company continued to strengthen the construction of modern enterprise systems and standard operational management, earnestly studied on domestic and foreign laws and regulations on securities supervision, established the Implementation Rules for Information Disclosure Compliance Management of Sichuan Energy Investment Development Co., Ltd. on the basis of the existing Information Disclosure Management System, further improved the internal information disclosure approval process of the Company, standardized the behaviors of corporate information disclosure, to ensure the fairness and completeness of information disclosure, protect the legitimate rights and interests of the Company and its Shareholders. In accordance with the requirements of the Listing Rules, the Company disclosed the information that needs to be disclosed in a timely and effective manner during the year ended 31 December 2020.

#### 11. DIRECTOR'S REPORT ON FINANCIAL RESPONSIBILITY

The Directors acknowledge its responsibility to prepare the Company's financial statements, ensure the Company's financial statements are prepared in accordance with relevant regulations and applicable accounting standards, and are published in due course.

The Directors take responsibility for supervising the preparation of financial reports. In the preparation of the financial statements for the year ended 31 December 2020, the Directors have selected appropriate accounting policies and made prudent and reasonable judgments and estimates to give a true and fair view of the financial position and performance of the Company during the Reporting Period.

A statement by the Company's auditor about their reporting responsibilities is included in the Independent Auditor's Report of this annual report.

#### 12. ARTICLES OF ASSOCIATION AND AMENDMENTS

On 17 June 2020, the Company convened the 2019 Annual General Meeting of shareholders to consider and adopt the amended Memorandum and Articles of Association, which would take effect from 17 June 2020. For further details, please refer to the circular of the Company dated 28 April 2020 and the announcement on voting results of the Company dated 17 June 2020.

On 15 January 2021, the Company held the 2021 first Extraordinary General Meeting of shareholders to consider and adopt the amended Memorandum and Articles of Association, which will take effect from 15 January 2021. For further details, please refer to the circular of the Company dated 16 December 2020 and the announcement of on voting results of the Company dated 15 January 2021.

#### 13. INVESTOR RELATIONS

The Company believes that effective communication with shareholders is essential for enhancing investor relations and understanding the Group's business, performance and strategy. The Company attaches importance to providing investors with accurate information in a timely manner for continuously promoting investor relations, and has established different communication channels with investors so that they can know the latest business development and financial performance, including the annual general meeting, the publication of annual report, announcement and circular on the websites of the Stock Exchange and the Company, to maintain a high degree of transparency.

The Company now lists the following communication information to facilitate inquiries on matters about which Shareholders are concerned, and the Company will respond to these inquiries in an appropriate way and in a timely manner:

Address: No. 789, Renhe Road, Wenjiang District, Chengdu City, Sichuan Province, the PRC

Telephone number: +86 (28) 86299666

Fax: +86 (28) 86299666

E-mail: db@scntgf.com

Company Website: http://www.scntgf.com

The Company publishes information in a timely manner to enable investors to get access to the latest developments, announcements and press releases of the Company through the Stock Exchange website (www.hkex.com.hk) and the Company's website (www.scntgf.com).

In the future, the Company will continue to promote investor relationship management and strengthen communication with Shareholders and potential investors.

Set out below are details of the Directors, Supervisors, and senior management as of the date of this annual report.

#### DIRECTORS

DIRECTORS	_	
Name	Age	Position
Xiong Lin	58	Executive Director, Chairman, Chairman of the Nomination Committee
Li Hui	57	Executive Director, Deputy Chairman, Member of the Remuneration Committee
Xie Peixi	39	Executive Director, Chairwoman of the Labor Union
Han Chunhong	43	Non-executive Director, Member of the Audit Committee
Li Yu	35	Non-executive Director, Member of the Risk Control Committee
Xu Zhenhua	39	Non-executive Director
Zhou Yanbin	54	Non-executive Director
Kin Kwong Kwok Gary	44	Independent Non-executive Director, Chairman of the Audit Committee, Member of the Risk Control Committee
Fan Wei	36	Independent Non-executive Director, Chairman of the Risk Control Committee, Member of the Audit Committee
He Zhen	45	Independent Non-executive Director, Member of the Nomination Committee, Member of the Remuneration Committee
Wang Peng	47	Independent Non-executive Director, Chairman of the Remuneration Committee, Member of the Nomination Committee

#### SUPERVISORS

SUPERVISORS		
Name	Age	Position
Yan Yi	35	Chairman of the Supervisory Committee
Chen Yingchun	44	Supervisor
Xie Jun	44	Supervisor
Fu Ruoxue	47	Supervisor
Li Jia	45	Supervisor
Hu Changxian	49	Supervisor

#### **SENIOR MANAGEMENT**

Name	Age	Position
Li Hui	57	General Manager
Ding Daijun	52	Deputy General Manager
Wang Yuanchun	45	Deputy General Manager
You Xiao	51	Deputy General Manager
Chen Hanguang	40	Deputy General Manager
Li Bi	42	Chief Financial Officer
Wang Xu	52	Chief Engineer
Peng Wanzhang	47	Chief Economist

#### I. MEMBERS OF THE BOARD OF DIRECTORS

Mr. Xiong Lin, aged 58, is currently the chairman, executive director and chairman of the nomination committee of the Group. He has obtained a master's degree from Party's College of Sichuan Province Committee of the Chinese Communist Party ("CCP"). Mr. Xiong has been serving as a Secretary of the Party's Committee of the Company since November 2020. Before joining the Company, Mr. Xiong served as a military medical personnel and assistant in the Second Surgical Division of the General Hospital of Tibet Military Region (西藏軍區總醫院外二科) and the Medical Department from August 1984 to May 1989. From May 1989 to November 1991, he was the assistant in the Medical Department of the General Hospital of Chengdu Military Region (成都軍區總醫院醫務部醫療科). From November 1991 to August 1994, he was the assistant in the Joint Services of Hygiene in the Hygiene Department of Chengdu Military District Back-end (成都軍區後勤部衛生部衛勤處). From September 1994 to July 2001, he worked in several positions in the General Office of Sichuan Provincial Government (四川省政府辦公廳), including chief clerk, deputy division chief in the third secretarial division, secretary of deputy division level and secretary of division level. From July 2001 to February 2004, he served as the deputy director of the General Office of the Information Technology Educational Leading Team of Sichuan Province (division chief level) and the deputy county chief of the People's Government of Pi County in Sichuan Province. From February 2004 to November 2008, he served as the deputy division chief in the secretarial third division (division chief level) of General Office of Sichuan Provincial Government. From November 2008 to January 2010, he served as the disciplinary committee of Sichuan Province, deputy team leader of the Discipline and Inspection Team of the General Office of Stationed Provincial Government by Provincial Inspection Office (省監察廳派駐省政府辦公廳) and the director of the Supervisory Office. From January 2010 to August 2010, he served as the disciplinary committee of the immediate subordinate of the General Office of Sichuan Provincial Government. From August 2010 to September 2016, he served as the member of the Party Committee of the Sichuan Province Hydropower Investment and Management Group Co., Ltd.\* (四川省水電投資經營集團有限公司) and the secretary of the disciplinary committee. From May 2013, he served as the standing committee member of Jianyang city, deputy director of the Tianfu New District Ziyang Management Committee and a member of the CCP Working Committee. From July 2014, he also served as the assistant general manager of the Sichuan Province Energy Investment Group Co., Ltd.\* (四 川省能源投資集團有限責任公司). From September 2016 to November 2018, he served as the deputy secretary of the Party's Committee, the director and the general manager in Sichuan Province Hydropower Investment and Management Group Co., Ltd.\* and also the assistant general manager in Sichuan Province Energy Investment Group Co., Ltd.\* From November 2018 to November 2020, he served as the deputy secretary of the Party's Committee, the director and the general manager in Sichuan Province Hydropower Investment and Management Group Co., Ltd.\* Mr. Xiong has been serving as Secretary of the Party's Committee of the Company and the director to Sichuan Province Hydropower Investment and Management Group Co., Ltd.\* since November 2020.

Mr. Li Hui, aged 57, is currently an executive Director, deputy chairman, member of Remuneration Committee and general manager of the Group. He joined the Group in September 2011. Mr. Li is an engineer with a master degree of senior management business administration from Southwestern University of Finance and Economics\* (西南財經大學). Mr. Li served as the deputy general manager in the Company from September 2011 to June 2016 and the secretary to the Board of the Company from March 2015 to August 2019. Before joining the Group, he served as a deputy chief and the chief of national assets management section in Local Electric Power Bureau of Sichuan Province\* (四川省地方電力局) from January 1997 to January 2005, an office administrator of the board and the general manager assistant in Hydropower Group from January 2005 to June 2010 and March 2008 to September 2011, a deputy chairman of the board in Leshan City Jinyang Electricity Development Co., Ltd.\* (樂山市金洋電力開發有限責任公司) from October 2005 to December 2011.

Ms. Xie Peixi, aged 39, is currently an executive Director, the vice secretary of party committee and the Chairwoman of labor union of the Group and joined the Group in January 2019. Ms. Xie is a political analyst (政工師) with a bachelor degree of law from Chengdu University of Information Technology\* (成都信息工程大學). Before joining the Group, she once worked in Dazhou Urban Planning and Construction Management Supervisory Branch\* (達州市城市規劃建設管理監察支隊) from December 1999 to April 2000. Ms. Xie successively served as the director of Dazhou Women's Association in Joint Law Enforcement Branch for Urban Management\* (達州市城市管理聯合執法支隊婦女會) from May 2004 to July 2007, the secretary of communist youth league, vice chairwoman of labor union, and the director of female worker committee and the director of labor union office in Sichuan Province Hydropower Investment and Management Group Co., Ltd. from April 2008 to March 2019, May 2015 to March 2019 and December 2015 to March 2017, respectively, a director of staff and the chairwoman of labor union in Sichuan Energy Investment Power Sale Co., Ltd.\* (四川能投售電有限責任公司) from November 2016 to January 2019.

Ms. Han Chunhong, aged 43, is currently a non-executive Director and a member of the Audit Committee and joined the Group in March 2018. Ms. Han is a senior economist with a master degree of technical economy and management from Northeast Electric Power University\* (東北電力大學). Ms. Han is currently the deputy general manager (performing the duties of the general manager) of capital operation department in China Power International Development Limited\* (中國電力國際發展有限公司) ("China Power", stock code: 2380.HK). She served as a manager and a senior manager of capital operation department in China Power from May 2003 to June 2015, the deputy manager and the general manager of investor relations department in China Power International New Energy Holding Ltd.\* (中電國際新能源控股有限公司) from June 2015 to December 2017, and the deputy general manager of capital operation department in China Power since December 2017, acting as the general manager.

Ms. Li Yu, aged 35, is currently a non-executive Director and a member of the risk control committee and joined the Group in October 2016. Ms. Li is a senior economist with a master degree of international relationships from Tsinghua University\* (清華大學). Ms. Li is currently the investment head of research and consulting department in Three Gorges Capital Holdings Co., Ltd\* (三峽資本控股有限公司). She served as the department head and the project manager in China Longyuan Power Group Corporation Limited\* (龍源電力集團股份有限公司) (stock code: 916.HK) from July 2010 to June 2016, and she joined Three Gorges Capital Holdings Co., Ltd in June 2016 and served as the investment head of industrial investment department in Three Gorges Capital Holdings Co., Ltd since December 2016. From May 2017 to September 2020, she served as the investment head of the fund business department, and since September 2020, she has served as the investment head of the research and consulting department.

Mr. Xu Zhenhua, aged 39, is currently a non-executive Director and joined the Group in June 2020. graduated from Sichuan University\* (四川大學) with a college degree, majoring in law, in July 2002. Mr. Xu is currently the general manager of Gao County State-owned Assets Operation and Management Co., Ltd.\* (高縣國有資產經營管理有限責任公司). He served as the judicial assistant and the deputy director of the integrated governance office (綜治辦), the deputy director of the party and government office (黨政辦) and secretary of the communist youth league, director of the party and government office and officer of Shuanghe Township, Gao County from December 2002 to January 2009, the officer and deputy director of economic development office (經發辦) of Wenjiang Town, Gao County from January 2009 to November 2013, the head of the secretary unit (文秘股) of Gao County Government Office from November 2013 to January 2015, the deputy director of Gao County Public Resources Trading Service Center\* (高縣公共資源交易服務中心) from January 2015 to July 2016, the deputy director of Gao County Government office from July 2016 to July 2017, the deputy secretary of the party committee and the mayor of Jiaocun Town from July 2017 to March 2019, and the chairman of the board of director of Gao County Public Resources Trading Service Co., Ltd.\* (高縣公共資源交易服務管理有限責任公司) from March 2019 to September 2019.

Mr. Zhou Yanbin, aged 54, is currently a non-executive Director and joined the Group in September 2011. Mr. Zhou graduated from the Party School of Sichuan Committee of C.P.C.\* (中央四川省委黨校), majoring in politics. Mr. Zhou is currently the chairman of Yibin Qingyuan Water Investment Co., Ltd.\* (宜賓市清源水務投資有限公司). Before joining the Group, he served as an office administrator in the State-owned Assets Supervision and Administration Commission of the People's Government of Yibin City\* (宜賓市政府國有資產監督管理委員會) from August 2005 to June 2008. He concurrently served as a director in Yibin Investment Group Co., Ltd.\* (宜賓市投資集團有限責任公司) from December 2007 to June 2008, he has served as the chairman of Sichuan Jiuhe Electricity Limited\* (四川九河電力股份有限公司) from June 2008 to January 2020, and the Party secretary and the chairman of the board in Yibin Qingyuan Water Investment Co., Ltd.\* (宜賓市清源水務 投資有限公司) since January 2020.

Mr. Kin Kwong Kwok Gary, aged 44, is currently an independent non-executive Director, the chairman of the audit committee and a member of the risk control committee and joined the Group in May 2017. Mr. Kwok is a member of the Hong Kong Institute of Certified Public Accountants with a bachelor degree of professional accountancy from the Chinese University of Hong Kong. Mr. Kwok is CEO of Changyou Alliance Group Limited. (Stock Code: 1039) from January 2020 to November 2020, and is CFO of YinYi Holdings (Hong Kong) Limited, from September 2018 to January 2020. From May 2019 to January 2020, he was the joint company secretary of Dafa Properties Group Limited. (Stock Code: 6111). Since May 2020, Mr. Kwok was an independent non-executive director and chairman of the compensation committee of Singapore Food Holdings Limited (stock code 8496). And served as the Chief Financial Officer of a Hong Kong-based apparel company in December 2020.

Mr. Fan Wei, aged 36, is currently an independent non-executive Director, the chairman of the risk control committee and a member of the audit committee and joined the Group in May 2017. Mr. Fan was graduated from Tsinghua University\* (清華大學) with a doctor (post doctorate) degree of public administration. Mr. Fan is currently a deputy general manager in Fixed Income Department of Shenwan Hongyuan Securities Co., Ltd.\* (申萬宏源證券有限公司) (stock code: 166.SZ). Before joining the Group, he served as the assistant of the secretary (temporary position) (掛職) of Youth League Committee of Jilin Province from January 2015 to May 2016, a part-time graduate supervisor for Tsinghua University School of Economics and Management for the years from 2014 to 2018, and an external graduate supervisor for School of Economics of Peking University from November 2016 to October 2018.

Ms. He Zhen, aged 45, is currently an independent non-executive Director, a member of the nomination committee and a member of the remuneration committee and joined the Group in March 2018. Ms. He was credited as an associated professor by Southwest Minzu University\* (西南民族大學) with a doctor degree of civil and commercial law from Southwestern University of Finance and Economics\* (西南財經大學). Ms. He has been a teacher, the director of constitution and administrative law teaching and research section and a master tutor in Southwest Minzu University Law School since July 2003, a part-time lawyer in Sichuan Sunshare Law Firm\* (四川泰常律師事務所) since November 2013. Ms. He has also served as an independent non-executive Director of Sunjuice Holdings Co. Ltd.\* (鮮活控股股份有限公司) (stock code: 1256. TW) since April 2017, an independent non-executive Director of Sichuan Jinshi Leasing Co., Ltd.\* (四川金石租賃股份有限公司) since December 2017, an independent non-executive Director of Chengdu Dahongli Machinery Co., Ltd.\* (成都大宏立機器股份有限公司) since December 2017 and an independent non-executive Director of Qianhei Condiment and Food Co., Ltd (Stock Code: 603027) since 30 November 2020. Before joining the Group, she served as a teaching staff in Chongqing Jianshe No.2 Middle School\* (重慶建設二中) from July 1998 to September 2000 and has been a teaching staff in Southwest Minzu University\* (西南民族大學) since July 2003.

Mr. Wang Peng, aged 47, is currently an independent non-executive Director, the chairman of the remuneration committee and a member of the nomination committee and joined the Group in May 2017. Mr. Wang is a professor in North China Electric Power University\* (華北電力大學) with a doctor degree of power system and its automation from North China Electric Power University\* (華北電力大學). Mr. Wang is currently a professor in North China Electric Power University and an independent non-executive Director of OneForce Holdings Limited (a listed issuer on the Stock Exchange, stock code: 1933). Before joining the Group, he served as a teaching staff in North China Electric Power University\* (華北電力大學) from April 1997 to May 2005 and has continued to serve as a professor at North China Electric Power University\* (華北電力大學) since May 2015. He served as an employee in the North China Energy Regulatory Bureau of State Electricity Regulatory Commission\* (國家電監會華北監管局, currently known as the North China Energy Regulatory Bureau of National Energy Administration of the PRC\* (國家能源局華北監管局)) from May 2005 to May 2015.

#### II. MEMBERS OF THE SUPERVISORY COMMITTEE

Mr. Yan Yi, aged 35, is currently the Chairman of the Supervisory Committee of the Company. Mr. Yan is a senior economist with a master degree in law from China University of Political Science and Law. Mr. Yan is currently the deputy general manager of investment management department in Three Gorges Capital Holdings Co., Ltd. Before joining the Group, he served as the deputy department level cadre of Comprehensive Planning Department of Planning and Development Department of Three Gorges Capital Holding Co., Ltd. from June 2017 to December 2019, and vice general manager of risk management department (legal affairs department) of Three Gorges Capital Holding Co., Ltd. from December 2019 to July 2020. Mr. Yan served as vice general manager of investment management department of Three Gorges Capital Holding Co., Ltd..

Ms. Chen Yingchun, aged 44, is currently a Supervisor of the Company. Ms. Chen has a bachelor degree of law from the Party School of Sichuan Committee Xingwen Branch\* (四川省委黨校興文分校). Ms. Chen is currently a member of discipline committee of Xingwen County Development Investment Group Co., Ltd.\* (興文縣發展投資集團有限責任公司). Before joining the Group, she has served as the chairman of supervisory committee of Xingwen County Taiping Industrial Development Co., Ltd.\* (興文縣太平實業開發有限責任公司) from March 2018 to now, and she once served as the deputy director of Xingwen County Mining Products Tax Collection and Management Office\* (興文縣礦產品稅費徵管辦) from January 2010 to May 2015, and a party member and the deputy director of Xingwen County Tourism Management Bureau\* (興文縣風景旅遊管理局) from July 2006 to January 2010.

**Mr. Xie Jun**, aged 44, is currently a Supervisor of the Company. Mr. Xie has a bachelor degree with a major in civil engineering from Sichuan Institute of technology. (四川理工大學). Mr. Xie is currently the chairman of the board of Junlian County State-owned Capital Investment and Operating Co., Ltd.\* (筠連縣國有資本投資運營有限責任公司). Before joining the Group, he served as the member of the Party committee and Organization Committee of Tengda town of Junlian county from July 2016 to July 2017, and a member of the Party group and deputy director of the Finance Bureau of Junlian county from August 2017 to October 2019.

Ms. Fu Ruoxue, aged 47, is currently a Supervisor of the Company. Ms. Fu is a senior accountant with a part-time bachelor degree jointly granted by Southwestern University of Finance and Economics\* (西南財經大學) and Sichuan Province Higher Education Self-study Examination Committee\* (四川省高等教育自學考試委員會). Ms. Fu is currently a specialized supervisor in Sichuan Development Holding Co., Ltd.\* (四川發展(控股)有限責任公司). Before joining the Group, she served as the head of the audit department in Sichuan Energy Investment Liangli Logistics Development Limited\* (四川能投量力物流發展有限公司) from October 2013 to March 2016, a supervisor of the fourth supervisory committee, a member of discipline committee in Sichuan Chemical Company Ltd.\* (川化股份有限公司) and a member of budget review committee of the labour union of Sichuan Chemical Company Ltd. from October 2008 to May 2012 and December 2008 to October 2013 respectively.

Ms. Li Jia, aged 45, joined the Company in April 2016 and is currently an employee representative Supervisor of our Company. Ms. Li has a bachelor degree of industrial and commercial administration from School of Economics and Management of Southwest Jiaotong University\* (西南交通大學). Before joining the Group, she served as the deputy director of the general manager office and the party branch secretary of Sichuan Chemical Company Ltd.\* (川化股份有限公司) from July 2014 to April 2016, and a supervisor, the head of comprehensive management department and a deputy office director of Sichuan Chemical Works Group Ltd.\* (川化集團有限公司) from December 2014 to July 2017.

Mr. Hu Changxian, aged 49, joined the Company in January 2016 and is currently an employee representative Supervisor of our Company. Mr. Hu has a bachelor degree of applied physics from Physics Department of Southwest Minzu University\* (西南民族大學). Before joining the Group, he served as the secretary of the general party branch and the deputy manager of supply and sales company of Sichuan Chemical Company Ltd.\* (川化股份供銷公司) from July 2014 to January 2016, the deputy secretary of general party branch and the deputy head of gas factory of Sichuan Chemical Company Ltd.\* (川化股份氣體廠) from August 2011 to August 2014, and the deputy office director and the deputy secretary of party branch of catalyst factory of Sichuan Chemical Company Ltd.\* (川化股份催化廠) from April 2006 to August 2011.

#### III. MEMBERS OF SENIOR MANAGEMENT

**Mr. Li Hui**, aged 57, joined the Group in September 2011 and is currently an executive Director, the deputy chairman and the general manager of the Group. For details of biography of Mr. Li Hui, please see the section headed "I. Members of the Board of Directors".

Mr. Ding Daijun, aged 52, is currently deputy general manager of the Group and joined the Group in October 2011. Mr. Ding is an assistant engineer with a bachelor degree of chemical equipment and machinery from Sichuan University of Science & Engineering\* (四川輕化工學院). Before joining the Group, he served as a deputy manager and the deputy secretary of party branch in Junlian Power Supply Co., Ltd.\* (筠連供電有限責任公司) from August 2000 to September 2007, and the general manager in Hydropower Group Junlian Electric Power Company\* (水電集團筠連電力公司) from September 2007 to October 2012, and the general manager in Energy Investment Junlian Company\* (能投筠連公司) from October 2012 to July 2014.

Mr. Wang Yuanchun, aged 45, is currently a deputy general manager and joined the Group in May 2012. Mr. Wang is an engineer with a bachelor degree of administrative management from China Central Radio & TV University\* (中央廣播電視大 學). Mr. Wang is currently a Deputy General Manager of the Group, the secretary of the party committee and an executive director of Sichuan Energy Investment Junlian Electric Power Co., Ltd.\* (四川能投筠連電力有限公司). Before joining the Group, he served as the head of station in Yibin County Kongtan Comprehensive Management Station\* (宜賓縣孔灘綜合管 理站), the leader and the squad leader of Gaosheng marketing group in Yibin Changyuan Electric Power Company Baihua Power Supply Station\* (宜賓長源電力公司白花供電所), the deputy head and the chairman of the trade union in Sichuan Changyuan Electric Power Co., Ltd. Lichang Power Supply Station\* (四川長源電力股份公司李場供電所), the deputy head in Sichuan Hydropower Investment & Management Group Yibin Changyuan Electric Power Company Baihua Power Supply Station\* (四川省水電投資經營集團宜賓長源電力公司白花供電所) from August 2001 to February 2003, February 2003 to March 2004, March 2004 to February 2006 and February 2006 to May 2010, respectively, the deputy manager in Sichuan Hydropower Investment & Management Group Meigu Electric Power Co., Ltd.\* (四川省水電集團美姑電力有限公司), an executive director in Meigu Jinhe Development Co., Ltd.\* (美姑金禾開發有限公司) from May 2010 to June 2011 and June 2011 to October 2013, respectively, the deputy general manager, an executive director and the general manager in Sichuan Energy Investment Junlian Electric Power Co., Ltd\* (四川能投筠連電力有限公司) from October 2013 to October 2014, July 2014 to October 2014 and September 2014 to July 2017, respectively. From September 2017 to January 2020, he also served as the secretary of the party committee and executive director of Sichuan Energy Investment Yibin Electric Power Engineering Construction Co., Ltd.\* (四川能投宜賓電力工程建設有限公司).

Mr. You Xiao, aged 51, is currently a deputy general manager of the Group and joined the Group in May 2019. Mr. You is an economist with a bachelor degree of finance from China Central Radio & TV University\* (中央廣播電視大學). He has served as the deputy general manager of the Company since May 2019. Before joining the Group, he served as the director of Xinhua Savings Office in Shudu Branch of Bank of China, the director of Luoma Saving Office in Chengdu Branch of Bank of China, the director of Ximapeng Sub-office in Chengdu Qingyang Sub-branch of Bank of China, the director of Chengbei Sub-office, the director of business development department of Bank of China, the director of business division in Jinniu Branch of Bank of China, the governor of High-tech Industrial Development Zone Sub-branch, the director of Industrial and Trade Section in Business Division of Sichuan Branch of Bank of China from February 1990 to October 1991, October 1991 to March 1993, April 1994 to October 1994, October 1994 to April 2001, April 2001 to December 2001, December 2001 to August 2002, August 2002 to May 2003 and May 2003 to June 2005. A deputy director of business division, a deputy senior manager of business department in Bank of Communication, Chengdu Branch, a deputy senior manager of Business Development Department and a senior manager of Key Account Department in Bank of Communication, Sichuan Branch, from July 2005 to January 2006, January 2006 to April 2009, April 2009 to May 2010, and May 2010 to November 2011. A deputy general manager, an executive deputy general manager, a director, the secretary of party branch, the general manager of Chengdu Small Enterprises Credit Guarantee Co., Ltd.\* (成都小企業融資擔保有限責任公司) from December 2011 to July 2014, July 2014 to September 2014, September 2014 to November 2014, November 2014 to January 2015 and January 2015 to May 2017. The general manager, the secretary of party branch, general manager, the secretary of party branch, general manager and an executive director of Western Asset Management (Shenzhen) Co., Ltd.\* (西部資產 管理(深圳)有限公司) from August 2017 to December 2017, December 2017 to March 2018, and March 2018 to May 2019, respectively.

Mr. Chen Hanguang, aged 40, is currently a deputy general manager of the Group and joined the Group in January 2021. Mr. Chen has a bachelor's degree in Business Administration from Central Television University in China. He has successively served as deputy secretary of branch of the party committee of general affairs office, deputy manager of the human resources department, secretary of branch of the party committee of general affairs office, manager of the human resources department, manager of the general department and secretary of the board of directors, and assistant to the general manager of Sichuan CPI Fuxi Power Company Limited (四川中電福溪電力開發有限公司) from July 2013 to November 2014, from November 2014 to June 2015, from June 2015 to December 2017, from December 2017 to July 2018, from July 2018 to June 2020 and from June 2020 to January 2021.

Ms. Li Bi, aged 42, is currently the chief financial officer of the Group and joined the Group in October 2011. Ms. Li is a senior accountant with a bachelor degree of management majoring in accounting from Southwestern University of Finance and Economics\* (西南財經大學). Ms. Li is currently the Chief Financial Officer and the Head of Finance and Assets Department of the Company, a director and the chief financial officer of Sichuan Energy Electricity Company (四川能投電能有限公司), and a supervisor of Emeishan Jinkun Micro Credit Company\* (峨眉山市金坤小額貸款公司). She served as a project manager of the audit department in ShineWing Certified Public Accountants (LLP) Chengdu Branch\* (信永中和會計師事務所(特殊普通合夥)成都分所) from December 2006 to July 2010, and a temporary principal and the deputy head of the financial and assets department in the Company from October 2011 to December 2012 and December 2012 to August 2013, respectively.

Mr. Wang Xu, aged 52, is currently the chief engineer of the Group and joined the Group in May 2013. Mr. Wang is a senior engineer with a bachelor degree of electric power system and automation from University of Science and Technology of Chengdu\* (成都科技大學). He has served as the chief engineer of the Company since June 2019. Before joining the Group, he served as the director of the distribution center in Yibin Electric Power Bureau\* (宜賓電業局調度中心), a senior engineer for line loss management in Production and Technology Department of Yibin Electric Power Bureau\* (宜賓電業局生技部線損管理), a senior engineer in Yibin Meiyi Leasing Company\* (宜賓美宜租賃公司), a senior engineer for consultation and power transformation design in Yibin Siwei Power Consultation and Design Institute\* (宜賓四維電力諮詢設計院), a director and consulting engineer in Yibin Siwei Electric Power Consulting and Design Institute, and senior engineer for electric network planning and management in Institute of Power Economics and Technology of Yibin Electric Power Bureau\* (宜賓電業局電力經濟技術研究所) from November 2001 to August 2003, August 2003 to April 2004, April 2004 to July 2005, July 2005 to January 2009, January 2009 to September 2012, and September 2012 to May 2013, the director of distribution and operation department, an assistant general manager, a deputy chief engineer, the director of investment and development department and the director of production and technology department in the Company from May 2013 to February 2014, February 2014 to July 2014 to March 2015, March 2015 to July 2016, and July 2016 to June 2019.

Mr. Peng Wanzhang, aged 47, is currently the chief economist of the Group and joined the Group in July 2014. Mr. Peng is an engineer with a bachelor of economic management in Party School of Sichuan Committee of C.P.C.\* (四川省委黨校) Mr. Peng currently serves as the chief economist of the Group and concurrently serves as a branch secretary of the party committee and the Chairman (legal representative) in Sichuan Energy Electricity Company (四川能投電能有限公司). Before joining the Group, he served as the superintendent in Luochang Power Supply Station of Gao County Power Co., Ltd.\* (高縣電力總公司羅場供電所) in Sichuan Province, and a deputy manager, a manager and a member of party committee in rural power company from October 2000 to December 2001, December 2001 to June 2003, June 2003 to January 2007 and January 2007 to July 2008, a deputy general manager and a director in Gao County Power Co., Ltd. of Sichuan Hydropower Group and the secretary of party committee, a director and the chairman (legal representative) in Degegesaer Power Co., Ltd. of Hydropower Group from July 2008 to June 2011 and from June 2011 to July 2014, respectively. He served as the secretary of party committee, an executive director and the general manager in Sichuan Energy Investment Yibin Power Engineering Construction Co., Ltd.\* (四川能投宜實電力工程建設有限公司) from May 2015 to September 2017, served as the secretary of the party committee and an executive director in Pingshan Electricity from September 2014 to November 2020, and served as an assistant general manager of the Company from July 2014 to June 2019, respectively.



Independent auditor's report to the shareholders of Sichuan Energy Investment Development Co., Ltd.

(incorporated in People's Republic of China with limited liability)

#### **OPINION**

We have audited the consolidated financial statements of Sichuan Energy Investment Development Co., Ltd. ("the Company") and its subsidiaries ("the Group") set out on pages 66 to 136, which comprise the consolidated statement of financial position as at 31 December 2020, the consolidated statement of profit or loss, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2020 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRSs") issued by the International Accounting Standards Board ("IASB") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

#### **BASIS FOR OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code") together with any ethical requirements that are relevant to our audit of the consolidated financial statements in the People's Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### **KEY AUDIT MATTERS (CONTINUED)**

#### Revenue recognition from power business

Refer to note 4 to the consolidated financial statements and the accounting policies in note 1(u(i)).

#### Key audit matter

The Group is an integrated power supplier and service provider in Yibin City, Sichuan Province.

For the year ended 31 December 2020, the Group recorded total revenue from generating and supplying power ("power business") of RMB2,622 million, representing 86.8% of the Group's total revenue for the year.

Revenue arising from power business is recognised at the point in time when power is supplied to customer.

We identified revenue from power business as a key audit matter because revenue is one of the key performance indicators of the Group and is significant to the consolidated financial statements, both of which give rise to an inherent risk that revenue could be recorded in an incorrect period or could be subject to manipulation to meet expectations or targets.

#### How the matter was addressed in our audit

Our audit procedures to assess revenue from power business included the following:

- assessing the design, implementation and operating effectiveness of key internal controls over the recognition of revenue from power business;
- involving our internal IT specialists to assist us in assessing the operating effectiveness of those IT application controls which were critical to the recognition of revenue from power business;
- inspecting power sales contracts with customers for power supply, on a sample basis, to understand key terms and conditions of sales transactions in order to assess the appropriateness of the Group's accounting policies for revenue recognition with reference to the requirements under the prevailing accounting standards;
- assessing if there was any unreasonable fluctuation of the trend of electricity line loss rate (線損率) year on year by comparing the total power sales volume per sales department with the self-generated power volume recorded by meters and externally purchased power volume from suppliers;
- comparing, on a sample basis, revenue transactions recorded during the year with the underlying power supply invoices, meter reading records, bank-in slips for settled balances and assessing whether the related revenue had been recognised in accordance with the Group's revenue recognition policies;
- obtaining confirmations, on a sample basis, from major corporate customers with corresponding revenue recognised by the Group during the year and, for unreturned confirmations, performing alternative procedures by comparing details of the transactions with relevant underlying documents; and
- scrutinising all revenue journals raised throughout the reporting period and comparing details of a sample of these journals, which met certain risk-based criteria, with relevant underlying documents.

#### **KEY AUDIT MATTERS (CONTINUED)**

#### Revenue recognition from power business

Refer to note 4 to the consolidated financial statements and the accounting policies in note 1(u(iii)).

#### Key audit matter

In addition to the power business, the Group recorded total revenue from provision of electrical engineering construction services of RMB383 million, representing 12.7% of the Group's total revenue for the year ended 31 December 2020.

Revenue arising from construction service is recognised progressively over time by using the cost-to-cost method to estimate the percentage of completion, measured by the proportion of the actual costs incurred to-date relative to the estimated total costs.

We identified revenue from provision of electrical engineering construction services as a key audit matter because the recognition of revenue relies on management's estimate of the final outcome of each construction contract, which involves an exercise of significant management judgement, particularly in forecasting the estimated total costs to completion.

#### How the matter was addressed in our audit

Our audit procedures to assess revenue from provision of electrical engineering construction services included the following:

- assessing the design, implementation and operating effectiveness of key internal controls over the recognition of revenue from construction service;
- inspecting construction service contracts with customers, on a sample basis, to understand key terms and conditions of sales transactions in order to assess the appropriateness of the Group's accounting policies for revenue recognition with reference to the requirements under the prevailing accounting standards;
- selecting samples from the total actual costs incurred up to year end to inspect the supporting documents including underlying contracts, supplier invoices, bank slips and the survey reports from external supervising engineers, where applicable; testing a sample of entries recording cost subsequent to the year end to search for any unrecorded costs for the year;
- discussing with management and the project managers, on a sample basis, about the progress of projects with reference to specifications stipulated in the contracts, corroborating status of the projects advised by the project managers with percentage of completion estimated based on actual costs recorded and challenging the key estimates and assumptions adopted in the forecast of contract revenue and contract costs, including estimated costs to completion; for major projects, also conducting site visits and physically inspecting status of the projects;
- obtaining a detailed breakdown of the estimated total costs to completion for major contracts in progress during the year and comparing, on a sample basis, the estimated total costs to the most updated budgets, the relevant underlying agreements, and correspondence with suppliers;
- recalculating the percentage of completion and the corresponding revenue recognised based on the latest budgeted costs and actual costs and agreed total revenue amounts, on a sample basis;

#### **KEY AUDIT MATTERS (CONTINUED)**

#### Revenue recognition from power business

Refer to note 4 to the consolidated financial statements and the accounting policies in note 1(u(iii)).

#### Key audit matter

#### How the matter was addressed in our audit

- performing a retrospective review for major contracts completed during the current year by comparing final outcome of the contracts with previous estimates made for those contracts to assess reliability of the management's forecasting process;
- obtaining confirmations, on a sample basis, from major corporate customers for billed receivables at the year end and, for unreturned confirmations, performing alternative procedures by comparing details of the transactions with relevant underlying documents; and
- scrutinising all revenue journals raised throughout the reporting period and comparing details of a sample of these journals, which met certain risk-based criteria, with relevant underlying documents.

## INFORMATION OTHER THAN THE CONSOLIDATED FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The directors are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs issued by the IASB and the disclosure requirements of Hong Kong Companies Ordinance and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Chan Kim Tak.

#### **KPMG**

Certified Public Accountants

8th Floor, Prince's Building 10 Chater Road Central, Hong Kong

24 March 2021

## **CONSOLIDATED STATEMENT OF PROFIT OR LOSS**

For the year ended 31 December 2020 (Expressed in Renminbi)

	Note	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Revenue Cost of sales	4	3,020,286 (2,479,322)	2,472,733 (2,030,356)
Gross profit		540,964	442,377
Other income Administrative expenses Impairment losses on trade and other receivables and	5(a)	34,546 (191,354)	28,412 (190,994)
contract assets Other expenses	28(a) 5(b)	(35,021) (8,548)	(20,786) (4,581)
Profit from operations		340,587	254,428
Finance costs Share of profits less losses of associates	6(a) 15(c)	(20,952) (998)	(39,535) 991
Profit before taxation		318,637	215,884
Income tax	7(a)	(48,502)	(38,451)
Profit for the year		270,135	177,433
Attributable to:			
Equity shareholders of the Company Non-controlling interests		269,142 993	176,249 1,184
Profit for the year		270,135	177,433
Earnings per share			
Basic and diluted (RMB)	10	0.25	0.16

Details of dividends payable to equity shareholders of the Company attributable to the profit for the year are set out in note 27(b).

## CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 December 2020 (Expressed in Renminbi)

Note	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Profit for the year	270,135	177,433
Other comprehensive income for the year	_	_
Total comprehensive income for the year	270,135	177,433
Attributable to:		
Equity shareholders of the Company	269,142	176,249
Non-controlling interests	993	1,184
Total comprehensive income for the year	270,135	177,433

## **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

(Expressed in Renminbi)

	Note	31 December 2020 <i>RMB'000</i>	31 December 2019 <i>RMB'000</i>
Non-current assets			
Property, plant and equipment	11	2,758,782	2,671,074
Interests in leasehold land held for own use	12	123,637	126,492
Intangible assets	13	4,371	4,749
Investment in associates	15	268,976	269,974
Other financial assets	16	100,241	110,198
Deferred tax assets	26(b)	33,663	31,857
		3,289,670	3,214,344
Current assets			
Inventories	17	64,190	56,846
Contract assets	18(a)	48,639	24,897
Trade and other receivables	19	420,084	394,417
Other financial assets	16	160,000	_
Prepaid tax	26(a)	4,235	5,138
Restricted deposits	20	4,000	4,000
Cash and cash equivalents	21	500,799	780,496
		1,201,947	1,265,794
Current liabilities			
Trade and other payables	22	833,383	791,739
Contract liabilities	18(b)	236,140	205,792
Loans and borrowings	23	381,317	445,778
Lease liabilities	24	1,852	2,294
Deferred income	25	7,199	7,383
Current tax liabilities	26(a)	12,574	15,017
		1,472,465	1,468,003
Net current liabilities		(270,518)	(202,209)

## **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

(Expressed in Renminbi)

	Note	31 December 2020 <i>RMB'000</i>	31 December 2019 <i>RMB'000</i>
Total assets less current liabilities		3,019,152	3,012,135
Non-current liabilities			
Loans and borrowings	23	_	146,000
Lease liabilities	24	3,556	5,114
Deferred income	25	141,979	148,994
Deferred tax liabilities	26(b)	19,159	19,995
		404.004	000 100
		164,694	320,103
NET ASSETS		2,854,458	2,692,032
CAPITAL AND RESERVES	27		
Share capital		1,074,358	1,074,358
Reserves		1,765,401	1,603,695
Total equity attributable to equity shareholder of the Company		2,839,759	2,678,053
Non-controlling interests		14,699	13,979
TOTAL EQUITY		2,854,458	2,692,032

Approved and authorised for issue by the Board of Directors on 24 March 2021.

Xiong Lin Director Li Hui *Director* 

## **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

For the year ended 31 December 2020 (Expressed in Renminbi)

		Attribute to equity shareholders of the Company						_		
	Note	Share capital RMB'000	Capital reserve RMB'000	State capital reserve benefits RMB'000	PRC statutory reserve RMB'000	Special reserve RMB'000	Retained profits (Note) RMB'000	Total RMB'000	Non- controlling interests RMB'000	Total equity RMB'000
Balance at 1 January 2019		1,074,358	203,429	878,019	57,606	4,972	374,740	2,593,124	5,515	2,598,639
Changes in equity for 2019:										
Profit and total comprehensive income for the year		-	-	-	-	-	176,249	176,249	1,184	177,433
Investment from non-controlling shareholder		_	-	_	_	-	_	-	7,280	7,280
Transfer to statutory reserve	27(d) (iii)	-	-	-	3,814	-	(3,814)	-	-	-
Dividends approved in respect of the previous year	27(b)	-	-	-	-	-	(91,320)	(91,320)	-	(91,320)
Safety production fund	27(d) (iv)			-		2,576	(2,576)	-	-	
Balance at 31 December 2019 and										
1 January 2020		1,074,358	203,429	878,019	61,420	7,548	453,279	2,678,053	13,979	2,692,032
Changes in equity for 2020:										
Profit and total comprehensive income for the year		_	_	_	_	_	269,142	269,142	993	270,135
Dividend paid to non-controlling shareholder		_	_	_	_	_	_	_	(273)	(273)
Transfer to statutory reserve	27(d) (iii)		_	_	16,708	_	(16,708)	_	_	_
Dividends approved in respect of the previous year	27(b)	_	_	_	_	_	(107,436)	(107,436)	_	(107,436)
Safety production fund	27(d) (iv)	-	-	-	-	12,933	(12,933)	-	-	-
Balance at 31 December 2020		1,074,358	203,429	878,019	78,128	20,481	585,344	2,839,759	14,699	2,854,458

## **CONSOLIDATED STATEMENT OF CASH FLOWS**

For the year ended 31 December 2020 (Expressed in Renminbi)

	Note	2020 RMB'000	2019 <i>RMB'000</i>
OPERATING ACTIVITIES			
Cash generated from operations	21(b)	528,981	494,052
PRC corporate income tax paid	26(a)	(52,684)	(35,940)
Net cash generated from operating activities		476,297	458,112
INVESTING ACTIVITIES			
Payments for purchase of property, plant and equipment		(286,857)	(181,421)
Proceeds from sale of property, plant and equipment		755	287
Payment for investment in other financial assets		(1,154,000)	(2,920,400)
Redemption of other financial assets		1,000,700	2,923,197
Payment for investment in an associate		-	(10,780)
Interest received		5,259	11,266
Investment income received		16,000	-
New loans to associates and other related parties		(8,500)	_
Net cash used in investing activities		(426,643)	(177,851)
FINANCING ACTIVITIES			
Investment from non-controlling interests of a subsidiary		_	7,280
Capital element of lease rentals paid	21(c)	(2,329)	(1,600)
Interest element of lease rentals paid	21(c)	(331)	(308)
Proceeds from new bank loans	21(c)	607,469	400,000
Repayment of bank loans	21(c)	(807,920)	(572,060)
Repayment of other borrowings	21(c)	-	(500)
Interest paid	21(c)	(18,384)	(30,940)
Dividend paid to equity shareholders of the Company	27(b)	(107,436)	(91,320)
Dividend paid to non-controlling interests		(273)	_
Net cash used in financing activities		(329,204)	(289,448)
Net decrease in cash and cash equivalents		279,550	(9,187)
Cash and cash equivalents at 1 January		780,496	797,970
Effect of foreign exchanges rates changes		(147)	(8,287)
Cash and cash equivalents at 31 December	21(a)	500,799	780,496

(Expressed in thousands of RMB unless otherwise indicated)

#### 1 SIGNIFICANT ACCOUNTING POLICIES

#### (a) Statement of compliance

These financial statements have been prepared in accordance with all applicable International Financial Reporting Standards ("IFRSs"), which collective term includes all applicable individual International Financial Reporting Standards, International Accounting Standards ("IASs") and Interpretations issued by the International Accounting Standards Board ("IASB") and the disclosure requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. Significant accounting policies adopted by the Group are disclosed below.

The IASB has issued certain new and revised IFRSs that are first effective or available for early adoption for the current accounting period of the Group. Note 1(c) provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current and prior accounting periods reflected in these financial statements.

### (b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 December 2020 comprise the Company and its subsidiaries (together referred to as the "Group") and the Group's interest in associates.

The measurement basis used in the preparation of the financial statements is the historical cost basis except that the other financial assets (see note 1(f)) are stated at their fair value. The consolidated financial statements are presented in Renminbi ("RMB"), rounded to the nearest thousand, unless otherwise indicated.

The preparation of financial statements in conformity with IFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of IFRSs that have significant effect on the financial statements and major sources of estimation uncertainty are discussed in note 2.

As at 31 December 2020, current liabilities of the Group exceeded current assets by RMB270,518 thousand. Considering the Group's continuous net cash inflows from operating activities, undrawn banking facility as at 31 December 2020 (note28(b)) and communication with banks based on which the Group believes short-term loans can be renewed or extended if necessary in view of the Group's good credit history, the Board of Directors is of the opinion that the Group has sufficient funds to meet its working capital commitments and debt obligations. As a result, the consolidated financial statements of the Group for the year ended 31 December 2020 have been prepared on a going concern basis.

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (c) Changes in accounting policies

The IASB has issued several amendments to IFRSs that are first effective for the current accounting period of the Group. None of these developments have had a material effect on how the Group's results and financial position for the current or prior periods have been prepared or presented.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period

### (d) Subsidiaries and non-controlling interests

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the Group has power, only substantive rights (held by the Group and other parties) are considered.

An investment in a subsidiary is consolidated into the consolidated financial statements from the date that control commences until the date that control ceases. Intra-group balances, transactions and cash flows and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

Non-controlling interests represent the equity in a subsidiary not attributable directly or indirectly to the Company, and in respect of which the Group has not agreed any additional terms with the holders of those interests which would result in the Group as a whole having a contractual obligation in respect of those interests that meets the definition of a financial liability. For each business combination, the Group can elect to measure any non-controlling interests either at fair value or at the non-controlling interests' proportionate share of the subsidiary's net identifiable assets.

Non-controlling interests are presented in the consolidated statement of financial position within equity, separately from equity attributable to the equity shareholders of the Company. Non-controlling interests in the results of the Group are presented on the face of the consolidated statement of profit or loss and the consolidated statement of profit or loss and other comprehensive income as an allocation of the total profit or loss and total comprehensive income for the year between non-controlling interests and the equity shareholders of the Company.

Changes in the Group's interests in a subsidiary that do not result in a loss of control are accounted for as equity transactions, whereby adjustments are made to the amounts of controlling and non-controlling interests within consolidated equity to reflect the change in relative interests, but no adjustments are made to goodwill and no gain or loss is recognised.

When the Group loses control of a subsidiary, it is accounted for as a disposal of the entire interest in that subsidiary, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former subsidiary at the date when control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset (see note 1(f)) or, when appropriate, the cost on initial recognition of an investment in an associate or a joint venture.

In the Company's statement of financial position, an investment in a subsidiary is stated at cost less impairment losses (see note 1(k)), unless the investment is classified as held for sale (or included in a disposal group that is classified as held for sale).

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (e) Associates

An associate is an entity in which the Group has significant influence, but not control or joint control, over its management, including participation in the financial and operating policy decisions.

An investment in an associate is accounted for in the consolidated financial statements under the equity method, unless it is classified as held for sale (or included in a disposal group that is classified as held for sale). Under the equity method, the investment is initially recorded at cost, adjusted for any excess of the Group's share of the acquisition-date fair values of the investee's identifiable net assets over the cost of the investment (if any). The cost of the investment includes purchase price, other costs directly attributable to the acquisition of the investment, and any direct investment into the associate that forms part of the Group's equity investment. Thereafter, the investment is adjusted for the post acquisition change in the Group's share of the investee's net assets and any impairment loss relating to the investment (see note 1(k)). Any acquisition-date excess over cost, the Group's share of the post-acquisition, post-tax results of the investees and any impairment losses for the year are recognised in the consolidated statement of profit or loss, whereas the Group's share of the post-acquisition post-tax items of the investees' other comprehensive income is recognised in the consolidated statement of profit or loss and other comprehensive income.

When the Group's share of losses exceeds its interest in the associate, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the investee. For this purpose, the Group's interest is the carrying amount of the investment under the equity method together with the any other long-term interests that in substance form part of the Group's net investment in the associate.

Unrealised profits and losses resulting from transactions between the Group and its associates are eliminated to the extent of the Group's interest in the investee, except where unrealised losses provide evidence of an impairment of the asset transferred, in which case they are recognised immediately in profit or loss.

If an investment in an associate becomes an investment in a joint venture or vice versa, the retained interest is not remeasured. Instead, the investment continues to be accounted for under the equity method.

In all other cases, when the Group ceases to have significant influence over an associate, it is accounted for as a disposal of the entire interest in that investee, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former investee at the date when significant influence is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset (see note 1(f)).

In the Company's statement of financial position, investments in associates are accounted for under the equity method, unless classified as held for sale (or included in a disposal group that is classified as held for sale).

### (f) Other investments in debt and equity securities

The Group's policies for investments in debt and equity securities, other than investments in subsidiaries and associates are set out below.

Investments in debt and equity securities are recognised/derecognised on the date the Group commits to purchase/sell the investment. The investments are initially stated at fair value plus directly attributable transaction costs, except for those investments measured at fair value through profit or loss (FVPL) for which transactions costs are recognised directly in profit or loss. For an explanation of how the Group determines fair value of financial instruments (see note 28(e)). These investments are subsequently accounted for as follows, depending on their classification.

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (f) Other investments in debt and equity securities (Continued)

#### (i) Investments other than equity investments

Non-equity investments held by the Group are classified into one of the following measurement categories:

- amortised cost, if the investment is held for the collection of contractual cash flows which represent solely payments of principal and interest. Interest income from the investment is calculated using the effective interest method (see note 1(u)(v)).
- fair value through other comprehensive income (FVOCI) recycling, if the contractual cash flows of the investment comprise solely payments of principal and interest and the investment is held within a business model whose objective is achieved by both the collection of contractual cash flows and sale. Changes in fair value are recognised in other comprehensive income, except for the recognition in profit or loss of expected credit losses, interest income (calculated using the effective interest method) and foreign exchange gains and losses. When the investment is derecognised, the amount accumulated in other comprehensive income is recycled from equity to profit or loss.
- fair value at profit or loss (FVPL) if the investment does not meet the criteria for being measured at mortised cost or FVOCI (recycling). Changes in the fair value of the investment (including interest) are recognised in profit or loss.

#### (ii) Equity investments

An investment in equity securities is classified as FVPL unless the equity investment is not held for trading purposes and on initial recognition of the investment the Group makes an election to designate the investment at FVOCI (non-recycling) such that subsequent changes in fair value are recognised in other comprehensive income. Such elections are made on an instrument-by-instrument basis, but may only be made if the investment meets the definition of equity from the issuer's perspective. Dividends from an investment in equity securities, irrespective of whether classified as at FVPL or FVOCI, are recognised in profit or loss as other income set out in note 1(u) (iv)).

#### (g) Derivative financial instruments

Derivative financial instruments are recognized at fair value. At the end of each reporting period the fair value is remeasured. The gain of loss on remeasurement to fair value is recognized immediately in profit and loss.

#### (h) Property, plant and equipment

Items of property, plant and equipment, including right-of-use assets arising from leases of underlying plant and equipment, are stated at cost less accumulated depreciation and impairment losses (see note 1(k)).

The cost of self-constructed items of property, plant and equipment includes the cost of materials, direct labour, the initial estimate, where relevant, of the costs of dismantling and removing the items and restoring the site on which they are located, and an appropriate proportion of production overheads and borrowing costs (see note 1(w)).

Gains or losses arising from the retirement or disposal of an item of property, plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognised in profit or loss on the date of retirement or disposal.

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (h) Property, plant and equipment (Continued)

Depreciation is calculated to write off the cost of items of property, plant and equipment, less their estimated residual value, if any, using the straight-line method over their estimated useful lives as follows:

- P	Plants and buildings	20–50 years
- N	Machineries	10-30 years
- N	Motor vehicles	5–10 years
- C	Office equipment and fixture	5-10 years

Where parts of an item of property, plant and equipment have different useful lives, the cost of the item is allocated on a reasonable basis between the parts and each part is depreciated separately. Both the useful life of an asset and its residual value, if any, are reviewed annually.

Construction in progress is stated at cost less any impairment losses (see note 1(k)), and is not depreciated. Cost comprises the direct costs of construction and capitalised borrowing costs on related borrowed funds during the period of construction. Construction in progress is reclassified to the appropriate category of property, plant and equipment when completed and ready for use. No depreciation is provided in respect of construction-in-progress until it is substantially complete and ready for its intended use.

### (i) Intangible assets (software)

Intangible assets (software) of the Group mainly consists of general administrative software and power generation, distribution and sales related systems. Intangible assets that are acquired by the Group are stated at cost less accumulated amortisation (where the estimated useful life is finite) and impairment losses (see note 1(k)). Amortisation of intangible assets with finite useful lives is charged to profit or loss on a straight-line basis over the assets' estimated useful lives of 5–10 years. Evaluation of the estimated useful lives of the intangible assets is with reference to the factors, including but not limited to the historical usage pattern, product life cycle, the useful life of the dependent assets, legal limits and technology development. Both the period and method of amortisation are reviewed annually.

#### (i) Leased assets

At inception of a contract, the Group assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

#### As a lessee

Where the contract contains lease component(s) and non-lease component(s), the Group has elected not to separate non-lease components and accounts for each lease component and any associated non-lease components as a single lease component for all leases.

At the lease commencement date, the Group recognises a right-of-use asset and a lease liability, except for short-term leases that have a lease term of 12 months or less and leases of low value assets which, for the Group are primarily office furniture. When the Group enters into a lease in respect of a low value asset, the Group decides whether to capitalise the lease on a lease-by-lease basis. The lease payments associated with those leases which are not capitalised are recognised as an expense on a systematic basis over the lease term.

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (j) Leased assets (Continued)

#### As a lessee (Continued)

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is calculated using the effective interest method. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability and hence are charged to profit or loss in the accounting period in which they are incurred.

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability plus any lease payments made at or before the commencement date, and any initial direct costs incurred. Where applicable, the cost of the right-of-use assets also includes an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, discounted to their present value, less any lease incentives received. The right-of-use asset of the Group is subsequently stated at cost less accumulated depreciation and impairment losses (see notes 1(h) and 1(k) (ii)).

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, or there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or there is a change arising from the reassessment of whether the Group will be reasonably certain to exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The lease liability is also remeasured when there is a change in the scope of a lease or the consideration for a lease that is not originally provided for in the lease contract ("lease modification") that is not accounted for as a separate lease. In this case the lease liability is remeasured based on the revised lease payments and lease term using a revised discount rate at the effective date of the modification. The only exceptions are any rent concessions which arose as a direct consequence of the COVID-19 pandemic and which satisfied the conditions set out in paragraph 46B of HKFRS 16 Leases. In such cases, the group took advantage of the practical expedient set out in paragraph 46A of HKFRS 16 and recognised the change in consideration as if it were not a lease modification.

Except for interests in leasehold land held for own use which are separately presented, the Group presents right-ofuse assets that do not meet the definition of investment property in 'Property, plant and equipment' and presents lease liabilities separately in the consolidated statement of financial position.

#### (k) Credit losses and impairment of assets

#### (i) Credit losses from financial instruments and contract assets

The Group recognises a loss allowance for expected credit losses (ECLs) on the following items:

- financial assets measured at amortised cost (including cash and cash equivalents, restricted deposits and trade and other receivables); and
- contract assets as defined in IFRS 15 (see note 1(m)).

Other financial assets measured at fair value, including equity securities measured at FVPL and derivative financial assets, are not subject to the ECL assessment.

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (k) Credit losses and impairment of assets (Continued)

#### (i) Credit losses from financial instruments and contract assets (Continued)

#### Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all expected cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive).

The expected cash shortfalls are discounted using the following discount rates where the effect of discounting is material:

- fixed-rate financial assets, trade and other receivables and contract assets: effective interest rate determined at initial recognition or an approximation thereof;
- variable-rate financial assets: current effective interest rate.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

In measuring ECLs, the Group takes into account reasonable and supportable information that is available without undue cost or effort. This includes information about past events, current conditions and forecasts of future economic conditions.

ECLs are measured on either of the following bases:

- 12-months ECLs: these are losses that are expected to result from possible default events with the
   12 months after the reporting date; and
- lifetime ECLs: these are losses that are expected to result from possible default events over the
  expected lives of the items to which the ECL model applies.

Loss allowances for trade receivables and contract assets are always measured at an amount equal to lifetime ECLs. ECLs on these financial assets are estimated using a provision matrix based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors and an assessment of both the current and forecast general economic conditions at the reporting date.

For all other financial instruments, the Group recognised a loss allowance equal to 12-month ECLs unless there has been a significant increase in credit risk of the financial instrument since initial recognition, in which case the loss allowance is measured at an amount equal to lifetime ECLs.

#### Significant increases in credit risk

In assessing whether the credit risk of a financial instrument has increased significantly since initial recognition, the Group compares the risk of default occurring on the financial instrument assessed at the reporting date with that assessed at the date of initial recognition. In making this reassessment, the Group considers that a default event occurs when the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held). The Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (k) Credit losses and impairment of assets (Continued)

#### (i) Credit losses from financial instruments and contract assets (Continued)

#### Significant increases in credit risk (Continued)

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- failure to make payments of principal or interest on their contractually due dates;
- an actual or expected significant deterioration in a financial instrument's external or internal credit rating (if available);
- an actual or expected significant deterioration in the operating results of the debtor; and
- existing or forecast changes in the technological, market, economic or legal environment that have a significant adverse effect on the debtor's ability to meet its obligation to the Group.

Depending on the nature of the financial instruments, the assessment of a significant increase in credit risk is performed on either an individual basis or a collective basis. When the assessment is performed on a collective basis, the financial instruments are grouped based on shared credit risk characteristics, such as past due status and credit risk ratings.

ECLs are remeasured at each reporting date to reflect changes in the financial instrument's credit risk since initial recognition. Any change in the ECL amount is recognised as an impairment gain or loss in profit or loss. The Group recognises an impairment gain or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in debt securities that are measured at FVOCI (recycling), for which the loss allowance is recognised in other comprehensive income and accumulated in the fair value reserve (recycling).

#### Basis of calculation of interest income

Interest income recognised in accordance with note 1(u) (v) is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset.

At each reporting date, the Group assesses whether a financial asset is credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable events:

- significant financial difficulties of the debtor;
- a breach of contract, such as a default or delinquency in interest or principal payments;
- it becoming probable that the borrower will enter into bankruptcy or other financial reorganisation;
- significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor; or
- the disappearance of an active market for a security because of financial difficulties of the issuer.

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (k) Credit losses and impairment of assets (Continued)

#### (i) Credit losses from financial instruments and contract assets (Continued)

#### Write-off policy

The gross carrying amount of a financial asset or contract asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

Subsequent recoveries of an asset that was previously written off are recognised as a reversal of impairment in profit or loss in the period in which the recovery occurs.

#### (ii) Impairment of other non-current assets

Internal and external sources of information are reviewed at the end of each reporting period to identify indications that the following assets may be impaired or, an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment, including right-of-use assets;
- interests in leasehold land held for own use;
- intangible assets; and
- investments in subsidiaries, associates in the Company's statement of financial position.

If any such indication exists, the asset's recoverable amount is estimated.

#### Calculation of recoverable amount

The recoverable amount of an asset is the greater of its fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generates cash inflows independently (i.e. a cash-generating unit).

#### Recognition of impairment losses

An impairment loss is recognised in profit or loss if the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit (or group of units) and then, to reduce the carrying amount of the other assets in the unit (or group of units) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs of disposal (if measurable) or value in use (if determinable).

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (k) Credit losses and impairment of assets (Continued)

#### (ii) Impairment of other non-current assets (Continued)

#### Reversals of impairment losses

In respect of assets other than goodwill, an impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount.

A reversal of an impairment loss is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

### (iii) Interim financial reporting and impairment

Under the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited, the Group is required to prepare an interim financial report in compliance with IAS34, Interim financial reporting, in respect of the first six months of the financial year. At the end of the interim period, the Group applies the same impairment testing, recognition, and reversal criteria as it would at the end of the financial year (see notes 1(k) (i)).

#### (I) Inventories

Inventories are assets which are held for sale in the ordinary course of business, in the process of production for such sale or in the form of materials or supplies to be consumed in the production process or in the rendering of services.

Inventories are carried at the lower of cost and net realisable value.

Cost is calculated using the weighted average cost formula and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised.

The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

#### (m) Contract assets and contract liabilities

A contract asset is recognised when the Group recognises revenue (see note 1(u)) before being unconditionally entitled to the consideration under the payment terms set out in the contract. Contract assets are assessed for expected credit losses (ECL) in accordance with the policy set out in note 1(k) (i) and are reclassified to receivables when the right to the consideration has become unconditional (see note 1(n)).

A contract liability is recognised when the customer pays consideration before the Group recognises the related revenue (see note 1(u)). A contract liability would also be recognised if the Group has an unconditional right to receive non-refundable consideration before the Group recognises the related revenue. In such cases, a corresponding receivable would also be recognised (see note 1(n)).

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (m) Contract assets and contract liabilities (Continued)

For a single contract with the customer, either a net contract asset or a net contract liability is presented. For multiple contracts, contract assets and contract liabilities of unrelated contracts are not presented on a net basis.

When the contract includes a significant financing component, the contract balance includes interest accrued under the effective interest method (see note 1(u) (v)).

#### (n) Trade and other receivables

A receivable is recognised when the Group has an unconditional right to receive consideration. A right to receive consideration is unconditional if only the passage of time is required before payment of that consideration is due. If revenue has been recognised before the Group has an unconditional right to receive consideration, the amount is presented as a contract asset (see note 1(m)).

Receivables are stated at amortised cost using the effective interest method less allowance for credit losses (see note 1(k) (i)).

#### (o) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents for the purpose of the consolidated statement of cash flows. Cash and cash equivalents are assessed for expected credit losses (ECL) in accordance with the policy set out in note 1(k) (i).

#### (p) Loans and borrowings

Loans and borrowings are measured initially at fair value less transaction costs. Subsequent to initial recognition, loans and borrowings are stated at amortised cost using the effective interest method. Interest expense is recognised in accordance with the Group's accounting policy for borrowing costs (see note 1(w)).

#### (q) Trade and other payables

Trade and other payables are initially recognised at fair value and subsequently stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at cost.

### (r) Employee benefits

#### (i) Short-term employee benefits

Employee wages or salaries, bonuses, social security contributions such as medical insurance, work injury insurance, maternity insurance and housing fund, measured at the amount incurred or at the applicable benchmarks and rates, are recognised as a liability as the employee provides services, with a corresponding charge to profit or loss or included in the cost of assets where appropriate.

#### (ii) Defined contribution plans

Pursuant to the relevant laws and regulations of the PRC, the Group participates in a defined contribution basic pension insurance in the social insurance system established and managed by government organisations. The Group makes contributions to basic pension insurance plans based on the applicable benchmarks and rates stipulated by the government. Basic pension insurance contributions are recognised as part of the cost of assets or charged to profit or loss as the related services are rendered by the employees.

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (r) Employee benefits (Continued)

#### (iii) Termination benefits

Termination benefits are recognised as an expense when the Group is demonstrably committed, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognised as an expense if the Group has made an offer of voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably. If benefits are payable more than 12 months after the reporting date, then they are discounted to their present value.

#### (s) Income tax

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised in other comprehensive income or directly in equity, in which case the relevant amounts of tax are recognised in other comprehensive income or directly in equity, respectively.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the end of each of the reporting period, and any adjustment to tax payable in respect of previous years.

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

Apart from certain limited exceptions, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilised, are recognised. Future taxable profits that may support the recognition of deferred tax assets arising from deductible temporary differences include those that will arise from the reversal of existing taxable temporary differences, provided those differences relate to the same taxation authority and the same taxable entity, and are expected to reverse either in the same period as the expected reversal of the deductible temporary difference or in periods into which a tax loss arising from the deferred tax asset can be carried back or forward. The same criteria are adopted when determining whether existing taxable temporary differences support the recognition of deferred tax assets arising from unused tax losses and credits, that is, those differences are taken into account if they relate to the same taxation authority and the same taxable entity, and are expected to reverse in a period, or periods, in which the tax loss or credit can be utilised.

The limited exceptions to recognition of deferred tax assets and liabilities are those temporary differences arising from goodwill not deductible for tax purposes, the initial recognition of assets or liabilities that affect neither accounting nor taxable profit (provided they are not part of a business combination), and temporary differences relating to investments in subsidiaries to the extent that, in the case of taxable differences, the Group controls the timing of the reversal and it is probable that the differences will not reverse in the foreseeable future, or in the case of deductible differences, unless it is probable that they will reverse in the future.

The carrying amount of a deferred tax asset is reviewed at the end of each reporting period and is reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow the related tax benefit to be utilised. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profits will be available.

Additional income taxes that arise from the distribution of dividends are recognised when the liability to pay the related dividends is recognised.

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (s) Income tax (Continued)

Current tax balances and deferred tax balances, and movements therein, are presented separately from each other and are not offset. Current tax assets are offset against current tax liabilities, and deferred tax assets against deferred tax liabilities, if the Company or the Group has the legally enforceable right to set off current tax assets against current tax liabilities and the following additional conditions are met:

- in the case of current tax assets and liabilities, the Company or the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously; or
- in the case of deferred tax assets and liabilities, if they relate to income taxes levied by the same taxation authority on either
  - the same taxable entity; or
  - different taxable entities, which, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered, intend to realise the current tax assets and settle the current tax liabilities on a net basis or realise and settle simultaneously.

### (t) Provisions and contingent liabilities

Provisions are recognised when the Group has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

#### (u) Revenue and other income

Income is classified by the Group as revenue when it arises from the sale of electricity and goods, the provision of services or the use by others of the Group's assets under leases in the ordinary course of the Group's business.

Revenue is recognised when control over a product or service is transferred to the customer, or the lessee has the right to use the asset, at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

Further details of the Group's revenue and other income recognition policies are as follows:

#### (i) Sales of electricity

Sale of electricity is recognised upon transmission of power to the customers or the power grid controlled and owned by the state or regional grid companies. A receivable is recognised by the Group when the electricity power is transmitted at the customer's premises as this represents the point in time at which the right to consideration becomes unconditional, as only the passage of time is required before payment is due. In cases where the customers make payment in advance, receipts in advance are recognised as revenue when the electricity power is transmitted to the customers.

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (u) Revenue and other income (Continued)

#### (ii) Sales of other goods

Sale of other goods is recognised when the customer takes possession of and accepts the goods. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

#### (iii) Construction contracts

A contract with a customer is classified by the Group as a construction contract when the contract relates to work on electric engineering projects under the control of the customer and therefore the Group's construction activities create or enhance an asset under the customer's control.

When the outcome of a construction contract can be reasonably measured, revenue from the contract is recognised progressively over time using the cost-to-cost method, i.e. based on the proportion of the actual costs incurred relative to the estimated total costs.

The likelihood of the Group earning contractual bonuses for early completion or suffering contractual penalties for late completion are taken into account in making these estimates, such that revenue is only recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur.

When the outcome of the contract cannot be reasonably measured, revenue is recognised only to the extent of contract costs incurred that are expected to be recovered.

If at any time the costs to complete the contract are estimated to exceed the remaining amount of the consideration under the contract, then a provision is recognised.

#### (iv) Dividends

Dividend income from unlisted investments is recognised when the shareholder's right to receive payment is established.

#### (v) Interest income

Interest income is recognised as it accrues using the effective interest method. For financial assets measured at amortised cost or FVOCI (recycling) that are not credit-impaired, the effective interest rate is applied to the gross carrying amount of the asset. For credit-impaired financial assets, the effective interest rate is applied to the amortised cost (i.e. gross carrying amount net of loss allowance) of the asset (see note 1(k) (i)).

#### (vi) Government grants

Government grants are recognised in the statement of financial position initially when there is reasonable assurance that they will be received and that the Group will comply with the conditions attaching to them. Grants that compensate the Group for expenses incurred are recognised as income in profit or loss on a systematic basis in the same periods in which the expenses are incurred. Grants that compensate the Group for the cost of an asset are recognised initially as deferred income and are subsequently recognised as other income in profit or loss over the useful life of the related asset.

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (v) Translation of foreign currencies

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at the end of the reporting period. Exchange gains and losses are recognised in profit or loss.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the foreign exchange rates ruling at the transaction dates. The transaction date is the date on which the Company initially recognises such non-monetary assets or liabilities. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated using the foreign exchange rates ruling at the dates the fair value was measured.

#### (w) Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset. Other borrowing costs are expensed in the period in which they are incurred.

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or complete.

### (x) Related parties

- (a) A person, or a close member of that person's family, is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (b) An entity is related to the Group if any of the following conditions applies:
  - (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a).

(Expressed in thousands of RMB unless otherwise indicated)

### 1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (x) Related parties (Continued)

- (b) An entity is related to the Group if any of the following conditions applies: (Continued)
  - (vii) A person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

### (y) Segment reporting

Operating segments, and the amounts of each segment item reported in the financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

#### 2 ACCOUNTING JUDGEMENT AND ESTIMATES

Judgements and estimations used in preparation of financial reporting are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Note 28 contain information about the assumption and their risk factors relating to financial instruments. Other key sources of significant estimation uncertainty are as follows:

#### (a) Construction contracts

As explained in policy note 1(u) (iii) revenue from construction contracts are recognised over time. Such revenue and profit recognition on an uncompleted project is dependent on estimating the total outcome of the construction contract, as well as the work done to date. Based on the Group's recent experience and the nature of the construction activity undertaken by the Group, the Group makes estimates of the point at which it considers the work is sufficiently advanced such that the outcome of contract can be reasonably measured. In addition, actual outcomes in terms of total cost or revenue may be higher or lower than estimated at the end of the reporting period, which would affect the revenue and profit recognised in future years as an adjustment to the amounts recorded to date.

#### (b) Loss allowances of trade and other receivables and contract assets

The loss allowances for trade and other receivables and contract assets are based on assumptions about risk of default and expected credit loss rates. The Group adjusts judgement in making these assumption and selecting inputs for computing such impairment loss, broadly based on the available customers' historical data, existing market conditions including forward looking estimates at the end of each reporting period.

(Expressed in thousands of RMB unless otherwise indicated)

# 2 ACCOUNTING JUDGEMENT AND ESTIMATES (CONTINUED)

#### (c) Depreciation and amortisation

Property, plant and equipment and intangible assets are depreciated/amortised on a straight-line basis over the estimated useful lives of the assets. The Group reviews the estimated useful lives and residual values of the assets annually in order to determine the amount of depreciation/amortisation expense to be recorded during any reporting period. The useful lives and residual values are based on the Group's technological experience with similar assets and taking into account anticipated technological changes. The depreciation/amortisation expense for future periods is adjusted if there are material changes from previous estimates.

#### (d) Impairment of assets other than inventories and financial assets

As described in note 1(k), assets other than inventories and financial assets are reviewed at the end of each reporting period to determine whether the carrying amount exceeds the recoverable amount of the assets. If any such indication exists, an impairment loss is recognised.

The recoverable amount of an asset (or an asset group) is the greater of its fair value less costs to sell and its present value of expected future cash flows. When a market price of the asset (or an asset group) cannot be obtained reliably, the fair value of the asset cannot be estimated reliably, the recoverable amount is calculated based on the present value of estimated future cash flows. In assessing the present value of estimated future cash flows, significant judgements are exercised to estimate the asset's production, selling price, related operating expenses and discount rate to calculate the present value. All relevant materials which can be obtained are used for estimation of the recoverable amount, including the estimation of the production, selling price and related operating expenses based on reasonable and supportable assumptions.

#### (e) Income taxes and deferred taxation

Determining income tax provisions involves judgement on the future tax treatment of certain transactions. The Group carefully evaluates tax implications of transactions and tax provisions are set up accordingly. The tax treatment of such transactions is reconsidered periodically to take into account all changes in tax legislations. Deferred tax assets are recognised for temporary deductible differences to the extent that it is probable that future taxable profits will be available against which the unused tax credits can be utilised, management's judgement is required to assess the probability of future taxable profits. Management reassess these estimates at the end of each reporting period. Additional deferred tax assets are recognised if it becomes probable that future taxable profits will allow the deferred tax asset to be recovered.

#### 3 SEGMENT REPORTING

The directors of the Company have been identified as the Group's most senior executive management. Operating segments are identified from financial information provided regularly to the Group's most senior executive management reviews for the purposed of allocating resources and assessing the performance.

The Group is principally engaged in generating and supplying of power and provision of electrical engineering construction services in the PRC. The Group's most senior executive management makes resources allocation decisions based on internal management functions and assess the Group's business performance as one integrated business instead of by separate business lines or geographical regions. Accordingly, management considers the Group has only one operating segment and therefore, no segment information is presented.

The Group only operates in the Chinese mainland and accordingly, no geographical information is presented.

(Expressed in thousands of RMB unless otherwise indicated)

### 4 REVENUE

The principal activities of the Group are generating and supplying of power and provision of power supply related equipment/projects engineering construction service.

### (a) Disaggregation of revenue

Disaggregation of revenue from contracts with customers by each significant category is as follows:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Revenue from contracts with customers within the scope of IFRS 15		
Point in time Revenue from power supplying business Sales of electric equipment and materials	2,621,731 15,378	2,115,663 19,997
Over time  Revenue from provision of power supply related equipment/projects engineering construction services	383,177	337,073
Total	3,020,286	2,472,733

The Group's customer base is diversified and no customer with whom transactions have exceeded 10% of the Group's revenue.

# (b) Revenue expected to be recognised in the future arising from contracts with customers in existence at the reporting date

As at 31 December 2020, the aggregated amount of the transaction price allocated to the remaining performance obligations under the Group's existing electrical engineering construction contracts is RMB232,141 thousand (2019: RMB71,957 thousand). This amount represents revenue expected to be recognised in the future from the electrical engineering construction contracts entered into by the customers with the Group. The Group will recognise the expected revenue in future when or as the work is completed which is expected to occur over the next 12 to 24 months.

The Group has applied the practical expedient in paragraph 121 of IFRS 15 to its sales contracts for power business and electric equipment and materials such that the above information does not include information about revenue that the Group will be entitled to when it satisfies the remaining performance obligations under the contracts for power business and electric equipment and materials that had an original expected duration of less than one year.

The above amount also does not include any amounts of completion bonuses that the Group may earn in the future by meeting the conditions set out in the Group's construction contracts with customers, unless at the reporting date it is highly probable that the Group will satisfy the conditions for earning those bonuses.

(Expressed in thousands of RMB unless otherwise indicated)

### 5 OTHER INCOME AND EXPENSES

#### (a) Other income

	2020	2019
	RMB'000	RMB'000
Government grants (i)	8,115	14,596
Interest income (ii)	5,259	11,266
Fair value changes of other financial assets (iii)	12,743	(4,116)
Others	8,429	6,666
	34,546	28,412

### (b) Other expenses

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Impairment losses on property, plant and equipment Net losses on disposal of property, plant and equipment Others	2,706 140 5,702	892 32 3,657
	8,548	4,581

<sup>(</sup>i) Government grants mainly represented government subsidies in relation to the financial support from local government authorities for relocation projects and natural disasters.

<sup>(</sup>ii) Interest income represented the interest from bank deposits.

<sup>(</sup>iii) Fair value changes of other financial assets mainly came from the realised and unrealised net income or losses from the investment in structured deposits in banks measured at FVPL and the Group's investment in unlisted equity securities (see note 16).

(Expressed in thousands of RMB unless otherwise indicated)

#### **6 PROFIT BEFORE TAXATION**

Profit before taxation is arrived at after charging:

#### (a) Finance costs

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Interest on bank loans	20,411	32,697
Interest on lease liabilities (note 21(c))	331	308
Total interest expense	20,742	33,005
Less: interest expense capitalised into properties under development*	(1,308)	(1,757)
	19,434	31,248
Foreign exchange (gain)/loss	(9,863)	8,287
	9,571	39,535
Net change in fair value of derivatives (note 22):		
- foreign exchange forward contract	11,205	_
- interest rate swap contract	176	-
	11,381	_
	20,952	39,535

<sup>\*</sup> The borrowing costs have been capitalised at a rate of 3.60% per annum (2019: 4.06%).

### (b) Staff costs#

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Salaries, wages and other benefits Contributions to defined contribution retirement plan	373,233 4,822	358,768 46,784
	378,055	405,552

Staff costs includes remuneration of directors, supervisors and senior management (note 8 and note 9).

Pursuant to the relevant labour rules and regulations in the PRC, the Company and its subsidiaries in the PRC participate in defined contribution retirement benefit schemes (the "Schemes") organised by the local government authorities whereby the Company and its subsidiaries in the PRC are required to make contributions to the Schemes based on certain percentages of the eligible employee's salaries. The local government authorities are responsible for the entire pension obligations payable to the retired employees.

Due to the impact of an outbreak of novel coronavirus ("COVID-19"), a number of policies including the relief of social insurance have been promulgated by the government since February 2020 to expedite resumption of economic activities, which contributed to the relief of certain defined contribution schemes during the year.

The Group has no other obligations for payments of retirement and other post-retirement benefits of employees other than the contributions described above.

(Expressed in thousands of RMB unless otherwise indicated)

# **6 PROFIT BEFORE TAXATION (CONTINUED)**

### (c) Other items

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Amortisation#		
- interests in leasehold land held for own use (note 12)	2,855	2,584
- intangible assets (note 13)	1,241	1,368
Thursday accepts (Note 10)	1,211	1,000
Depreciation <sup>#</sup> (note 11)		
– owned property, plant and equipment	136,376	141,481
– properties leased for own use	2,356	1,709
Impairment losses on		
- trade and other receivables and contract assets (note 28(a))	35,021	20,786
– property, plant and equipment (note 11)	2,706	892
Auditor's remuneration		
- audit services	2,600	2,600
- others	900	847
Repair and maintenance expenses#	49,686	44,175
Cost of inventories# (note 17(a))	2,025,574	1,490,766

Cost of inventories includes RMB425,351 thousand (2019: RMB447,591 thousand) relating to staff costs, depreciation and amortisation expenses, and repair and maintenance expenses, which amounts are also included in the respective total amounts disclosed separately in note 6(b) or above for each of these types of expenses.

(Expressed in thousands of RMB unless otherwise indicated)

### 7 INCOME TAX IN THE CONSOLIDATED STATEMENT OF PROFIT OR LOSS

#### (a) Taxation in the consolidated statement of profit or loss represents:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
O THE PROPERTY OF THE PROPERTY		
Current tax-PRC corporate income tax ("CIT") Provision for the year	50,277	37,914
Tax filing differences in respect of prior year	867	793
	51,144	38,707
Deferred tax		
Origination and reversal of temporary differences	(2,642)	(256)
	48,502	38,451

The Company and subsidiaries were incorporated in the PRC. Under the relevant PRC corporate income tax law and respective regulations, except for preferential treatments available to certain subsidiaries as mentioned in (i) below, other subsidiaries within the Group are subject to corporate income tax at the statutory rate of 25.0%.

(i) According to the notice on tax policies in relation to further implementation of the western development strategy, enterprises established in western region and engaged in activities encouraged by the state are applicable to a preferential corporate income tax rate of 15.0% from 2011 to 2030. Certain subsidiaries operate in the western region of the PRC can enjoy a preferential corporate income tax rate of 15.0%, provided their revenues from principal activities contribute more than 60.0% of their total revenues in each of the year.

### (b) Reconciliation between tax expense and accounting profit at applicable tax rates:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Profit before taxation	318,637	215,884
Notional taxation on profit before taxation, calculated at statutory rate	79,659	53,971
Effect of preferential tax rate (note (a) (ii))  Tax effect of non-deductible expenses  Tax effect of non-taxable income	(32,245) 1,147 (267)	(24,237) 1,027 (756)
Tax effect of non-taxable profit Tax effect of unused tax losses not recognised Under-provision in prior year Others	(651) 429 867 (437)	(2,001) 10,016 793 (362)
Actual tax expense	48,502	38,451

(Expressed in thousands of RMB unless otherwise indicated)

### **8 DIRECTORS' EMOLUMENTS**

Directors' emoluments are disclosed as follows:

		Salaries,			
		allowances		Retirement	
		and benefits	Discretionary	scheme	
	Directors' fees	in kind	bonuses	contributions	2020 Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Executive director					
Mr. Zeng Yong (曾勇)		811		3	814
Mr. Li Hui (李暉)	_	820	_	5 5	825
	_		_		
Ms. Xie Peixi (謝佩樨)	_	516	_	5	521
Non-executive directors					
Mr. Zhou Yanbin (周燕賓)	-	-	-	-	_
Ms. Li Yu (李彧)	_	_	_	_	_
Mr. Wang Chengke (王承科) (iii)	_	_	_	_	_
Ms. Han Chunhong (韓春紅)	_	_	_	_	_
Mr. Xu Zhenhua (許振華) (iii)	-	-	-	-	-
Independent non-executive directors					
Mr. Kin Kwong Kwok Gary (郭建江)	250		_	_	250
Mr. Fan Wei (範為)	250				_
Mr. Wang Peng (王鵬)	150				150
Ms. He Zhen (何真)	146	_	_	_	146
IVIS. TIE ZHEH (四兵)	140	_	_	_	140
Supervisors					
Mr. Zeng Zhiwei (曾志偉)	_	_	_	_	_
Ms. Li Jia (李佳)	_	387	_	5	392
Mr. Hu Changxian (胡昌現)	-	348	-	5	353
Ms. Fu Ruoxue (傅若雪)	_	_	_	_	_
Ms. Chen Yingchun (陳迎春)	_	_	_	_	_
Mr. Ouyang Yu (歐陽煜) <i>(iv)</i>	_	_	_	_	_
Mr. Xiejun (謝軍) <i>(iv)</i>	-	-	-	_	-
	546	2,882	_	23	3,451

(Expressed in thousands of RMB unless otherwise indicated)

## 8 DIRECTORS' EMOLUMENTS (CONTINUED)

		Salaries,			
		allowances		Retirement	
		and benefits	Discretionary	scheme	
	Directors' fees	in kind	bonuses	contributions	2019 Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Executive director					
Mr. Zeng Yong (曾勇)	_	887	_	37	924
Mr. Wang Heng (王恒) (iii)	_	352	_	11	363
Mr. Li Hui (李暉)	_	547	_	35	582
Ms. Xie Peixi (謝佩樨) (ii)	-	280	-	32	312
Non-executive directors					
Mr. Zhou Yanbin (周燕賓)	_	_	_	_	_
Ms. Li Yu (李彧)	_	_	_	_	_
Mr. Wang Chengke (王承科) (iii)	_	_	_	_	_
Ms. Han Chunhong (韓春紅)	-	-	-	-	-
Independent non-executive directors					
Mr. Kin Kwong Kwok Gary (郭建江)	253	-	_	-	253
Mr. Fan Wei (範為)	_	-	_	-	_
Mr. Wang Peng (王鵬)	156	-	_	-	156
Ms. He Zhen (何真)	155	-	-	-	155
Supervisors					
Mr. Zeng Zhiwei (曾志偉)	-	-	_	-	-
Ms. Li Jia (李佳)	-	338	_	35	373
Mr. Hu Changxian (胡昌現)	_	332	_	35	367
Ms. Fu Ruoxue (傅若雪)	_	_	_	-	-
Ms. Chen Yingchun (陳迎春)	-	_	-	_	-
Mr. Ouyang Yu (歐陽煜) (iv)	_			_	
	564	2,736	-	185	3,485

<sup>(</sup>i) During the year, no emoluments were paid by the Group to the directors or any of the five highest paid individuals set out in note 9 below as an inducement to join or upon joining the Group or as compensation for loss of office. No director has waived or agreed to waive any emoluments during the year.

<sup>(</sup>ii) On 15 April 2019, Mr. Wang Heng resigned as an executive director of the Company. On 19 June 2019, Ms. Xie Peixi was appointed as an executive director of the Company.

<sup>(</sup>iii) On 17 June 2020, Mr. Wang Chengke resigned as a non-executive director of the Company. On 17 June 2020, Mr. Xu Zhenhua was appointed as a non-executive director of the Company.

<sup>(</sup>iv) On 17 June 2020, Mr. Ouyang Yu resigned as a supervisor of the Company. On 17 June 2020, Mr. Xie Jun was appointed as a supervisor of the Company.

(Expressed in thousands of RMB unless otherwise indicated)

### 9 INDIVIDUALS WITH HIGHEST EMOLUMENTS

Of the five individuals with the highest emoluments, two (2019: two) is a director whose emoluments are disclosed in note 8. The aggregate of the emoluments in respect of the other three (2019: three) individuals are as follows:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Salaries and other emoluments Retirement scheme contributions	2,326 16	1,518 106
	2,342	1,624

The emoluments of the three (2019: three) individuals with the highest emoluments are within the following bands:

	2020 Number of individuals	2019 Number of individuals
Nil – HKD1,000,000	3	3

### 10 EARNINGS PER SHARE

The calculation of basic earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of RMB269,142 thousand (2019: RMB176,249 thousand) and the weighted average of 1,074,357,700 ordinary shares (2019: 1,074,357,700 ordinary shares) in issue during the year.

There were no dilutive potential ordinary shares for the year ended 31 December 2020, and therefore, diluted earnings per share are the same as the basic earnings per share.

(Expressed in thousands of RMB unless otherwise indicated)

# 11 PROPERTY, PLANT AND EQUIPMENT

# (a) Reconciliation of carrying amount

	Plants and buildings RMB'000	Machineries RMB'000	Motor vehicles RMB'000	Office equipment and fixture RMB'000	Properties leased for own use RMB'000	Construction in progress RMB'000	Total RMB'000
Cost:							
At 1 January 2019	1,104,911	2,689,697	44,058	68,108	968	116,129	4,023,871
Additions	4,799	35,367	986	650	8,040	134,190	184,032
Transfers from construction in							
progress	14,818	66,422	- (0.404)	769	-	(82,009)	(40.554)
Disposals	(127)	(10,045)	(3,184)	(195)	_		(13,551)
At 31 December 2019 and							
1 January 2020	1,124,401	2,781,441	41,860	69,332	9,008	168,310	4,194,352
Additions	11,874	36,188	3,638	6,195	329	171,817	230,041
Transfers from construction in	11,074	00,100	0,000	0,100	020	171,017	200,041
progress	4,357	137,140	_	1,336	_	(142,833)	_
Disposals	(103)	(1,695)	(3,118)	(186)	-		(5,102)
At 31 December 2020	1,140,529	2,953,074	42,380	76,677	9,337	197,294	4,419,291
Accumulated depreciation:							
At 1 January 2019	(336,201)	(960,887)	(28,579)	(37,521)	-	_	(1,363,188)
Depreciation charge for the year	(34,383)	(97,617)	(3,053)	(6,428)	(1,709)	-	(143,190)
Written back on disposal	69	5,166	2,954	186	-		8,375
At 31 December 2019 and							
1 January 2020	(370,515)	(1,053,338)	(28,678)	(43,763)	(1,709)		(1,498,003)
Depreciation charge for the year	(26,888)	(99,792)	(3,071)	(6,625)	(2,356)		(138,732)
Written back on disposal	(20,888)	1,038	2,913	(0,025)	(2,300)	_	4,207
<u>'</u>		· · · · · · · · · · · · · · · · · · ·	·				
At 31 December 2020	(397,324)	(1,152,092)	(28,836)	(50,211)	(4,065)		(1,632,528)

(Expressed in thousands of RMB unless otherwise indicated)

### 11 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

### (a) Reconciliation of carrying amount (Continued)

	Plants and buildings RMB'000	Machineries RMB'000	Motor vehicles RMB'000	Office equipment and fixture RMB'000	Properties leased for own use RMB'000	Construction in progress RMB'000	<b>Total</b> <i>RMB'000</i>
Impairment losses:							
At 1 January 2019	(5,204)	(23,957)	_	(79)	_	_	(29,240)
Impairment loss	-	(860)	(27)	(5)	-	-	(892)
Written back on disposal	_	4,825	27	5	_	-	4,857
At 31 December 2019 and							
1 January 2020	(5,204)	(19,992)	_	(79)	_		(25,275)
Impairment loss	(1,112)	(1,538)	(21)	(35)	_	_	(2,706)
Written back on disposal					_	_	
At 31 December 2020	(6,316)	(21,530)	(21)	(114)			(27,981)
Net book value:							
At 31 December 2020	736,889	1,779,452	13,523	26,352	5,272	197,294	2,758,782
At 31 December 2019	748,682	1,708,111	13,182	25,490	7,299	168,310	2,671,074

<sup>(</sup>i) All of the property, plant and equipment owned by the Group are located in the Chinese mainland.

<sup>(</sup>ii) No property, plant and equipment were pledged to banks as at 31 December 2020 (2019: nil).

<sup>(</sup>iii) During the year, certain property, plant and equipment were physically damaged or ceased for operation. The Group assessed the recoverable amounts of those property, plant and equipment as nil and as a result, the carrying amounts of those property, plant and equipment were fully written off. Impairment losses of RMB2,706 thousand was recognised in "Other expenses" for the year (2019: RMB892 thousand).

<sup>(</sup>iv) As at 31 December 2020, the Group was in the process of applying for property ownership certificates for certain buildings with an aggregate net book value of RMB10,590 thousand (2019: RMB9,153 thousand). Notwithstanding this, the directors are of the opinion that the Group owned the beneficial title of these buildings.

<sup>(</sup>v) Advance payments were made to vendors or contractors for equipment or construction work to be delivered. Advance payments included in construction in progress amounted to RMB1,207 thousand as at 31 December 2020 (2019: RMB4,962 thousand).

(Expressed in thousands of RMB unless otherwise indicated)

### 11 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

#### (b) Right-of-use assets

The analysis of the net book value of right-of-use assets by class of underlying asset is as follows:

Note	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Interests in leasehold land held for own use, carried at amortised cost in PRC, with remaining lease term of:  12	120.070	100 700
– between 10 and 50 years – within 10 years	120,870 2,767	123,723 2,769
	123,637	126,492
Other properties leased for own use, carried at	F 070	7 200
depreciated cost	5,272	7,299
	128,909	133,791
The analysis of expense items in relation to leases recognised in profit	or loss is as follows:	
	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Depreciation and amortisation charge of right-of-use assets by class of underlying asset:		
Properties leased for own use, carried at depreciated cost Interests in leasehold land held for own use, carried at amortised cost	2,356 2,855	1,709 2,584
intereste in reasonate tand note for own abo, carried at amortional sect	•	
	5,211	4,293
Interest on lease liabilities	331	308
Expense relating to short-term leases and other leases with remaining lease term ending on or before 31 December	732	1,581

During the year, additions to right-of-use assets were RMB329 thousand (2019: RMB8,040 thousand). This amount all related to the capitalised lease payments payable under new tenancy agreements.

Details of total cash outflow for leases and the maturity analysis of lease liabilities are set out in notes 21(d) and 28(b), respectively.

(Expressed in thousands of RMB unless otherwise indicated)

### 12 INTERESTS IN LEASEHOLD LAND HELD FOR OWN USE

	Land use rights RMB'000
Cost:	
At 1 January 2019	157,102
Deductions	(4,475)
At 31 December 2019 and 1 January 2020 Deductions	152,627 –
At 31 December 2020	152,627
Accumulated amortisation:	
At 1 January 2019	(23,551)
Charge for the year	(2,584)
At 31 December 2019 and 1 January 2020	(26,135)
Charge for the year	(2,855)
At 31 December 2020	(28,990)
Net book value:	
At 31 December 2020	123,637
At 31 December 2019	126,492

- (a) Interests in leasehold land held for own use represent payments for land use rights of land located in the Chinese mainland where the Group's plants situate. Lump sum payments were made upfront to acquire these leasehold land, and there are no ongoing payments to be made under the terms of the land lease. The period for these land use rights is no more than 50 years.
- (b) No interests in leasehold land held for own use were pledged to banks as at 31 December 2020 (2019: nil).
- (c) As at 31 December 2020, the Group was in the process of applying for certificates for certain interests in leasehold land with an aggregate net book value of RMB13,536 thousand (2019 : RMB13,826 thousand). Notwithstanding this, the directors are of the opinion that the Group owned the beneficial title of these interests in leasehold land held for own use.

(Expressed in thousands of RMB unless otherwise indicated)

# 13 INTANGIBLE ASSETS

	Software RMB'000
Cost:	
At 1 January 2019	16,108
Additions	1,681
At 31 December 2019 and 1 January 2020	17,789
Additions	1,292
At 31 December 2020	19,081
Accumulated amortisation:	
At 1 January 2019	(11,672
Charge for the year	(1,368
At 31 December 2019 and 1 January 2020	(13,040
Charge for the year	(1,241
At 31 December 2020	(14,281
Impairment losses:	
At 31 December 2019 and 1 January 2020	-
Impairment loss	(429
At 31 December 2020	(429
Net book value:	
At 31 December 2020	4,371
At 31 December 2019	4,749

(Expressed in thousands of RMB unless otherwise indicated)

### 14 INVESTMENT IN SUBSIDIARIES

The following list contains only the particulars of subsidiaries which principally affected the results, assets or liabilities of the Group. The class of shares held is ordinary unless otherwise stated.

		Particulars _	Proporti	on of ownership	interest		
Name of company*	Place of incorporation and business	of issued and paid-up capital RMB'000	Group's effective interest	Held by the Company	Held by a subsidiary	Principal activities	Legal form
Sichuan Energy Investment Yibin Xuzhou Electricity Co., Ltd. ("Yibin Electricity") (四川能投宜賓市叙州 电力有限公司)	The PRC	60,000	100.0%	100.0%	-	Power supply	Limited liability company
Sichuan Energy Investment Gong County Electricity Co., Ltd. ("Gong County Electricity") (四川 能投珙縣電力有限公司)	The PRC	11,960	100.0%	100.0%	-	Power supply	Limited liability company
Sichuan Energy Investment Xingwen Electricity Co., Ltd. ("Xingwen Electricity") (四川能投興文電力有 限公司)	The PRC	32,020	100.0%	100.0%	-	Power supply	Limited liability company
Sichuan Energy Investment Gao County Electricity Co., Ltd. ("Gao County Electricity") (四川能投高縣 電力有限公司)	The PRC	78,100	100.0%	100.0%	-	Power supply	Limited liability company
Sichuan Energy Investment Junlian Electricity Co., Ltd. ("Junlian Electricity") (四川能投筠連電力有 限公司)	The PRC	40,000	100.0%	100.0%	-	Power supply	Limited liability company
Sichuan Energy Power Investment Pingshan Electricity Co., Ltd. ("Pingshan Electricity") (四川能投 屏山電力有限公司)	The PRC	111,111	100.0%	100.0%	-	Power supply	Limited liability company
Shuifu Yangliutan Power Generation Co., Ltd. ("Yangliutan Power Generation") (水富楊柳灘發電有限 公司)	The PRC	10,000	100.0%	100.0%	-	Power generation	Limited liability company
Sichuan Energy Power Investment Yibin Electricity Engineering Construction Co., Ltd. ("Electricity Engineering Construction") (四川 能投宜賓電力工程建設有限公司)	The PRC	20,300	100.0%	100.0%	-	Construction	Limited liability company

(Expressed in thousands of RMB unless otherwise indicated)

# 14 INVESTMENT IN SUBSIDIARIES (CONTINUED)

		Particulars	Proportio	on of ownership	interest		
Name of company*	Place of incorporation and business	of issued and paid-up capital RMB'000	Group's effective interest	Held by the Company	Held by a subsidiary	Principal activities	Legal form
Sichuan Province Yibin County Xuzhou District Changyuan Infrastructure Co., Ltd. ("Yibin Changyuan") (宜賓市敘州區長源實 業有限公司)	The PRC	500	100.0%	-	100.0%	Installation and maintenance	Limited liability company
Sichuan Energy Investment Electricity Energy Co., Ltd. ("Energy Investment Electricity Energy") (四川能投電能有限公司) <i>(a)</i>	/ The PRC	50,000	74.0%	74.0%	-	Electricity sale	Limited liability company
Sichuan Energy Investment Gao County Yuejiang Power Generation Co., Ltd. ("Yuejiang Power Generation") (四川能投高 縣月江發電有限公司)	The PRC	3,000	100.0%	100.0%	-	Power generation	Limited liability company

<sup>\*</sup> The English translation of the subsidiaries' names is for reference only. The official names of these companies are in Chinese.

<sup>(</sup>a) On 18 December 2019, the paid-in capital of Energy Investment Electricity Energy increased from RMB22,000 thousand to RMB50,000 thousand with the Group's shares of the effective interest unchanged. As at 31 December 2020, the Company and the non-controlling shareholder had completed the capital injection of RMB20,720 thousand and RMB7,280 thousand respectively.

(Expressed in thousands of RMB unless otherwise indicated)

### 15 INVESTMENT IN ASSOCIATES

The following list contains the particulars of material associates, all of which are unlisted entities whose quoted market prices are not available.

				Proport	Proportion of ownership interest			
Name of associate*	Form of business structure	Place of incorporation and business	Particulars of issued and/or paid-up capital (RMB'000)	Group's effective interest	Held by the Company	Held by a subsidiary	Principal activity	
Emeishan Jinkun Micro-credit Co., Ltd. (峻眉山市金坤小額貸款有限公司)	Incorporated	The PRC	200,000	20.0%	20.0%	-	Authorised financial and consulting services	
Yibin Nanxi District Jinkun Micro-credit Co., Ltd. (宜賓市南溪區金坤小額貸款有限公司)	Incorporated	The PRC	400,000	25.0%	25.0%	-	Authorised financial and consulting services	
Sichuan Yibin Electricity Co., Ltd. (四川宜賓電力有限公司) <i>(a)</i>	Incorporated	The PRC	100,000	30.0%	30.0%	-	Power supply	
Pingshan Jinping Real Estate Development Co., Ltd. (屏山金屏房地產開發有限公司)	Incorporated	The PRC	28,320	49.0%	-	49.0%	Property investment, agency and management service	
Xuyong County Jiangmen New District Electricity Development Co., Ltd. (叙永縣江門新區電力開發有限責任公司)	Incorporated	The PRC	32,000	49.0%	-	49.0%	Power generation	
Yibin Xinggang Electricity Co., Ltd. (宜賓市興港電力有限責任公司) <i>(b)</i>	Incorporated	The PRC	22,000	49.0%	49.0%	-	Power supply	

<sup>\*</sup> The English translation of the associates' names is for reference only. The official names of these companies are in Chinese.

All of the associates are accounted for using the equity method in the consolidated financial statements.

(Expressed in thousands of RMB unless otherwise indicated)

### 15 INVESTMENT IN ASSOCIATES (CONTINUED)

- (a) In September 2017, the Company together with Sichuan Province State Power Company (國網四川省電力公司) and Yibin City State-owned Assets Operation Co., Ltd.(宜實市國有資產經營有限公司) set up Sichuan Yibin Electricity Co., Ltd whose registered capital is RMB100,000 thousand, in which the Group holds 30% equity interest with a subscribed contribution of RMB30,000 thousand. At the date of this report, all equity interest owners have not yet made the contribution which was due on 30 June 2018 according to the articles of association.
- (b) Investment in associates includes amounts due from an associate of RMB47,564 thousand (2019: RMB47,564 thousand), which are unsecured, interest-free and have no fixed terms of payment. They are expected to be recovered after more than one year.
- (c) Aggregate information of associates that are not individually material:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Aggregate carrying amount of individually immaterial associates in the consolidated financial statements	268,976	269,974
Aggregate amounts of the Group's share of those associates':  Net (losses)/profit  Other comprehensive income	(998) -	991 -
Total comprehensive income	(998)	991

#### 16 OTHER FINANCIAL ASSETS

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Non-current		
Financial assets measured at FVPL  - Unlisted equity securities (i)	100,241	110,198
Current		
Financial assets measured at FVPL  – Structured deposits (iii)	160,000	_

- (i) On 18 January and 17 March 2017, the Company made cumulative investments of RMB100,000 thousand in Lhasa Jinding Xingneng Investment Center (LLP) (拉薩金鼎興能投資中心(有限合夥)) ("Jinding Fund") as an inferior limited partner. During the year, RMB16,000 thousand (2019: nil) investment income were received and RMB6,043 thousand gain (2019: RMB6,913 thousand loss) were recognised in other income (see note 5(a)).
- (ii) The Group placed principal-guaranteed structured deposits in banks with the principal amount of RMB160,000 thousand and the term of 189 days with floating interest rate.
- (iii) Further details of the Group's fair value measurement are set out in note 28(e).

(Expressed in thousands of RMB unless otherwise indicated)

#### 17 INVENTORIES

Inventories in the consolidated statement of financial position comprise:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Raw materials Spare parts and others	64,045 145	56,647 199
	64,190	56,846

(a) The analysis of the amount of inventories recognised as an expense included in profit or loss is as follows:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Electricity sold Other inventories consumed or sold	1,715,577 309,997	1,283,771 206,995
	2,025,574	1,490,766

All of the inventories are expected to be recovered within one year.

### 18 CONTRACT ASSETS AND CONTRACT LIABILITIES

### (a) Contract assets

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Contract assets Arising from performance under construction contracts	48,639	24,897
Receivables from contracts with customers within the scope of IFRS 15, which are included in "Trade and other receivables"	378,265	334,944

- (i) The Group's construction contracts include payment schedules which require stage payments over the construction period once milestones are reached. The payment schedules are discussed with customers case by case. In certain construction contracts, the Group agrees to a one year retention period for 5% of the contract value. This amount is included in contract assets until the end of the retention period as the Group's entitlement to this final payment is conditional on the Group's work satisfactorily passing inspection.
- (ii) The amounts of contract assets arisen from construction contracts at the end of the year are expected to be recovered within one year.

(Expressed in thousands of RMB unless otherwise indicated)

### 18 CONTRACT ASSETS AND CONTRACT LIABILITIES (CONTINUED)

#### (b) Contract liabilities

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Contract liabilities		
Construction contracts		
- Billings in advance of performance (i)	48,907	47,523
Power business		
– Receipt in advance (ii)	187,233	158,269
	236,140	205,792
	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Balance at 1 January	205,792	179,539
Decrease in contract liabilities as a result of recognising revenue during		
the year that was included in the contract liabilities at the beginning of the year	(198,936)	(171,697)
Increase in contract liabilities as a result of receiving sales advances in	(130,330)	(171,037)
respect of power business	187,233	158,269
Increase in contract liabilities as a result of billing in advance of		
construction activities	42,051	39,681
Balance at 31 December	236,140	205,792

- (i) When the Group receives a deposit before the construction activity commences this will give rise to contract liabilities at the start of a contract, until the revenue recognised on the project exceeds the amount of the deposit. In addition, when the Group bills and receives the consideration in advance of the construction activities, advance payment schemes result in contract liabilities being recognised.
- (ii) The Group usually receives advances from customers when they tops up for electricity. The top-up is recognised as contract liability until transmission of power to these customers.
- (iii) All of contract liabilities at the end of the year are expected to be recognised as income within one year.

(Expressed in thousands of RMB unless otherwise indicated)

## 19 TRADE AND OTHER RECEIVABLES

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Trade debtors and bills receivable, net of loss allowance (a)	297,327	276,545
Other receivables, net of loss allowance	7.549	31,716
Amounts due from related parties (note 30(c))	89,438	58,399
Financial assets measured at amortised cost	394,314	366,660
Other tax receivables	10	5,630
Prepayments and deposits (b)	25,760	22,127
	420,084	394,417

All of the other trade and other receivables are expected to be recovered or recognised as expenses within one year.

#### (a) Ageing analysis of trade debtors and bills receivable

As at the end of the reporting period, the ageing analysis of trade debtors and bills receivable (which are included in trade and other receivables) of the Group, based on the invoice date and net of allowance for doubtful debts, is as follows:

	2020	2019
	RMB'000	RMB'000
Within 1 year (inclusive)	267,778	231,569
1 to 2 years (inclusive)	19,162	23,748
2 to 3 years (inclusive)	7,603	16,524
3 to 4 years (inclusive)	1,916	1,822
4 to 5 years (inclusive)	345	862
Over 5 years	523	2,020
	297,327	276,545

Trade debtors and bills receivable are normally due upon the date of billing. Further details of the Group's credit policy are set out in note 28(a).

#### (b) Prepayments and deposits

Prepayments and deposits mainly represented the amounts prepaid to suppliers for purchase of electricity, raw materials and services.

(Expressed in thousands of RMB unless otherwise indicated)

## **20 RESTRICTED DEPOSITS**

As at 31 December 2020, the restricted deposit represented a deposit placed with a bank for obtaining a letter of guarantee issued by a bank.

## 21 CASH AND CASH EQUIVALENTS

## (a) Cash and cash equivalents comprise:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Deposits with banks Cash on hand	500, <b>799</b> -	780,484 12
Cash in the consolidated statement of financial position and consolidated statement of cash flows	500,799	780,496

## (b) Reconciliation of profit before taxation to cash generate from operations

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Profit before taxation	318,637	215,884
Adjustments for:		
Depreciation	138,732	143,190
Impairment losses on trade and other receivables and contract assets	35,021	20,786
Impairment losses on property, plant and equipment and intangible		
assets	3,135	892
Amortisation of intangible assets and interests in leasehold land		
held for own use under operating leases	4,096	3,952
Amortisation of deferred income	(7,199)	(7,412)
Net losses on disposal of property, plant and equipment	140	32
Finance costs	20,952	39,535
Interest income	(5,259)	(11,266)
Share of profits less losses of associates	998	(991)
Fair value changes of other financial assets	(12,743)	4,116
Changes in working capital:		
Changes in inventories	(7,344)	(842)
Changes in trade and other receivables	(53,984)	(75,911)
Changes in contract assets	(25,234)	(11,992)
Changes in trade and other payables	88,685	147,826
Changes in contract liabilities	30,348	26,253
Cash generated from operations	528,981	494,052

(Expressed in thousands of RMB unless otherwise indicated)

## 21 CASH AND CASH EQUIVALENTS (CONTINUED)

## (c) Reconciliation of liabilities arising from financing activities

	Bank Ioans <i>Note 23</i>	Other borrowings Note 23	Lease liabilities <i>Note 24</i>	Interest payables <i>Note 22</i>	Total
At 1 January 2020	577,910	13,868	7,408	5,148	604,334
Changes from financing cash					
flows:					
Capital element of lease rentals			(0.000)		()
paid	_	_	(2,329)	_	(2,329)
Interest element of lease rentals paid			(331)		(331)
Proceeds from new bank loans	607,469	_	(331)		607,469
Repayment of bank loans	(807,920)	_	_	_	(807,920)
Repayment of other borrowings	(007/020/	_	_	_	(007,020,
Interest paid	_	_	_	(18,384)	(18,384)
Total changes from financing					
cash flows	(200,451)		(2,660)	(18,384)	(221,495)
Exchange adjustments	(10,010)	_	_	_	(10,010)
Other changes:	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				, ,,,,,,,,,
Increase in lease liabilities from					
entering into new leases during					
the period	-	-	329	_	329
Interest expenses	_	_	331	19,103	19,434
Total other changes			660	19,103	19,763
Total other changes	<del>-</del>	<u></u>		19,103	13,703
At 31 December 2020	367,449	13,868	5,408	5,867	392,592

(Expressed in thousands of RMB unless otherwise indicated)

## 21 CASH AND CASH EQUIVALENTS (CONTINUED)

## (c) Reconciliation of liabilities arising from financing activities (Continued)

	Bank loans <i>Note 23</i>	Other borrowings <i>Note 23</i>	Lease liabilities <i>Note 24</i>	Interest payables <i>Note 22</i>	Total
At 1 January 2019	749,970	14,368	968	5,148	770,454
Changes from financing cash					
flows:					
Capital element of lease rentals					
paid	_	_	(1,600)	_	(1,600)
Interest element of lease rentals					
paid	_	_	(308)	-	(308)
Proceeds from new bank loans	400,000	_	-	-	400,000
Repayment of bank loans	(572,060)	_	-	-	(572,060)
Repayment of other borrowings	-	(500)	-	_	(500)
Interest paid	_			(30,940)	(30,940)
Total changes from financing					
cash flows	(172,060)	(500)	(1,908)	(30,940)	(205,408)
Other changes:					
Increase in lease liabilities from					
entering into new leases during					
the period	-	-	8,040	-	8,040
Interest expenses	_	_	308	30,940	31,248
Total other changes			8,348	30,940	39,288
At 31 December 2019	577,910	13,868	7,408	5,148	604,334

#### (d) Total cash outflow for leases

Amounts included in the cash flow statement for leases comprise the following:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Within operating cash flows Within financing cash flows	732 2,660	1,581 1,908
	3,392	3,489
	0,002	0,100
These amounts relate to the following:	0,002	0,100
These amounts relate to the following:	2020 RMB'000	2019 RMB'000

(Expressed in thousands of RMB unless otherwise indicated)

## 22 TRADE AND OTHER PAYABLES

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Trade payables (a)	537,995	486,192
Other payables	70,260	121,512
Interest payables	5,867	5,148
Employee benefits payables	101,861	79,459
Amounts due to related parties (note 30(c))	68,249	53,735
Financial liabilities measured at amortised cost	784,232	746,046
Derivative financial instruments:	44.005	
- foreign exchange forward contract (b)	11,205	_
- interest rate swap contract (b)	176	
Financial liabilities measured at FVPL Other tax payables	11,381 37,770	- 45,693
	833,383	791,739

(a) As at the end of the reporting period, the aging analysis of the trade payables (which are included in trade and other payables) of the Group, based on the invoice date, is as follows:

	2020	2019
	RMB'000	RMB'000
Within 1 year (inclusive)	499,464	467,166
1 to 2 years (inclusive)	23,112	11,745
2 to 3 years (inclusive)	9,324	1,716
Over 3 years	6,095	5,565
	537,995	486,192

- (b) On 17 April 2020, the Company entered into a foreign exchange forward contract and an interest rate swap contract to manage its exposure to currency risk and interest rate risk in relation to the US\$18,000 thousand bank loans due on 2 March 2021. As at 31 December 2020, the foreign exchange forward contract and interest rate swap contract forward contract are accounted for at fair value through profit or loss as derivative financial liabilities at RMB11,205 thousand and RMB176 thousand, respectively.
- (c) No amount of derivative financial instruments is expected to be recognised as income after more than one year (2019: N/A).

(Expressed in thousands of RMB unless otherwise indicated)

#### 23 LOANS AND BORROWINGS

#### (a) The analysis of the carrying amount of loans and borrowings is as follows:

	2020 RMB'000	2019 <i>RMB'000</i>
		7.11.12 000
Current		
Unsecured bank loans	367,449	300,000
Other borrowings (i)	13,868	13,868
Current portion of non-current unsecured bank loans	_	131,910
	381,317	445,778
Non-current		
Unsecured bank loans	_	277,910
Less: Current portion of non-current unsecured bank loans	-	(131,910)
	_	146,000
	381,317	591,778

## (i) Other borrowings

The balance of borrowings from Pingshan County Bureau of Finance (屏山縣財政局) was RMB5,500 thousand (2019: RMB5,500 thousand), which had been past due since 2017. The past due amounts were subject to an annual interest rate equal to one-year benchmark lending interest rate.

The remaining balance of other borrowings represented interest-free borrowings from Junlian County Bureau of Finance (筠連縣財政局), Gong County Bureau of Finance (珙縣財政局) and Junlian County State-owned Assets Operation Co., Ltd. (筠連縣國有資產經營管理有限公司) totaling RMB8,368 thousand (2019: RMB8,368 thousand), which had been past due since 2011.

#### (b) At 31 December 2020, loans and borrowings were repayable as follows:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Bank loans		
Within 1 year or on demand	367,449	431,910
After 1 year but within 2 years	_	146,000
After 2 years but within 5 years	_	-
	367,449	577,910
Loans from other borrowings		
Within 1 year or on demand	13,868	13,868
	381,317	591,778

(Expressed in thousands of RMB unless otherwise indicated)

## **24 LEASE LIABILITIES**

At 31 December 2020, the lease liabilities were repayable as follows:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Within 1 year	1,852	2,294
After 1 year but within 2 years After 2 years but within 5 years After 5 years	1,104 1,414 1,038	1,774 1,998 1,342
	3,556	5,114
	5,408	7,408

#### 25 DEFERRED INCOME

	2020	2019
	RMB'000	RMB'000
At 1 January	156,377	163,789
Additions	-	_
Credited to profit or loss	(7,199)	(7,412)
At 31 December	149,178	156,377
Less: Current portion of deferred income	(7,199)	(7,383)
	141,979	148,994

Deferred income of the Group represented government grants in respect of the Group's construction of the plants and equipment for power supply.

## **26 INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

## (a) Current taxation in the consolidated statement of financial position represents:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
PRC Corporate Income Tax		
At 1 January	9,879	7,112
Charged to profit or loss (note 7(a))	51,144	38,707
Payments during the year	(52,684)	(35,940)
	8,339	9,879
Representing:		
Prepaid tax	(4,235)	(5,138)
Current tax liabilities	12,574	15,017
	8,339	9,879
	6,339	9,679

(Expressed in thousands of RMB unless otherwise indicated)

# 26 INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED)

#### (b) Deferred tax assets and liabilities recognised

#### (i) Movement of each component of deferred tax (assets)/deferred tax liabilities

The components of deferred tax (assets)/liabilities recognised in the consolidated statement of financial position and the movements during the year are as follows:

Deferred tax arising from:	Impairment provisions RMB'000	Depreciation difference RMB'000	Revaluation of PPE RMB'000	Government grants RMB'000	Cumulative tax losses RMB'000	Others RMB'000	Total RMB'000
At 1 January 2019	(30,398)	(11,042)	33,264	(3,307)	(123)	-	(11,606)
(Credited)/charged to profit or loss	1,187	(184)	(949)	122	(432)	-	(256)
At 31 December 2019	(29,211)	(11,226)	32,315	(3,185)	(555)	-	(11,862)
(Credited)/charged to profit or loss	(5,384)	11,226	(955)	125	(4,287)	(3,367)	(2,642)
At 31 December 2020	(34,595)	-	31,360	(3,060)	(4,842)	(3,367)	(14,504)

## (ii) Reconciliation to the consolidated statements of financial position:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Net deferred tax asset recognised in the consolidated statement of financial position	(33,663)	(31,857)
Net deferred tax liability recognised in the consolidated statement of financial position	19,159	19,995
	(14,504)	(11,862)

#### (c) Deferred tax assets not recognised

In according with accounting policy set out in note 1(s), the Group has not recognised deferred tax assets of RMB16,057 thousand (2019: RMB21,761 thousand) in respect of cumulative tax losses, as it is not probable that future taxable profits against which the losses can be utilised will be available in the relevant tax jurisdiction and entity.

Pursuant to the relevant laws and regulations in the PRC, the unrecognised tax losses at the end of the year will expire in the following years:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>	
2020 2021 2022 2023 2024 2025	- 3,540 12,163 14,405 34,120	2,914 13,263 12,163 14,405 51,088	

(Expressed in thousands of RMB unless otherwise indicated)

## 27 CAPITAL, RESERVES AND DIVIDENDS

## (a) Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of the changes in the Company's individual components of equity between the beginning and the end of the year are set out below:

				PRC		
			Capital	statutory	Retained	
	Note	Share capital	reserve	reserve	profits	Total
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Balance at 1 January 2019		1,074,358	316,102	57,606	212,868	1,660,934
Changes in equity for 2019						
Total comprehensive income for the year		-	-	-	38,141	38,141
Transfer to statutory reserve	27(d) (iii)	-	-	3,814	(3,814)	-
Dividends approved in respect of the previous year	27(b)		_	_	(91,320)	(91,320)
Balance at 31 December 2019 and						
1 January 2020		1,074,358	316,102	61,420	155,875	1,607,755
Changes in equity for 2020						
Total comprehensive income for the year		-	-	_	167,084	167,084
Transfer to statutory reserve	27(d) (iii)	-	-	16,708	(16,708)	-
Dividends approved in respect of the previous year	27(b)	-	-	-	(107,436)	(107,436)
Balance at 31 December 2020		1,074,358	316,102	78,128	198,815	1,667,403

#### (b) Dividends

(i) Dividends payable to equity shareholder of the Company attributable to the year:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Final dividend proposed after the end of the year of RMB0.12 per ordinary share per ordinary share (2019: RMB0.1 per ordinary share)	128,923	107,436

On 24 March 2021, a dividend for the year ended 31 December 2020 of approximately RMB128,923 thousand, representing RMB0.12 per share was proposed by the Board of Directors of the Company. Such dividend is to be approved by the shareholders at the Annual General Meeting of the Company. The final dividend proposed after the end of the reporting period has not been recognised as a liability at the end of the reporting period.

(Expressed in thousands of RMB unless otherwise indicated)

## 27 CAPITAL, RESERVES AND DIVIDENDS (CONTINUED)

#### (b) Dividends (Continued)

(ii) Dividends payable to equity shareholder of the Company attributable to the previous financial year, approved and paid during the year:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Final dividend in respect of the previous financial year, approved and paid during the year	107,436	91,320

On 17 June 2020, a dividend for the year ended 31 December 2019 of approximately RMB107,436 thousand, representing RMB0.1 per share was approved by the shareholders at the Annual General Meeting of the Company.

## (c) Share capital

	2020 Number of shares <i>'000</i>	RMB′000	Number of Shares '000	
Ordinary shares, issued and fully paid: At 1 January and 31 December	1,074,358	1,074,358	1,074,358	1,074,358
			2020 ′000	2019 <i>'000</i>
Number of shares Ordinary shares of RMB1 each - Domestic shares - Unlisted Foreign Shares - H shares			707,519 98,039 268,800	707,519 98,039 268,800
			1,074,358	1,074,358

The holder of ordinary shares is entitled to receive dividends as declared from time to time and is entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

(Expressed in thousands of RMB unless otherwise indicated)

## 27 CAPITAL, RESERVES AND DIVIDENDS (CONTINUED)

#### (d) Nature and purpose of reserves

#### (i) Capital reserve

Capital reserves of the Group mainly consisted of (1) premium arising from capital injection from domestic equity shareholders of RMB285,879 thousand; (2) merger reserve decrease of RMB118,813 thousand, which was resulted from business combination in 2012 involving entities under common control; (3) reserves of RMB29 thousand due to subsidiary's purchase of own shares in 2014; (4) negative reserve of RMB71,778 thousand due to acquiring remaining 49% non-controlling interests in Yangliutan Power Generation in 2016; (5) premium net of issuance expenses arising from issuance of new ordinary H shares of RMB108,112 thousand in 2018.

#### (ii) State capital reserve benefits (國有獨享資本公積)

State capital reserve benefits represented government funds in respect of the Group's construction and modification of rural power grid. The funds were received and allocated to the subsidiaries for construction of power supplies by the Parent. The recognition of RMB878,019 thousand as state capital reserve benefits was approved by the State-owned Assets Supervision and Administration Commission of Sichuan Province.

#### (iii) PRC statutory reserve

According to the PRC Company Law, the PRC subsidiaries of the Group are required to transfer 10% of their profit after taxation, as determined under the PRC Accounting Regulations, to the statutory surplus reserve until the reserve balance reaches 50% of their registered capital.

The transfer to this reserve must be made before distribution of a dividend to shareholders.

Statutory reserve fund can be used to cover previous years' losses, if any, and may be converted into share capital by the issue of new shares to shareholders in proportion to their existing shareholdings or by increasing the par value of the shares currently held by them, provided that the balance after such issue is not less than 25% of the registered capital.

#### (iv) Special reserve

Pursuant to the relevant PRC regulations for power companies, the Group is required to set aside an amount to maintenance, production and other similar funds. The funds can be used for maintenance of production and improvements of safety, and are not available for distribution to shareholders.

#### (e) Capital management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders, by pricing products and services commensurately with the level of risk and by securing access to finance at a reasonable cost.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholders returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions.

(Expressed in thousands of RMB unless otherwise indicated)

## 27 CAPITAL, RESERVES AND DIVIDENDS (CONTINUED)

#### (e) Capital management (Continued)

The Group monitors its capital structure on the basis of an adjusted net debt-to-capital ratio. For this purpose, adjusted net debt is defined as total debts (which includes loans and borrowings and lease liabilities) plus unaccrued proposed dividends, less cash. Adjusted capital comprises all components of equity less unaccrued proposed dividends.

The Group's adjusted net debt-to-capital ratio at 31 December 2020 and 2019 was as follows

	31 December 2020 RMB'000	31 December 2019 <i>RMB'000</i>
Current liabilities:		
Loans and borrowings	381,317	445,778
Lease liabilities	1,852	2,294
	383,169	448,072
Non-current liabilities:		
Loans and borrowings	-	146,000
Lease liabilities	3,556	5,114
	3,556	151,114
Total debts	386,725	599,186
Add: Proposed dividends	128,923	107,436
Less: Cash and cash equivalents	(500,799)	(780,496)
Adjusted net debts	14,849	(73,874)
Total equity	2,854,458	2,692,032
Less: Proposed dividends	(128,923)	(107,436)
Adjusted capital	2,725,535	2,584,596
Adjusted net debt-to-capital ratio	0.5%	(2.9%)

Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

(Expressed in thousands of RMB unless otherwise indicated)

#### 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUE

Exposure to credit, liquidity, interest rate and currency risks arises in the normal course of the Group's business.

The Group's exposures to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below.

#### (a) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Group. The Group's credit risk is primarily attributable to trade receivables and contract assets, other receivables and loans to third parties. The Group's exposure to credit risk arising from cash and cash equivalents and bills receivable is limited because the counterparties are banks, for which the Group considers to have low credit risk.

Except for the financial guarantees given by the Group as set out in note 30(d), the Group does not provide any other guarantees which would expose the Group to credit risk. The maximum exposure to credit risk in respect of these financial guarantees at the end of the reporting period is disclosed in note 30(d).

#### (i) Credit risks arising from trade receivables and contract assets

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer rather than the industry or country in which the customers operate and therefore significant concentrations of credit risk primarily arise when the Group has significant exposure to individual customers. At the end of the reporting period, 2% (2019: 3%) and 11% (2019: 6%) of trade and other receivables was due from the Group's largest customer and the top five customers respectively.

Individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. Normally, the Group does not obtain collateral from customers.

The Group measures loss allowances for trade receivables and contract assets at an amount equal to lifetime ECLs, which is calculated using a provision matrix.

The Group disaggregated the trade receivables and contract assets from power business and undertaking the electrical engineering construction projects and sales of electric equipment and materials ("EECS business") as the customers from these business shows different credit risk characteristics. The following table provides information about the Group's exposure to credit risk and ECLs for trade receivables and contract assets from each business as at the end of reporting period.

(Expressed in thousands of RMB unless otherwise indicated)

#### FINANCIAL RISK MANAGEMENT AND FAIR VALUE (CONTINUED) 28

## (a) Credit risk (Continued)

- Credit risks arising from trade receivables and contract assets (Continued)
  - Power business

## As at 31 December 2020

	Expected loss rate %	Gross carrying amount <i>RMB'000</i>	Loss allowance RMB'000
Current (within 1 month) 1 to 36 months past due	3% 25%	128,648 12,101	(4,412) (2,985)
37 to 60 months past due More than 61 months past due	95% 95%	916 3,717	(871)
		145,382	(11,796)
Individually impaired*	100%	42,435	(42,435)
		187,817	(54,231)
As at 31 December 2019			
		Gross carrying	

		Gross carrying	
	Expected loss rate	amount	Loss allowance
	%	RMB'000	RMB'000
Current (within 1 month)	3%	95,076	(3,105)
1 to 36 months past due	22%	32,353	(7,182)
37 to 60 months past due	85%	5,930	(5,064)
More than 61 months past due	90%	17,968	(16,170)
		151,327	(31,521)
Individually impaired*	100%	15,880	(15,880)
		167,207	(47,401)

(Expressed in thousands of RMB unless otherwise indicated)

## 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

## (a) Credit risk (Continued)

#### (i) Credit risks arising from trade receivables and contract assets (Continued)

#### EECS business

#### As at 31 December 2020

	Expected loss rate %	Gross carrying amount <i>RMB'000</i>	Loss allowance RMB'000
Current (within 1 month)	3%	124 566	(4,007)
1 to 36 months past due	32%	134,566 71,031	(22,407)
37 to 60 months past due	89%	20,182	(17,966)
More than 61 months past due	95%	6,283	(5,949)
		232,062	(50,329)
Individually impaired*	100%	7,430	(7,430)
		239,492	(57,759)

#### As at 31 December 2019

		Gross carrying	
	Expected loss rate	amount	Loss allowance
	%	RMB'000	RMB'000
Current (within 1 month)	0.5%	89,637	(413)
1 to 36 months past due	17%	104,401	(17,915)
37 to 60 months past due	80%	9,151	(7,333)
More than 61 months past due	95%	4,995	(4,773)
		208,184	(30,434)
			(55) 15 17

<sup>\*</sup> Certain customers were bankrupted or in liquidation during the year and the amounts due from these customers are assessed individually as fully impaired.

Loss allowances for trade receivables and contract assets are measured at an amount equal to lifetime ECLs. ECLs on trade receivables and contract assets are estimated using a provision matrix which is based on its actual loss experience over the past 3 years. The Covid-19 pandemic since early 2020 has brought about additional uncertainties in the operations and financial position of the Group's corporate customers. The Group considered the impact of Covid-19 when evaluating the forward-looking information used in the ECL model and reassessed expected loss provisions including assessing the risk factors associated with certain customer sectors and applying an upward risk weighting to those sectors with a significant increase in credit risk.

(Expressed in thousands of RMB unless otherwise indicated)

## 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

## (a) Credit risk (Continued)

#### (i) Credit risks arising from trade receivables and contract assets (Continued)

#### EECS business (Continued)

Movement in the loss allowance account in respect of trade receivables and contract assets during the year is as follows:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
At 1 January Impairment loss recognised Uncollectible amounts written-off	77,835 34,347 (192)	81,514 21,306 (24,985)
At 31 December	111,990	77,835

#### (ii) Credit risks arising from other receivables

In respect of other receivables due from third parties, the Group monitors the exposures and manages them based on historical settlement records and past experience, current conditions and forecasts of future economic conditions.

At each reporting date, the Group measures the expected credit losses of other debtors in following ways:

If, at the reporting date, the credit risk on other receivable has not increased significantly since initial recognition, the Group measures the loss allowance for other receivable at an amount equal to 12-month expected credit loss. The Group measures the loss allowance for other receivables at an amount equal to the lifetime expected credit loss if the credit risk on other receivable has increased significantly since initial recognition and no impairment loss has occurred. The Group measures the loss allowance for other receivables at an amount equal to the lifetime expected credit loss if impairment losses has occurred since initial recognition.

(Expressed in thousands of RMB unless otherwise indicated)

## 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

## (a) Credit risk (Continued)

## (ii) Credit risks arising from other receivables (Continued)

The following table provides information about the Group's exposure to credit risk and ECLs for other receivables as at 31 December 2020:

	Gross carrying amount <i>RMB'000</i>	12-month expected credit loss allowance <i>RMB'000</i>
For other receivable that the credit risk has not increased significantly since initial recognition:	1,558	-
	Gross carrying amount <i>RMB'000</i>	Lifetime expected credit loss allowance <i>RMB'000</i>
For other receivable that the credit risk has increased significantly since initial recognition but not credit impaired:	2,006	705
	Gross carrying amount <i>RMB'000</i>	Lifetime expected credit loss allowance <i>RMB'000</i>
For other receivable that is credit impaired since initial recognition:	22,084	17,394

Expected loss rates are based on historical loss experience. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables.

(Expressed in thousands of RMB unless otherwise indicated)

## 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

#### (a) Credit risk (Continued)

#### (ii) Credit risks arising from other receivables (Continued)

Movement in the loss allowance account in respect of other receivables during the reporting period is as follows:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
At 1 January Impairment loss recognised/(reversed)	17,425 674	18,007 (582)
At 31 December	18,099	17,425

#### (b) Liquidity risk

Individual operating entities within the Group are responsible for their own cash management, including the short term investment of cash surpluses and the raising of loans to cover expected cash demands, subject to approval by the Company's board when the borrowings exceed certain predetermined levels of authority. The Group's policy is to regularly monitor its liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term. Meanwhile, in order to control liquidity risk, the Group held negotiation with financial institutions for enough banking facilities. The Group's banking facility was granted by several financial institutions in the PRC. As at 31 December 2020, the Group had undrawn bank facilities of RMB2,043,050 thousand.

The following tables show the remaining contractual maturities at the end of the reporting period of the Group non-derivative financial liabilities, which are based on the contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the end of the reporting period) and the earliest date the Group can be required to pay:

		As at 31 December 2020				
		Contractual	undiscounte	d cash flow		
	Within 1 year or on demand <i>RMB'000</i>	More than 1 year but less than 2 years RMB'000	More than 2 years but less than 5 years RMB'000	More than 5 years <i>RMB'000</i>	Total <i>RMB'000</i>	Carrying amount <i>RMB'000</i>
Trade and other payables (note 22) Loans and borrowings (note 23)	833,383 411,634	-	-	-	833,383 411,634	833,383 381,317
lease liabilities (note 24)	2,129 1,247,146	1,307	1,696	1,317	1,251,466	1,220,108

(Expressed in thousands of RMB unless otherwise indicated)

## 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

### (b) Liquidity risk (Continued)

As at 31 December 2019

Contractual undiscounted cash flo

		Contractual undiscounted cash flow				_
		More than 1 year	More than 2			
	Within 1 year or	but less than 2	years but less	More than 5		
	on demand	years	than 5 years	years	Total	Carrying amount
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Trade and other payables (note 22)	791,739	_	_	_	791,739	791,739
Loans and borrowings (note 23)	457,995	149,672	-	-	607,667	591,778
lease liabilities (note 24)	2,619	2,000	2,327	1,654	8,600	7,408
	1,252,353	151,672	2,327	1,654	1,408,006	1,390,925

#### (c) Interest rate risk

The Group's interest rate risk arises primarily from bank loans and other borrowings bearing interest issued at variable rates and at fixed rates which expose the Group to cash flow interest rate risk and fair value interest rate risk respectively. The Group's interest rate profile monitored by management is set out in (i) below. The Group carried out one interest rate swap contract to manage part of its interest rate exposure against to a bank loan.

#### (i) Interest rate profile

The following table details the interest rate profile of the Group's borrowings at the end of the reporting period.

	As at 31 December 2020 Effective		As at 31 Dece Effective	mber 2019
	interest rates		interest rates	
	%	RMB'000	%	RMB'000
Fired note harmonians				
Fixed rate borrowings:	=0/	F 400	E0/	7 400
Lease liabilities (note 24)	5%	5,408	5%	7,408
Interest rate swap	1.88%	127,458	N/A	
		132,866		7,408
Variable rate berrowings				
Variable rate borrowings	(1M Libor)			
Bank loans and borrowings	+1.35%~3.92%	367,449	3.97%~4.59%	577,910
Interest rate swap	1.88%	(127,458)	N/A	
Net exposure		239,991		577,910

(Expressed in thousands of RMB unless otherwise indicated)

## 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

## (c) Interest rate risk (Continued)

#### (ii) Sensitivity analysis

As at 31 December 2020, it is estimated that an increase/decrease of 100 basis points in interest rates, with all other variables held constant, would have decreased/increased the Group's profit after tax and retained profits by approximately RMB1,800 thousand (2019: RMB4,334 thousand).

The sensitivity analysis above indicates the instantaneous change in the Group's profit after tax (and retained profits) that would arise assuming that the change in interest rates had occurred at the end of the reporting period and had been applied to re-measure those financial instruments held by the Group which expose the Group to fair value interest rate risk at the end of the reporting period. In respect of the exposure to cash flow interest rate risk arising from floating rate non-derivative instruments held by the Group at the end of the reporting period, the impact on the Group's profit after tax (and retained profits) is estimated as an annualised impact on interest expense or income of such a change in interest rates. The analysis is performed on the same basis as 2019.

#### (d) Currency risk

The Group is exposed to currency risk primarily through bank deposits and bank loans that are denominated in a currency other than the functional currency of the operations to which they related. The currencies giving rise to this risk are primarily United States Dollars and Hongkong Dollars.

## (i) Exposure to currency risk

The following table details the Group's exposure at 31 December 2020 to currency risk arising from recognised assets or liabilities denominated in a currency other than the functional currency of the entity to which they relate. For presentation purposes, the amounts of the exposure are shown in RMB, translated using the spot rate at the year end date.

	2020		20	19
	Hongkong	<b>United States</b>	Hongkong	United States
	Dollars	Dollars	Dollars	Dollars
	RMB'000	RMB'000	RMB'000	RMB'000
Cash and cash equivalents	7,536	_	8,302	-
Bank loans	_	(127,458)	-	_
Gross exposure arising from recognised				
assets and liabilities	7,536	(127,458)	8,302	-
Notional amount of foreign exchange				
forward contract	_	127,458	_	
Net exposure arising from recognised				
assets and liabilities	7,536		8,302	

(Expressed in thousands of RMB unless otherwise indicated)

## 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

#### (d) Currency risk (Continued)

#### (ii) Sensitivity analysis

The following table indicates the instantaneous change in the Group's profit after tax (and retained profits) that would arise if foreign exchange rates to which the group has significant exposure at the end of the reporting period had changed at that date, assuming all other risk variables remained constant.

	2020		20	119
	Increase/	Effect on		
	(decrease)	profit after	Increase/	
	in foreign	tax and	(decrease)	Effect on profit
	exchange	retained	in foreign	after tax and
	rates	profits	exchange rates	retained profits
		RMB'000		RMB'000
Hongkong Dollars	5%	(283)	5%	(299)
Trongkong Donard	3 /0	(200)	3 70	(200)
	(5)%	283	(5)%	299

The Group uses a foreign exchange forward contract to manage its exposure to foreign exchange rate risk of a US\$18,000 thousand bank loan due on 2 March 2021 as disclosed in note 22(b).

#### (e) Fair value measurement of financial instruments

#### (i) Financial assets measured at fair value

#### Fair value hierarchy

The following table presents the fair value of the Group's financial instruments measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in IFRS 13, Fair value measurement. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date
- Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available
- Level 3 valuations: Fair value measured using significant unobservable inputs

The Group has a team headed by the finance manager performing valuations for the financial instruments, including the unlisted equity securities. The team reports directly to the chief financial officer and the audit committee. A valuation report with analysis of changes in fair value measurement is prepared by the team at each interim and annual reporting date, and is reviewed and approved by the chief financial officer. Discussion of the valuation process and results with the chief financial officer and the audit committee is held twice a year, to coincide with the reporting dates.

(Expressed in thousands of RMB unless otherwise indicated)

## 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

#### (e) Fair value measurement of financial instruments (Continued)

#### (i) Financial assets measured at fair value (Continued)

#### Fair value hierarchy (Continued)

	As at 31 December 2020			
	Level 1	Level 2	Level 3	Total
	RMB'000	RMB'000	RMB'000	RMB'000
Other financial assets:				
<ul> <li>Unlisted equity securities</li> </ul>	-	_	100,241	100,241
<ul> <li>Structured deposits</li> </ul>	-	160,000	-	160,000
Derivative financial instruments:				
		44.005		44.005
<ul> <li>Foreign exchange forward contracts</li> </ul>	_	11,205	_	11,205
- Interest rate swap contracts	_	176	_	176
	As at :	31 December 20	19	
	Level 1	Level 2	Level 3	Total
	RMB'000	RMB'000	RMB'000	RMB'000
Other financial assets:				
- Unlisted equity securities			110,198	110,198

During the year ended 31 December 2019 and 2020, there were no transfers between Level 1 and Level 2, or transfers into or out of Level 3. The Group's policy is to recognise transfers between levels of fair value hierarchy as at the end of the each reporting period in which they occur.

#### Valuation techniques and inputs used in Level 2 fair value measurements

The fair value of foreign exchange rate swap contract in Level 2 are determined by discounting the contractual forward price and deducting the current spot rate. The discount rate used is derived from the relevant government yield curve as at the end of the reporting period plus an adequate credit spread.

The fair value of Interest rate swap contract is the estimated amount that the Group would receive or pay to terminate the swap at the end of the reporting period, taking into account current interest rates and the current creditworthiness of the swap counterparties.

For Level 2 financial assets and liabilities at FVPL, fair values are generally obtained through the use of valuation methodologies with observable market inputs or by reference to recent transaction prices.

(Expressed in thousands of RMB unless otherwise indicated)

## 28 FINANCIAL RISK MANAGEMENT AND FAIR VALUE (CONTINUED) (Continued)

#### (e) Fair value measurement of financial instruments (Continued)

#### (i) Financial assets measured at fair value (Continued)

#### Information about Level 3 fair value measurements

	Valuation techniques	Significant unobservable input	Range
Unlisted equity securities	Discounted cash flow: The valuation model considers the present value of future benefits, discounted using a	Risk-adjusted discount rate	15% (2019:12%)
	risk-adjusted discount rate.		

The fair value of unlisted equity securities is determined using the forecast future cash flow discounted by risk-adjusted discount rate. The fair value measurement is positively correlated to the forecast future benefit and negatively correlated to the risk-adjusted discount rate. As at 31 December 2020, it is estimated that with all other variables held constant, an increase/decrease in the forecast future benefit by 10% would have increased/decreased the Group's profit by RMB1,040 thousand (2019: RMB1,064 thousand), a decrease in risk-adjusted discount rate by 1% would have increased the Group's profit by RMB679 thousand (2019: RMB1,260 thousand), and an increase in risk-adjusted discount rate by 1% would have decreased the Group's profit by RMB667 thousand (2019: RMB1,226 thousand).

The gains/losses arising from the remeasurement of the Group's unlisted equity securities are presented in the "Other income" line item in the consolidated statement of profit or loss.

#### (ii) Fair values of financial assets and liabilities carried at other than fair value

The carrying amounts of the Group's other financial instruments carried at amortised cost are not materially different from their fair values as at 31 December 2019 and 2020.

(Expressed in thousands of RMB unless otherwise indicated)

#### 29 COMMITMENTS

## (a) Capital commitments outstanding as at 31 December 2020 not provided for in the financial statements were as follows:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Contracted for	68,994	24,014

#### 30 MATERIAL RELATED PARTY TRANSACTIONS

In addition to the transactions and balances disclosed elsewhere in these consolidated financial statements, major relate party transactions entered by the Group during the year are as follows:

### (a) Key management personnel remuneration

Key management personnel are those persons holding positions with authority and responsibility for planning, directing and controlling the activities of the Group, directly or indirectly, including the Company's directors.

Remuneration for key management personnel, including amounts paid to the Company's directors as disclosed in note 8 and certain of the highest paid employees as disclosed in note 9, is as follows:

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Basic salaries, allowances and other benefits Contributions to defined contribution retirement plans	7,164 64	6,254 411
	7,228	6,665

Except for Mr. Zeng Yong, who received emoluments from the Parent for the year ended 31 December 2020, other remuneration to key management personnel is included in "staff costs" (see note 6(b)).

(Expressed in thousands of RMB unless otherwise indicated)

## 30 MATERIAL RELATED PARTY TRANSACTIONS (CONTINUED)

## (b) Sales/purchase with related parties

	Note	2020 RMB'000	2019 <i>RMB'000</i>
Sales of electricity to:  - Associates of ultimate controlling company		298,293	171 160
Associates of ultimate controlling company     A subsidiary of a shareholder with significant		250,253	171,160
influence over the Company		4,361	3,981
Provision of services to:			
– A fellow subsidiary		18,702	5,245
<ul> <li>An associate of ultimate controlling company</li> </ul>		2,564	61,474
- The Parent	(i)	12,149	11,357
<ul> <li>Subsidiaries of shareholders with significant influence over the Company</li> </ul>		3,702	_
• •			
Purchases of goods from:			
<ul> <li>Fellow subsidiaries</li> </ul>		15,111	15,419
– An associate		6,901	5,685
Purchases of services from:			
– Fellow subsidiaries		30,606	42,466
Rural power grid assets usage fee			
- The Parent	(ii)	15,958	13,336
Loans to:			
– An associate		8,500	_
Interest income from:			
– An associate		253	-

- (i) On 23 November 2018, the Group entered into a rural power grid assets management and maintenance agreement with the Parent, pursuant to which the Group agreed to provide management and maintenance service for certain rural power grid assets owned by the Parent in the areas where the Group operates its business. The annual service fee payable by the Parent to the Group is determined based on negotiation by reference to the "Cost Standards of Overhaul, Maintenance, Operation and Management for Power Grid and Generation of Electric Power Companies in Sichuan (Chuan Dian Caiwu [2010] No. 29)"\*(《四川省電力公司電網及發電檢修運維和運營管理成本標準》(川電財務[2010]29號)) issued by State Grid Sichuan Electric Power Company.
- (ii) On 23 November 2018, the Group entered into a rural power grid assets usage agreement with the Parent ("the usage agreement"), pursuant to which the Group have the rights to use the above-mentioned rural power grid assets owned by the Parent after the relevant part of these rural power grid assets connecting to the Group's power grid. The annual usage fee payable by the Group to the Parent is calculated based on the volume of the Group's electricity transmitting through the Parent's rural power grid multiplied by the unit usage price as stipulated in the usage agreement.

(Expressed in thousands of RMB unless otherwise indicated)

## 30 MATERIAL RELATED PARTY TRANSACTIONS (CONTINUED)

## (c) Balances with related parties

	2020 <i>RMB'000</i>	2019 <i>RMB'000</i>
Amounts due from (note 19):		
Non-trade related		
- An associate	8,500	_
	-,,,,,	
Trade related		
– The Parent	13,748	13,134
– Fellow subsidiaries	18,315	19,191
- Associates of ultimate controlling company	46,381	25,163
<ul> <li>Subsidiaries of shareholders with significant influence over</li> </ul>		
the Company	2,488	873
- An associate	6	38
	89,438	58,399
Amounts due to (note 22) (note 18(b)):		
Non-trade related		
– An associate <i>(note 15(a))</i>	30,000	30,000
Trade related		45.000
- The Parent	17,528	15,099
- Fellow subsidiaries	23,554	8,636
An associate of ultimate controlling company	5,471	10,520
- An associate	564	
	77.447	04.055
	77.117	64,255

### (d) Other related party transactions

Under the partnership agreement of Jinding Fund, the Company together with another two inferior limited partners signed a guarantee agreement with the preferred limited partner of Jinding Fund to compensate against any shortfall to the required return or any losses from the investment as claimed by the preferred limited partner. Meanwhile, Sichuan Jinding Industrial & Financial Holding Co., Ltd. ("Sichuan Jinding"), a fellow subsidiary, issued a counter guarantee to compensate the Company's losses, if any, arisen from aforementioned guarantee.

Further to the partnership agreement of Jinding Fund, the Company's losses from investment in Jinding Fund, if any, was guaranteed by Sichuan Jinding, and a minimum 8% annual yield from Jinding Fund was guaranteed by Sichuan Jinding Industrial & Financial Equity Investment Fund Management Co., Ltd. (a wholly owned subsidiary of Sichuan Jinding).

(Expressed in thousands of RMB unless otherwise indicated)

## 30 MATERIAL RELATED PARTY TRANSACTIONS (CONTINUED)

## (e) Transactions with other government-related entities in the PRC

The Group is a state-controlled entity and operates in an economic regime currently dominated by entities directly or indirectly owned or controlled by the PRC government and numerous government authorities and agencies (collectively referred to as "government-related entities").

Apart from transactions mentioned above, the Group conducts a majority of its business activities with other government-related entities in the ordinary course of business. During the reporting year, the Group had transactions with other government-related entities including, but not limited to purchase and sales of electricity, providing construction work services, deposits and borrowings, purchase of materials and receiving construction work services. The directors consider that the transactions with these government-related entities are conducted in the ordinary course of the Group's business on terms comparable to those with other entities that are not state-owned. The tariff of electricity is regulated by relevant government authorities. The Group prices its other services and products based on commercial negotiations. The Group has also established its pricing policies for products and services and financing policy for borrowing. Such pricing policies and financing policy do not depend on whether the counterparties are government-related entities or not. Having due regard to the substance of the relationships, we are of the opinion that none of these transactions individually or collectively are significant related party transactions that require separate disclosure.

#### (f) Applicability of the Listing Rules relating to connected transactions

The related party transactions in respect of rural power grid assets usage fee paid, a counter guarantee obtained, the sales and purchases of goods, and the provision of and purchases of services to and from the Parent, fellow subsidiaries and other related parties constitute connected transactions or continuing connected transactions as defined in Chapter 14A of the Listing Rules. The disclosures required by Chapter 14A of the Listing Rules are provided in sections "Non-exempt Continuing Connected Transactions" of the Directors' Report except those transactions which are exempt from the disclosure requirements in Chapter 14A of the Listing Rules as they are sales of electricity on normal commercial terms in ordinary and usual course of business pursuant to Rule 14A.97, or financial assistance received pursuant to Rule 14A.90, or below the de minimis threshold pursuant to Rule 14A.76.

(Expressed in thousands of RMB unless otherwise indicated)

## 31 COMPANY-LEVEL STATEMENT OF FINANCIAL POSITION

	31 December 2020 <i>RMB'000</i>	31 December 2019 <i>RMB'000</i>
Non-current assets		
Property, plant and equipment	34,091	35,725
Intangible assets	934	1,013
Investment in subsidiaries	1,062,636	1,062,636
Investment in associates	194,166	194,689
Other financial assets	100,070	110,027
	1,391,897	1,404,090
Current assets		
Inventories	58	55
Trade and other receivables	868,536	810,030
Other financial assets	160,000	- 007 700
Cash and cash equivalents	388,844	607,798
	1,417,438	1,417,883
0		
Current liabilities	774 402	626.200
Trade and other payables Loans and borrowings	774,483 367,449	636,308 431,910
Loans and borrowings	307,449	431,910
	1,141,932	1,068,218
Net current assets	275,506	349,665
Total assets less current liabilities	1,667,403	1,753,755
Non-current liabilities		
Loans and borrowings	-	146,000
	-	146,000
NET ASSETS	1,667,403	1,607,755
CAPITAL AND RESERVES		
Share capital	1 07/ 250	1 07/ 250
Reserves	1,074,358 593,045	1,074,358 533,397
110001400	333,043	300,007
TOTAL EQUITY	1,667,403	1,607,755

Li Hui

Director

Approved and authorised for issue by the Board of Directors on 24 March 2021.

Xiong Lin
Director

(Expressed in thousands of RMB unless otherwise indicated)

#### 32 NON-ADJUSTING EVENTS AFTER THE REPORTING PERIOD

After the end of the reporting period, the directors proposed a final dividend. Further details are disclosed in note 27(b).

#### 33 IMMEDIATE AND ULTIMATE CONTROLLING COMPANY

As at 31 December 2020, the directors consider the immediate parent and ultimate controlling company of the Group are Hydropower Group and Sichuan Development (Holding) Co., Ltd., respectively, both of which are incorporated in the PRC.

# 34 POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE YEAR ENDED 31 DECEMBER 2020

Up to the date of issue of these financial statements, the IASB has issued a number of amendments and a new standard, IFRS 17, *Insurance contracts*, which are not yet effective for the year ended 31 December 2020 and which have not been adopted in these financial statements. These developments include the following which may be relevant to the Group.

	accounting periods beginning on or after
Annual Improvements to IFRS Standards 2018–2020	1 January 2022
Amendments to IFRS 3, Reference to the Conceptual Framework	1 January 2022
Amendments to IAS 16, Property, Plant and Equipment: Proceeds before Intended Use	1 January 2022
Amendments to IAS 37, Onerous Contracts – Cost of Fulfilling a Contract	1 January 2022
Amendments to IAS 1, Classification of Liabilities as Current or Non-current	1 January 2023
Amendments to IAS 1 and IFRS Practice Statement 2, Disclosure of Accounting Policies	1 January 2023
Amendments to IAS 8, Definition of Accounting Estimates	1 January 2023

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far the Group has not identified any aspects of the new standards which may have a significant impact on the consolidated financial statements.

Effective for